

Austria . . . Sch. 15	Indonesia . . . Rp 2500	Portugal . . . Esc 55
Bahrain . . . Br. 150	Ireland . . . £ 1.10	S. Africa . . . R 55
Belgium . . . Br. 35	Japan . . . Yen 550	Spain . . . Pes 410
Canada . . . C\$2.60	Jordan . . . Frs 500	Sri Lanka . . . Ru 55
Cyprus . . . Mills 800	Kuwait . . . Frs 500	Tunisia . . . Dm 6.50
Denmark . . . Dkr 7.00	Liberia . . . £ 6.00	Sweden . . . Kr 5.50
Egypt . . . E£ 1.00	Liechtenstein . . . Frs 2.25	Switzerland . . . Frs 1.25
Finland . . . Frs 5.50	Lithuania . . . L 1.00	Turkey . . . TL 2.25
France . . . Frs 5.50	Morocco . . . Dm 6.00	U.A.E . . . Dhs 5.50
Germany . . . DM 2.00	Norway . . . Nkr 8.00	U.S.A . . . \$ 1.50
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,111

Monday September 5 1983

NEWS SUMMARY

GENERAL

Pakistan unrest increases as 12 die

Pakistan's anti-government unrest entered its fourth week with no end in sight yesterday after the worst clash so far in which 12 people died, including seven policemen, at Mora, north of Karachi. Police fired on demonstrators, who apparently fired back.

The Sind Province Government announced immediate cash payments of \$1,500 each for the families of the seven policemen who died.

President Zia was to return to Islamabad late last night after a six-day official visit to Turkey and a friendly visit to Mexico and Medina.

Page 2

Peronists in chaos

The Peronists, Argentina's main political group, was struggling against a major internal crisis yesterday after its national convention failed to choose a presidential candidate.

Page 2

Solidarity boost

Poland's church leader Cardinal Józef Glemp yesterday defended Mr Lech Wałęsa and the Solidarity trades union movement against official criticism.

Page 2

Protest burning

West Germany's anti-nuclear movement lifted blockades of U.S. air bases at Mülheim, near Stuttgart, and Bibring, near Trier, after clashes with police and an attempt by a woman protester at Bibring to burn herself.

Page 2

Mandela rally banned

The South African Government banned a weekend rally planned to launch a renewed campaign for the release of imprisoned black nationalist Nelson Mandela, the symbolic leader of the outlawed African National Congress.

Waxworks bomb

A bomb exploded outside a museum of wax figures in central Madrid yesterday causing damage but no injuries.

Chemicals assurance

Spanish health authorities have told people living near Bilbao in the north that a cloud of gas from chemicals salvaged after last week's floods is not poisonous.

Plans for poison

Forty-one barrels of poisonous dioxin waste from Seveso in northern Italy, which have been stored in Bari, Switzerland, by chemical company Hoffman La Roche since June will probably be incinerated in the spring.

Maltese shuffle

Malta's Prime Minister Dom Mintoff has resumed control of the Ministry of the Interior, which controls the army and the police, and given new jobs to all but three ministers.

Page 2

Submarine action

The Swedish navy dropped three salvoes of depth charges at the weekend on a suspected alien submarine near a naval base in the Karlskrona Archipelago, southern Sweden.

1984 candidate

The Libertarian Party, which favours unrestricted use of alcohol and drugs and the abolition of income tax, chose Californian lawyer David Bergman as its 1984 presidential candidate.

Briefly...

Nato started land and sea manoeuvres in Denmark yesterday.

Spanish nun was found killed in Equatorial Guinea.

Seventeen of Nigeria's 19 states voted for new assemblies.

BUSINESS

UK tells Japan to step up imports

BRITAIN has made a number of controversial proposals to Japan on how it could increase imports, including incentives for foreign investors to buy Japanese companies, tax incentives for importers and discouraging local production of European goods in favour of importing them directly.

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U.S. rules out major trade sanctions against Soviet Union

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

President Ronald Reagan has ruled out "major" economic or political sanctions against the Soviet Union over the downed South Korean airliner and is instead seeking a "calm but firm" response with the maximum international backing.

As Mr Reagan met congressional leaders at the White House yesterday, the U.S. was understood to be still consulting its allies over measures concentrating on civil aviation restrictions to show worldwide disapproval of Soviet conduct.

A White House announcement of the retaliatory measures was delayed - apparently to allow the consultations to continue - and officials said that Mr Reagan would address the nation on the incident tonight.

The White House made it clear over the weekend that arms talks with the Soviet Union would carry on uninterrupted in Geneva and that the U.S. was not contemplating a cancellation of the new U.S.-Soviet grain agreement or other "major" trade and economic sanctions.

The State Department, however, said that Thursday's meeting in Madrid between Mr George Shultz, the U.S. Secretary, and Mr Andrei Gromyko, his Soviet counterpart, would concentrate "virtually totally" on taking Moscow to task for its "hideous, unacceptable behaviour" and demanding an explanation of the incident.

Earlier the intention had been to discuss a wide range of East-West issues, including a possible summit meeting between Mr Reagan and Mr Yuri Andropov, the Soviet leader, next year.

The U.S. continued to reject Soviet versions of the fate of the airliner, which Washington says was shot down without warning by a heat-seeking missile fired by a Soviet Su-15 interceptor fighter.

Officials insisted that the airliner was not carrying out espionage activities either for the U.S. or South Korea.

Mr Daniel Moynihan, vice-chairman of the Senate Select Intelligence Committee, said that the U.S. had not yet fully heard all the comments.

Mr Lawrence Eagleburger, Under-Secretary of State for political

affairs, said that measures taken in response would "hurt" the Soviet Union. Part of the "cost" should be congressional confirmation of Mr Reagan's plans to build his new MX intercontinental missile and more readiness by U.S. allies to limit East-West trade and technology transfers.

While some intelligence experts here suggested that the Soviet Union might have mistaken the Korean Boeing 747 for an American military reconnaissance aircraft of the type that regularly patrol the area outside Soviet airspace - Mr Eagleburger said he found this very difficult to believe. The U.S. knew that the Soviet fighter had come within two kilometres of the airliner and flown around it, he said.

The U.S. also now knew that the airliner had been hit and its nose gear collapsed, despite Moscow's contention that it was flying with out-lights, he said. "What reconnaissance plane would fly over the Soviet Union with its lights off?" he asked.

Mr John Town, chairman of the Senate Armed Services Committee, said that if the Soviet Union could not recognise a Boeing 747 in three-quarter moonlight at high altitude, it was guilty of "terrible incompetence". The Soviet Union should know that the U.S. did not use 747s for the sort of intelligence activity that they had suggested, he said.

U.S. officials pointed out, however, that even if the Soviet Union had shot down a U.S. military reconnaissance aircraft rather than a civilian airliner, it would still have created a major superpower incident.

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OVERSEAS NEWS

Israelis leave locals to fight it out in Chouf

BY DAVID LENNON, NEAR THE AWALI RIVER, LEBANON

ISRAELI FORCES withdrew from the Beirut area and the Chouf Mountain yesterday, leaving local forces to fight it out for control of the evacuated territory.

By late last night the Israeli troops had virtually completed the pullback to the new defence line on the Awali River.

Israeli tanks and armoured personnel carriers began pouring southwards at 5 pm on Saturday, despite a last-minute plea by the U.S. to delay the withdrawal.

While most travelled by land, some soldiers and their equipment were evacuated by sea. They departed in landing craft from the same beach north of Sidon where they originally landed 15 months ago at the beginning of the Israeli invasion of Lebanon. Israel pulled out of a 600 sq

km chunk of territory, removing their occupation of land populated by 200,000 Lebanese.

This modest withdrawal is designed to remove the Israeli forces from some of the most troublesome areas they occupied. But it still leaves Israel in control of most of the territory captured in last year's invasion.

South of the Awali River, Israel holds sway over more than 500,000 Lebanese in a 2,800 sq km area stretching 40 miles north of the Israeli border.

The new Israeli front line, in Lebanon, which is meant to be only temporary, cost U.S.\$40m (£30m) to build. It is not a rigid, Maginot line, but made up of fortified positions and look-out posts. Above all, Israel is relying on the difficult nature of the terrain to keep out guerrillas.

Perhaps underlining the difficulties still facing Israel, our convoy narrowly escaped an ambush after withdrawing well inside the Israeli-controlled

Chouf during the night were

still relieved, however, to have reached the relative calm of the coast.

"I landed exactly at this spot

principle from 64 of the 120 members of Israel's Knesset to come under him."

The 64 deputies have called on President Chaim Herzog to nominate Mr Shamir to form Israel's next government after Prime Minister Menachem Begin formally resigns.

One of Mr Begin's senior aides said yesterday the Prime Minister was still delaying submitting his letter of resignation.

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Dusty and weary Israeli

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OVERSEAS NEWS

PROPOSED CHANGE TO IRELAND'S CONSTITUTION HAS CLAIMED POLITICAL AND SOCIAL CASUALTIES

Irish abortion debate widens rifts

BY BRENDAN KEENAN IN DUBLIN

THE 2m voters in the Irish Republic go to the polls on Wednesday in one of the strangest exercises of the franchise they have ever undertaken. What began ostensibly as a referendum on the issue of abortion has turned into a bitter and complex debate on the nature of Irish society itself.

However, he failed to get his own proposal through Parliament, when eight members of Fine Gael party abstained on the vote. The episode is widely regarded as having damaged Dr Fitzgerald's standing in the party. The biggest casualty was his policy of making the Irish constitution less Catholic in tone - the so-called "constitutional crusade" which now looks like a very empty policy indeed.

While Fine Gael has remained openly divided on the issue, Mr Haughey's Fianna Fail has stayed resolutely out of the argument. This has been widely seen as a cynical tactic and neither of the major parties can claim to have won any victories in the campaign.

However, the leaders of the two parties were last night expected to clarify their positions. Mr Haughey planned a television appearance and Mr Fitzgerald's office was expected to issue a statement.

The biggest surprise has been the

vigour of the anti-abortion campaign, in a country where hardly anyone argues publicly in favour of abortion. Instead, the opponents of the amendment argue that it is sectarian, harmful to relations between Catholics and the bishops, while saying that Catholics were entitled to vote "No" left no doubt about their own position.

They scored a notable coup when the British broadcaster and anti-abortion campaigner, Mr Malcolm Muggeridge, refused to speak in support of the amendment on the grounds that the wording was imprecise - "devil's phrases" as Mr Muggeridge put it. Mr Muggeridge, 80, is a recent convert to Roman Catholicism.

Opinion polls suggest that the voters are confused. They show a majority in favour of the amendment but over half the voters think it should never have been held, while almost a fifth have yet to make up their minds.

It may have been these figures which persuaded the Roman Catholic bishops to intervene publicly. As they put it in their statement: "A decisive 'Yes' to the amendment will, we believe, in the words of Pope John Paul II in Limerick, con-



Dr Garret Fitzgerald

stitute a witness before Europe and before the whole world to the dignity and sacredness of all human life, from conception until death." A narrow win, never mind a defeat, might signal exactly the opposite and the bishops, while saying that Catholics were entitled to vote "No" left no doubt about their own position.

At the same time, the Protestant churches stated their "unequivocal opposition" to the amendment, on the grounds that complex moral issues should not be written into the Irish constitution. Such open involvement in politics and public disagreement by the churches is virtually unprecedented in a country where clergymen are all too conscious of the sectarian tensions beneath the surface.

Among the lay campaigners, anti-

amendment barrister Mr Adrian Hardiman, speaks of a "moral police" who want to go back to the rigid values of the 1950s. A leading conservative politician, Mr John Kelly, says he will vote "Yes" reluctantly because he fears a defeat would be exploited by left-wing elements. The campaign has crystallised into a debate on the kind of society Irish people want: Catholic and conservative or pluralist and liberal. Wednesday's result may be

Portugal struggles with outmoded exchanges

Diana Smith gets caught in Lisbon's tangled telephone lines

"MADAM," said the friendly international operator, "the trouble in dialling abroad could last until the end of the week, the month, or the year."

Such information, however amiably delivered, can undo bankers, diplomats, businessmen and journalists who, because of their profession, must make several foreign telephone calls a day from Portugal - not to mention local calls - on a hideously overloaded network which treats you to a busy signal even before you have dialled the first digit.

If you have urgent information to impart to a head office or colleague in Bonn, London, Paris or Madrid it might be quicker and healthier to catch the first plane. Otherwise you may suffer not only delays but severe stress.

At the moment, dialling elsewhere in Europe is a masochistic act on a par with bashing your head on the wall with a mallet. In the move to switch European lines from the old 07 circuit to the new 01 circuit, the friendly international operator told us, lines have been mangled and tangled or lost. It will take weeks, months, or perhaps years to unravel the snarls.

You pick up your receiver wondering if today is your lucky day when a call is completed on the first try, and dial 01. That brings a busy signal as soon as you dial 0, or, as a special treat, the dialling tone.

An hour later, when the air has turned blue from your curses, your index finger or pencil end is worn down and your caravans echoing to beep-beep-engaged-beep-beep, and you prepare to dash your telephone

against the nearest wall, you suddenly complete the number without beep-beep.

Flushed with success, you await

the sound of a phone ringing some-

where in Europe, the silence drags

on, then you hear in the dim

distance beep-beep-engaged-beep-

beep.

Not a London beep-beep, a Lis-

bon beep-beep. The sound is unmis-

takable. The gremlins have chosen

you for a day of phone fun and

there is nothing you can do, apart

from taking medication, strong

drink or a remedial walk.

There are about 1.5m telephones

in Portugal serving - if that is the

word - 3m people. Statistics tell us

that Portugal is eight years behind

Greece, and 12 behind Spain in tele-

phone density.

When my telephone locked into

one such marathon for 10 hours, the

engineer whom I had summoned in

the hope he could rescue me from

mechanical madness, said: "Nothing

to be done. Wait until the ex-

change clears itself."

Wrong numbers are reached with

such frequency, despite careful di-

alling, that you can strike up new

friendships with the hapless person

who repeatedly dials one number

and gets another by courtesy of un-

co-operative switching mechan-

isms.

Patience vanishes when whines of

the argument, you suddenly complete

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Flushed with success, you await

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beep.

Not a London beep-beep, a Lis-

bon beep-beep. The sound is unmis-

takable. The gremlins have chosen

you for a day of phone fun and

there is nothing you can do, apart

from taking medication, strong

drink or a remedial walk.

There are improvements - most

telephones are now automatic rather

than manual nationwide - but that does not help when you dial a Lisbon number and silence greets you. You report that that number has gone dead.

"Ob no," says the operator, "it's

just that the exchange is too tired to

give the busy signal when the party

is talking. Be patient." I must go for

another remedial walk.

CROSS IT WITH BARCLAYS BANK.

They say that the world's getting smaller. But for those who are doing business abroad, the barriers seem to get bigger all the time.

Trade regulations. Culture gaps. Currency problems. Language difficulties. The list goes on and on.

At Barclays Bank, we believe that there's only one way to deal with these problems: on the spot.

Which is why Barclays offers you the services of an unrivalled international banking network.

With 5,300 branches across 84 countries world-wide, that cover just about every financial and commercial centre you're likely to trade in.

BOTH SIDES OF THE FENCE.

The extent of Barclays' world-wide network means that there's a branch not far from your own offices.

So your business is handled by Barclays people in your own country speaking directly to Barclays people overseas - giving you both

faster, more efficient communications and a more relevant and responsive service.

In fact, no bank can do more to point out foreign market opportunities, arrange local introductions for you and help you through local regulations and procedures.

THE RESOURCES YOU NEED.

When it comes to financial resources too, total assets of \$95 billion (as at 31 Dec. 1982) put

Barclays amongst the world's very largest banks. So that no matter how large or complex the project you may have in mind, Barclays has the resources - both financial and geographical - to help you.

Talk to Barclays about your foreign business, and you'll discover a bank that's uniquely placed to meet your company's needs. And, next time you

face a barrier to your foreign trade, a bank that can help you make a breakthrough.

BARCLAYS
International

OVERSEAS NEWS

50,000 DRESSES A YEAR

Italian town steals a wedding march on its fashion rivals

BY JAMES BUXTON, RECENTLY IN PUTIGNANO



ITALY is full of single-product towns where, by feverishly imitating each other, most of the small businesses manufacture the same thing – whether it be shoes, jewelry or terrazzo tiles. But Putignano hardly be a more unusual single-product town than Putignano.

It is a sun-baked place on a little hill south of Bari in the region of Puglia, right down in the heel of Italy. As you drive into it, you notice that many of the shops and most of the signs are concerned with only one thing – wedding dresses.

The little town, with a population of 25,000, claims to have a bigger share of Italian wedding dress production than anywhere else in the peninsula – including Naples, Rome and Florence.

Figures are hard to come by, but the town probably produces nearly 50,000 wedding dresses a year – of which up to half may be exported. To put that in proportion, there are about 270,000 church weddings in Italy a year, and the bride always wears an elaborate white dress.

"Just look at these orders," says Sig Pietro Shirol, an energetic little man with a black moustache who runs Val and Max, one of the main companies. "We've got orders from Tokyo, Dubai, Saudi Arabia – all for dresses we have designed. We get masses of orders from France, and our dresses sell at Dickens and Jones and Harrods in London."

It seems surprising that such a relatively remote town should become so prominent in a business more associated with the fashion houses of Milan or Florence than the rival south. Yet it is typical of the way small towns contribute to Italy's expanding exports of clothing. Last year these were worth £6.44 billion (\$13.25bn) – nearly 9 per cent of all exports – with much of the total produced in little workshops rather than big factories.

"It all started here with two sisters in the early 1950's," says Sig Shirol. "They used to make wedding dresses for the village and local girls used to help them. My wife Orestina got involved and, soon after we were married, we decided to go into business together. That was 1959, when she was 18 and I was 24."

The husband-and-wife team has swollen into a company employing about 200 people, nearly half of them working only on wedding dresses which sell from £800,000 to £1.5m. However, his is not the only wedding-dress business in Putignano. His sister started up her own concern at about the same time as he did, there is a third larger one and many more smaller companies.

There are other clothing companies in Putignano, but only the wedding-dress makers are presently flourishing. "People still get married, whether there is a recession or not," says Sig Shirol. "Though they are often spending a little less on dresses now. That's why we like these good foreign orders." About half his production of 18,000 dresses a year is exported, and wedding-dress sales are about £2m.

Through the Putignano wedding-dress companies have agents in London, Paris and elsewhere, their main business is done at the big twice-yearly fashion shows in Milan, Florence and Paris. Does Putignano have the romantic atmosphere that one might expect from its new vocation? On a recent, hot dusty morning there, you couldn't hear strains of Mendelssohn's Wedding March.

But the town does have the longest and one of the most elaborate carnivals in Italy, beginning on December 26 rather than just a week or two before Lent, and that may be the real origin of its fascination with the business of dressing-up.

CONTRACTS AND TENDERS

**OIL & NATURAL GAS COMMISSION
DEPARTMENT OF MATERIALS MANAGEMENT**

Gram "Comstare"
Post Box 208/207
Telex No. 059-208/207

TENDER NOTICE

Sealed tenders are invited by the General Manager (MM), DNGC, Tel Bhawan, Dehra Dun for the purchase of following equipments.

1. Short Description
2. Tender No.
3. Date of Submission
4. Date of Closing
5. Qty.
6. Time of Submission
7. Time of Closing
8. Bids from
9. Price Offer
10. Price Offer
11. Date of Award
12. Date of Supply
13. Date of Delivery
14. Date of Commissioning

Tender documents can be had from the following offices of the Oil & Natural Gas Commission between 10.00 hrs to 15.00 hrs on working days on payment of Re. 1/- as processing fee. Tel Bhawan, Dehra Dun –

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in other words, it's
not about who's
the best, it's about
who's got the
best business
model.

The British companies are holding a conference in New Delhi tomorrow to advertise their expertise at providing digital transmission systems to link up the new exchanges. They are also interested in orders for electronic PABX exchanges, where they face French, Japanese and American competition, and for push-button telephones receiver production, in which there is similar international rivalry.

But CIT-Alcatel is not revealing its software secrets and the department of electronics and communications affairs in France has selected Renault of France to set up a car assembly plant in the country.

Renault was chosen against competition from Volkswagen of West Germany and Peugeot of France because it offered a higher local content in its bid and lower proposed end sale price.

Peugeot and Datsun VW and Peugeot were the original contenders for the contract to set up the assembly plant. The Egyptian Government only wanted one extra factory in addition to the existing public sector NASR car company which assembles Fiat cars, trucks and buses.

The two Japanese manufacturers dropped out early and VW were never seriously considered since they did not take up an option they had some years ago. In the end the contest was a straight fight between Peugeot and Renault.

The new plant is planned eventually to produce 35,000 Renault 5 and 9 passenger cars a year. NASR is present manufactures some 22,000 Fiats and the Arab American Vehicles Corporation, a joint venture with American Motors, assembles Jeeps and a small number of Fiat Ritmos.

Thirty per cent of the equity in the Elcom new company will be held by Renault, 20 per cent by private Egyptian and Qatari interests and the rest between Chase National Bank of Egypt and the Societe Generale Nationale.

Over the past year Egypt has approved the establishment of two truck assembly plants by GM/Isuzu and Mercedes-Benz Australia.

The initial development of the equipment will take place in the UK and Australia, with full manufacture to be transferred to a new factory at the GEC industrial estate in Sydney with facilities at Chelmsford.

Marconi is the major supplier of Kilotream equipment to British Telecom.

World Economic Indicators

INDUSTRIAL PRODUCTION

(1975 = 100)

	July '82	June '83	May '83	July '82
U.S.*	148.6	146.0	144.4	138.2
UK	104.6	103.8	103.8	103.7
France	116.7	118.7	119.7	116.8
W. Germany	118.2	116.8	120.0	117.8
Italy	119.5	121.1	118.9	125.8
Netherlands	105.0	108.0	113.0	103.0
Japan	102.7	102.4	102.6	100.3

* 1957 = 100. † 1980 = 100. Source (except U.S. and Japan): Eurostat.

CENTROBANCA
BANCA CENTRALE DI CREDITO POPOLARE

Ordinary and extraordinary Meeting of shareholders 1983*

The ordinary and extraordinary Meeting of Centrobanca was held on May 20 1983 at its head office in Milan Corso Europa, 20, under the chairmanship of Cavaliere del Lavoro Rag. Lino Venini. The ordinary Meeting approved the balance sheet for the financial year 1982, which closed with a profit of Lire 13,072,106,376 (inclusive of Lire 1,085,980,528 as a net profit of the Agricultural Financing Section), after allocating Lire 26,285,535,798 to the provision for credit risks, Lire 19,000,000 to the provision for taxation and Lire 1,995,439,830 to the real estate property, movable, machinery and equipment amortization. The Company declared a dividend of 10% per annum, after allocating Lire 12,500,000,000 to the ordinary reserve.

In conformity with Law No. 72 of 19-3-1983, Centrobanca carried out the permitted revaluation of its real estate property in the amount of Lire 14,939,017,734 using the indirect system, within the limits established in Art. 3 and anyway taking account of provisions in Art. 4.

In the course of 1982 Centrobanca received loan applications for Lire 1,264.1 billion (+11.3% compared with 1981) and disbursed loans for Lire 905.8 billion (+23.4% compared with 1981). The funds managed as at 31 December 1982 totalled Lire 4,161.7 billion (+70.4% compared with 1981).

After conversion for the first tranche of Lire 25 billion of the convertible debenture stock of Lire 100 billion, the revaluation of currency and the ordinary reserve and risk fund provisions, the net assets as at 31 December 1982 amounted to Lire 235.6 billion (Lire 157.0 billion at 31 December 1981).

The Company's capital is entirely held by Co-operative banks quartered throughout the country. The extraordinary Meeting approved:

- the issue of a debenture stock up to Lire 60 billion to be deposited within 30 June 1983 and a debenture stock up to Lire 60 billion to be deposited within 31 December 1983, both for agricultural financing operations.

The three-year term of office having expired, the Meeting appointed the new Board of Directors and the new Board of Auditors, electing:

for the Board of Directors:

Giancarlo Bellano, Franco Camiglia, Giuseppe Battista Cartia, Antonio Ceola, Aldo Cova, Gianfrancesco del Nero, Giovambattista Fornelli, Angelo Guerra, Angelo Mazza, Marcello Melani, Piero Melazzini, Carlo Pavesi, Massimo Pinelli, Giorgio Pulini, Giancarlo Rossi, Michele Stacca, Lorenzo Suardi, Lino Venini, Giuseppe Vigorelli;

for the Board of Auditors:

President: Francesco Palmi; Auditors: Pietro Agnoluzzi, Ottavio Fontanesi, Franco Gazzola, Umberto Menesatti; Temporary Auditors: Josef Froehmayer, Onorio Orioli.

At the end of the Meeting the Board of Directors confirmed Cavaliere del Lavoro Lino Venini as President and appointed Aldo Cova and Lorenzo Suardi Vice Presidents. The General Manager Marcello Gentile was appointed Secretary to the Board of Directors.

SUMMARY OF THE CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 1982

ASSETS		LIABILITIES	
Funds and securities	1,530.6	Certificates of deposit	2,791.0
Loans in being	2,452.4	Bonds	933.4
Other items	463.9	Correspondent creditors	110.6
	4,453.1	Funds: the State, Mediocreto Centrale, Regions, CASMEZ and BEI	90.6
Loan applications accepted	680.1	Other items	286.2
		Capital and reserves (')	4,211.8
		Net profit for the year	18.1
			4,453.1

(*) 235.6 after allocation of profit

WORLD TRADE NEWS

Tim Coone, recently in Managua, reports on efforts to set up a trade link network

U.S. hostility forces Nicaragua to diversify

VISITORS TO any new construction site in Nicaragua—the new deepwater port on the Atlantic coast, the interoceanic railway, the Malacatoya sugar refinery, or the forest products factory in Zelaya Norte—will notice that the equipment moving the earth and lifting the girders is generally made in Eastern Europe.

But the Nicaraguans have not turned only to Eastern Europe for their trade since their trade was cut off by U.S. hostility. Unlike Cuba, which reacted to a U.S. trade blockade in the 1960s by trading almost entirely with the Comecon countries, Nicaragua has tried to diversify, setting up links with Eastern and Western Europe, Latin America and the Middle East.

Sr Alejandro Martinez, Nicaragua's Minister of Foreign Trade, and one of the most dynamic of Nicaragua's new breed of revolutionary ministers said: "We cannot afford to be dependent on either of the superpowers, politically or economically. Our aim therefore is to diversify our trade."

The new plant is planned eventually to produce 35,000 Renault 5 and 9 passenger cars a year. NASR is present manufactures some 22,000 Fiats and the Arab American Vehicles Corporation, a joint venture with American Motors, assembles Jeeps and a small number of Fiat Ritmos.

Charterers at rates much above Worldscale 100 for shorter voyages.

Similarly, the recently popular size of vessel between 110,000 tonnes and 125,000 tonnes for carriage of crude oil between Saudi Arabia and Iran to the UK and Continent via the Suez Canal, has shown weak demand, with Petrofina chartering a 130,000 tonnes vessel for part-cargo transport of 115,000 tonnes of crude oil, at Worldscale 50.

Demand for vessels in the Mediterranean, especially in the medium-size range, was considerable last week.

Loadings out of West Africa were very poor last week, with little chance of a pick-up in shipping demand and rates or a drop in surplus tonnage.

Its report said that 1982 was one of the bluestest years ever for the world's shipping industry and austere conditions are expected again this year.

banks and the multilateral institutions.

Lending from institutions such as the World Bank and the Inter-American Development Bank (IDB) has dropped sharply, from \$213m in 1978 to only \$22m this year, according to Sr Jarquin. Private bank lending has meanwhile amounted to only \$1m in new loans since 1979, and these were only 90-day credits.

"Nicaragua's trade pattern is being increasingly determined by new sources of bilateral finance and trade credits, and our sources of technology are increasingly linked to these countries," he said.

From Spain, Cuba and the Soviet Union have all registered sharp rises in their exports to Nicaragua in the past two years as a result of favourable trade agreements. Mexico has registered the sharpest rise of all, initially as a result of oil sales but increasingly as a source of manufactured goods, and its willingness to be flexible over payments.

Nicaragua has run up a \$300m trade debt to Mexico, payment of which has now been resolved following a visit to

Minister of Planning, Sr Henry Ruiz. He apparently offered to pay half the debt in cash and the other half in goods such as timber, seafood products and sugar.

Sr Ruiz said on his return to Managua that favourable repayment terms had been agreed to

Nicaragua, Sr Louis Macias, the Mexican trade representative in Managua said: "We hope to export \$100m in manufactured goods to Nicaragua this year and maybe 25 per cent more in 1984." Oil exports will come to a further \$100-130m.

Meanwhile, with Nicaraguan

NICARAGUAN IMPORTS (\$m)						
	1977	1978	1979	1980	1981	1982
U.S.	220	186	91	244	243	148
EEC	96	67	35	70	115	109
Comec	2	4	0	2	33	28
Mexico	15	11	6	19	120	154
Spain	38	19	10	8	11	22
America	164	138	111	300	210	117

* Not available. † First 5 months.

Source: Nicaraguan Ministry of Foreign Trade

pier of manufactured goods to exports to the U.S. likely to fall below 20 per cent of total exports this year as a result of the sugar quota cut, 10 per cent of its exports this year have gone to entirely new markets in the Middle East and North Africa. These new outlets are almost certain to develop

SHIPPING REPORT

Outlook bleak for 1983 despite large carrier revival

FINANCIAL TIMES REPORTER

A MODEST revival in demand for very large crude carriers in the Middle East was tempered by a build-up of excess capacity in smaller vessels as last week closed:

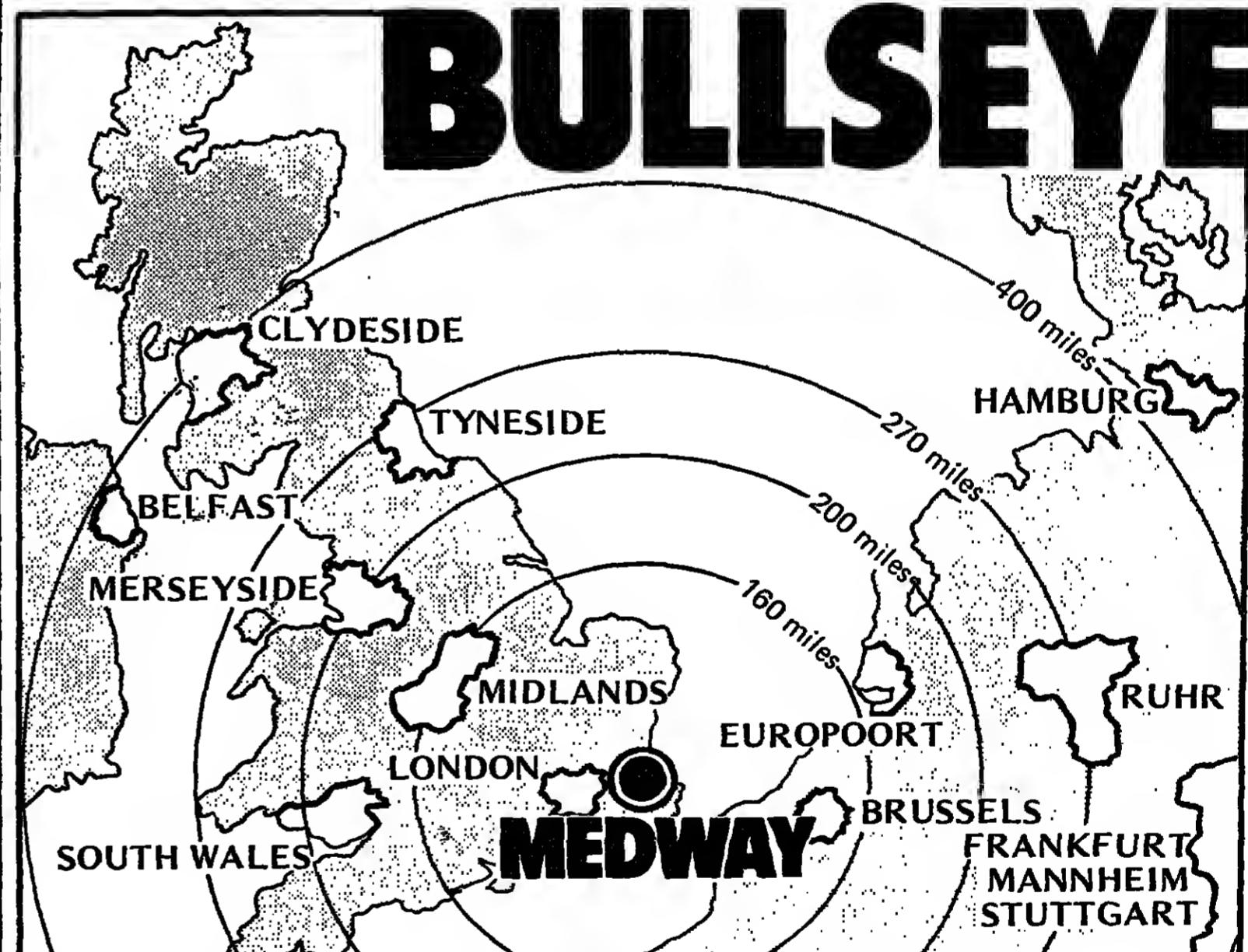
The revival helped create some stability in the market, with the hope that September would see reasonable profits for owners and brokers. Shell arranged a Texaco relet tanker, the Worldscale 23, based on

charterers at rates much above Worldscale 100 for shorter voyages.

Similarly, the recently popular size of vessel between 110,000 tonnes and 125,000 tonnes for carriage of crude oil between Saudi Arabia and Iran to the UK and Continent via the Suez Canal, has shown weak demand, with Petrofina chartering a 130,000 tonnes vessel for part-cargo transport of 115,000 tonnes of crude oil, at Worldscale 50.

Loadings out of West Africa were very poor last week, with little chance of a pick-up in shipping demand and rates or a drop in surplus tonnage.

Its report said that 1982 was one of the bluestest years ever for the world's shipping industry and austere conditions are expected again this year.



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Other responsibilities will involve provision of financial support in European subsidiaries as required and advice on all financial and cost accountancy policies as they apply to European operations.

The scope of responsibilities for this position is such as to call for a Chartered Accountant, man or woman, with extensive internal audit experience within a large company or management level in one of the major public accounting firms. International experience is essential and a knowledge of French or German would be an advantage. Preferred age is 27-35.

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The Fluidpower Company

BAe Dynamics to spend £1.27bn on Rapier

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITISH Aerospace Dynamics, backed by the British Government, is embarking on a major programme of improvements to its Rapier air defence system.

A programme supported by the Defence Ministry, to improve the towed version of the Rapier has already begun and will be completed at an estimated cost of £1.27bn over the next 10-15 years.

The Ministry expects the development and production of Rapier to cost about £2bn at present prices, a sum which considerably exceeds the original £5bn estimate for Britain's controversial Trident nuclear deterrent.

This amount will be spent over a long period, however, as Rapier development dates from the 1960s and the improvement programme is designed to take the system into the 1990s. But the total expenditure involved represents about the same amount spent by the Defence Minis-

try on the total defence equipment procurement budget last year.

Both the Defence Minister and BAe hope for substantial overseas sales of the Rapier system which is said to be Britain's largest single arms export. Sales to 10 countries in the last decade amount to £1.4-1.6bn. Turkey became the 11th country to buy Rapier last month, with a contract worth £146m for 38 systems.

Compared with Trident or other major defence equipment, such as the Tornado fighter, the Rapier programme has had little publicity. The first public indication of the new improvement programme was a two-line entry in last July's Defence White Paper. This noted that the "estimated programme cost of comprehensive improvement and development of the army and air force Rapier (Field Standard C)" amounted to £1.27bn.

It is understood that the Defence Ministry has so far signed contracts with BAe for about £100m of this programme. About £250m is earmarked for development of the towed system, with around £1bn due to be spent on future orders over the next decade.

Improvements planned for the towed system include a new surveillance radar. While BAe Dynamics is the prime contractor for Rapier, other major defence companies involved include Marconi, Spanish and Defence Systems and Ferranti.

Rapier is designed to attack aircraft which are flying low to escape radar detection. Its original towed version, in service with UK air force and army, has provided most of the export sales to date.

BAe has so far failed to persuade the U.S. to buy Rapier for its Rapid Deployment Force, while a 20-year effort to sell Rapier to Norway failed when the U.S. clinched a deal there earlier this summer.

Unions must adapt to changing world, says TUC leader

BY JOHN LLOYD, INDUSTRIAL EDITOR

MR LEN MURRAY, the general secretary of the Trades Union Congress (TUC), yesterday clearly signalled the critical importance of this week's annual TUC meeting in Blackpool to the future effectiveness of Britain's badly bruised unions.

He told them: "We have to adapt and adjust to keep demonstrating our relevance to working people."

He decried that the election of a Conservative Government called for an "obituary notice" on British trade unions, saying that the unions could emerge from the forthcoming period of government stronger than ever. But only if we face up squarely to the challenge it poses, recognise honestly the factors in the public mood that brought it about and respond to our members accordingly, dealing with the world as it is rather than as we would wish it to be."

Mr Murray was speaking on the eve of an assembly which will see decisions taken on such central issues as the unions' relations with the Government, with the Labour Party and on the TUC's future campaigning role.

"Since we set up shop 115 years ago our industrial structures have changed out of all recognition, not once but time and time again. Before the First World War we had over 700,000 members - almost a third of our total membership - in the cotton, textiles and weaving trades.

"Now we have hundreds of thousands of bank employees, office workers and technicians. Computer programmers need their unions as much today as the spinning jenny operatives ever did."

Mr Murray's advocacy of change was immediately challenged by a decision of the Transport and General Workers' Union (TGWU) to maintain its opposition to talks with the Government on reforming labour laws. Mr Murray has spoken out strongly in favour of such talks.



Murray: 'need to show our relevance'

However, Mr Moss Evans, general secretary of the TGWU, said after the unions' meeting of delegates that "realistically" he did not think the expected Congress decision to talk to Mr Norman Tebbit, employment secretary, would be altered by the TGWU position.

Though the union's block vote stands at 1.3m Mr Evans said unions lining up in favour of re-opening talks - they include the engineers, the general and municipal workers and the local government officers - would probably be sufficient to carry the day.

Three Soviet visitors, including Mr Viktor Popov, ambassador in London are expected at Congress. Mr Popov booked in the town's major hotel for Wednesday.

The other two Soviet guests are Mr Boris Averyanov from the Communist World Federation of Trade Unions in Prague and Mr Vladimir Mozhayev from the Soviet TUC.

Mr Averyanov who arrived last night said in response to reporters' queries: "I have nothing to say. I am going to stay. I dislike publicity."

Editorial comment, Page 14

INSURANCE

Bermuda prepares for risk exchange

BY JOHN MOORE, CITY CORRESPONDENT

BERMUDA'S hard-pressed insurance community is taking steps to protect itself through the creation of a new risk exchange.

In January next year a Risk Exchange Association will be established which, if all goes well, will provide a formal arrangement under which captive insurance companies - the insurance groups created by non-insurance concerns - can trade business with each other.

In conception, the new market does not resemble the insurance exchanges in North America, which have taken as their model Lloyd's of London. Rather, the risk exchange in Bermuda is intended to provide a facility to enable business to be swapped between one captive group and another on a reciprocal basis at low cost, it intends to provide good underwriting advice and an efficient method of administering the various business transactions.

The varying fortunes in underwriting in Bermuda's \$5bn insurance community has undoubtedly given impetus to the latest scheme.

Since Bermuda's insurance activity began expanding rapidly in the 1970s the island has become something of a dumping ground for the world's riskier lines of business.

Captive insurance groups were originally formed to insure the risks of their parent companies. Through a captive company industrial concerns had direct access to the reinsurance market, an important determinant of rates in the world's insurance community, and considerable bargaining power.

When the Internal Revenue Services in the U.S. ruled in 1977 that premiums paid across to a captive insurance company by the parent company would be related for tax deduction purposes to the amount of business the parent company passed to the captive, captive owners looked for ways to expand the base of their business.

The captive owners began to reduce the reliance of their insurance company subsidiaries on parent company business by gradually taking on non-related third-party insurance business from outside.

Some of the larger captive groups are sceptical about the exchange's future role, pointing out that it would represent a tiny amount of capacity in world insurance markets. But at least in its early days the new exchange could reduce costs to the captive movement on the business that is put into the exchange while, at the same time, providing a bedrock of profit to the captive groups.

The move into third party business was not a notable success. A dearth of underwriting talent, and a hunger for premium, gave Bermuda a reputation as a "soft market".

High risk business, inadequately rated, flooded into the market creating huge losses for some of the captive groups.

This year, a number of groups are rationalising their operations with some groups terminating their insurance of non-related third party business.

The new risk exchange intends to change some of the fortunes of the captive groups. Over the years many captives have tried to obtain profit, rather than premium reciprocity, from other brokers and insurers, but with little success. While the captive movement may be placing profitable reinsurance business with other reinsurers outside its market, little profitable business has flowed back into the market on a reciprocal basis.

The creation of the exchange is designed to retain some of the profitable reinsurance business which is flooding out of the captive market within its own community. In the early years of the operation of the exchange, it is expected that the participants will retrieve from the reinsurance marketplace a part of their reinsurance programme and offer this to the exchange on a trading reciprocity basis.

This element of the exchange's operations could generate about \$30m in premium volumes for the participants.

The exchange has already entered into a management agreement with Altamid Management Company, a subsidiary of Hanna Mining Company, and with Hudson Underwriting, a subsidiary of Skandia America. Hudson has appointed a full time member of its staff to act as underwriter to the exchange members and he will be based at offices in Bermuda.

About 17 insurance captives, all subsidiaries of big U.S., Canadian and European companies, will participate in the exchange initially. Projections for the first year of its operations suggest that a premium volume of \$50m might be generated. There would be underwriting capacity of \$5m for property risks, casualty \$4m and marine business \$3.5m, but the actual volume will depend on the number of participants.

Membership of the new exchange is to be limited to captive groups only, and each member must show capital and surplus equivalent to \$1m and win the approval of 75 per cent of existing members before being admitted to the club. The management of the exchange is to be financed by a 1 per cent levy on premium volume, and there will be a 75 per cent contribution to a security fund which will be available to all exchange members in the event of one of the participants defaulting.

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UK NEWS

Treasury fights to cut spending by £2.5bn

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

MR PETER REES, chief secretary to the Treasury, will this week open the second phase of a battle with spending ministries which is proving much tougher than the Treasury's similar operation a year ago.

His task is to cut £2.5bn from the total that departments and local authorities say they need to spend in 1984-85. This is the gap which still remains after a round of talks between officials this summer when the Treasury sought to bring the total nearer to the target of £12.4bn announced by the Government last spring.

The total, enshrined in the last public spending White Paper, was questioned by some ministers after the general election in June when it seemed there might be difficulties in meeting the target.

However, Mrs Margaret Thatcher, the Prime Minister, silenced her Cabinet colleagues by telling them that the figures represented an election commitment. Mr Nigel Lawson, the Chancellor of the Exchequer, reinforced this by saying that failure to control public spending might lead to tax increases in the longer term rather than the cuts which the Conservative administration desires.

The Cabinet agreed to the figure of £12.4bn, but it has proved more difficult to persuade departments to hold their estimates to a figure consistent with this target.

By early summer departmental bids for next year had reached about £13bn above the target figure, though some of this excess was regarded as a "try on" by the Treasury.



Thatcher: an election commitment

Officials have now reduced the gap to £2.5bn and it will be up to Mr Rees in the next eight weeks or so to shave this figure down in a series of bilateral meetings with departments.

He will also have to grapple with the thornier problems of public spending over the next five years when slow growth, the increase in the number of older and sick people, and defence and other commitments are likely to put severe strain on the Government's objective of containing the public sector as a proportion of national income.

For next year it is privately conceded that it may be difficult to reconcile the target with the Government's spending commitments. These include: maintenance of the real value of pensions, an 8.7 per cent rise in the value of unemployment benefit from November, and a 3 per cent rise in defence spending.

Shipowners set out union terms

BY BRIAN GROOM

SHIPOWNERS are to offer trade unions a new "consensus" in the wake of the Conservative election victory, but one that makes clear that they must accept improved working practices on ships, and changes to long established national agreements.

The General Council of British Shipping annual review, to be published this month, emphasises that for at least four to five years there will be no subsidy, protectionism or controls for nationalisation. The country did not vote for a government with the sort of shipping pol-

cies that the unions wanted" it said. The council has offered the National Union of Seamen and the Merchant Navy Officers' Association a forum to discuss general policy which could agree on broad lines of support that the industry should seek from government.

But it warns: "The unions will need to temper their philosophy with pragmatism if there is to be joint representations which stand any chance of success with the present administration; the alternative of constantly pressing for the adoption of policies totally incon-

U.S. rates 'close to those of golden age'

By Our Economics Correspondent

THE VIEW that U.S. interest rates have reached historically high levels in real terms is strongly challenged today by a leading City economist.

Last year the Treasury's Chief Secretary, then Mr Leon Brittan, solved the difficulty partly by cutting the contingency reserve for 1983-84 to only £1.5bn. However, this has already proved embarrassingly small, and was one reason that Mr Lawson felt compelled to announce an unexpected £800m package of spending cuts for the present year.

For 1984-85, the Treasury is determined to keep the contingency reserve at its planned £3bn. This would provide not only for unforeseen events - such as the Falklands war - but would help to cushion the planning total against pressure from any unforeseen revival of inflation.

Mr Rees is, therefore, faced with harder bargaining than Mr Brittan last year and the more hawkish ministers are watching anxiously to see how he measures up to one of the toughest jobs in government. It is being said that he will do well to match the toughness and appetite for detail shown by his predecessor.

Mr Davis has calculated a "real" value for interest rates since 1950 by subtracting the expected rate of inflation revealed from survey data from three of the main U.S. interest rates.

He has also calculated the "real" benefit of interest payments to taxpayers with zero, average and high marginal tax rates.

He concludes that lenders paying a zero marginal tax rate have enjoyed positive real rates of return for most of the post-war period, except for a few years in the later 1970s when after-tax rates became negative in real terms.

He also concludes that the present real after-tax returns of around 3 per cent is near the average for the whole period studied.

That mainly concerns redundancy payments, responsibility for which the council wants to pass to individual companies in order to curb its central costs.

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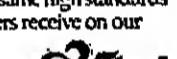
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UK NEWS

Clerks 'inflated' figures for Argentine imports

BY CHRISTIAN TYLER, WORLD TRADE EDITOR

CLERKS at the Department of Customs and Excise are said to have been inflating the figures for British imports from Argentina, while Customs officers are busy impounding Argentine goods at UK ports.

The department is blaming "keying errors by computer operators" for £85,000 of the £241,000 worth of Argentine goods recorded as having entered Britain in the first half of this year.

Since Argentina invaded the Falklands in April last year, imports have been banned, except for personal effects, newspapers, news film and periodicals. The Government is likely to continue the ban until Argentina formally declares peace.

The department says another £85,000 of the first-half figure was due to the late entry of documents referring to goods that came in before the embargo. Goods worth an

estimated £20,000 had been sent to Britain by post.

The balance remains unaccounted for. Some of it, such as a consignment of animal hides seized at Northampton two months ago, may have been illegally imported.

According to Customs figures supplied to the Trade Department, Britain took delivery of £8,000 worth of office and data processing equipment, £16,000 worth of machinery and transport equipment and £30,000 worth of textile yarns between January and June.

Meanwhile, Customs officials are being assailed by a mounting chorus of complaint from scholars and librarians that the import ban is being too strenuously operated.

The Librarian of the Institute of Economics and Statistics at Oxford complained in a letter to The Times newspaper on Friday that import licences had been refused for vol-

umes of commercial statistics from Argentina, which had been seized at Dover.

The British Library, the Scott Polar Research Institute, and the Universities of London, Essex and St Andrews have had similar experiences.

The Trade and Industry Department is trying to reassure frustrated academics by saying that the procedure under which seized goods are "condemned" does not necessarily mean they will be destroyed. They might, for instance, be auctioned - but the successful bidder would not be able to import the books until the ban was lifted.

A department spokesman said there was no evidence of any systematic attempt to ban imports of books.

The Librarian of the Institute of Economics and Statistics at Oxford complained in a letter to The Times newspaper on Friday that import li-

Importers benefit from growing UK white goods market

BY CARLA RAPORT IN LONDON

RETAIL SALES of electrical appliances in the UK are expected to top £2bn (\$2.98m) this year, but the health of the UK white goods industry remains under pressure as importers consolidate their hold on a large share of the market.

According to a new report on the UK market, importers now hold 36 per cent of the sales of domestic electric appliances, compared with 28 per cent in 1978.

Consumer spending on all types of electrical appliances totalled £1.87bn, a 10 per cent increase over the previous year, according to Euromonitor, the London-based market research group. This was 2 per cent ahead of inflation, but conceals real growth because prices of electrical goods increased by only 1.4 per cent in the year. The growth was spurred by a relaxation of consumer credit regulations.

While imports have been climbing, Britain's exports in this sector have been shrinking, from 21.3 per cent of total sales in 1978 to 14.5 per cent in 1982.

Britain's major competitors in white goods are other EEC countries. Italian groups now hold 13 per cent of UK retail sales in this sector, West Germany 6 per cent with Japan and Hong Kong holding only

18. The White Goods Industry, 1983. Euromonitor Publications, 18 Doughty Street, London WC 1 £10.00.

Liquidity improves

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A SUBSTANTIAL improvement in company liquidity from the historically low levels reached last year is suggested in a survey published by the Department of Trade and Industry.

The length of the delegation's stay is also seen in Whitehall as reflecting the intensity of China's search for assistance in the rapid development of its offshore oil reserves.

It shows that the net current liabilities of 201 companies surveyed fell to £73m in the second quarter of

last year, from a peak of £2.1bn in the third quarter of last year.

After seasonal adjustment, the companies were almost exactly in balance in the second quarter of this year. This brought the ratio of their assets to liabilities to 100, compared with a low of 71 in the third quarter of last year.

Net recoverable expenses, "FT estimate. Research by Jan Schling, FT Editorial Research Desk

Recession fails to halt fast growth of accountancy firms

BY ALISON HOGAN

THE TOP 10 accounting firms in the UK appear to have come through the recession unscathed, with average growth rates during the last financial year of 15 per cent. Medium sized firms have grown at a slower rate, the average for the bottom 10 in the Financial Times Top Twenty is just below 11 per cent with some managing a modest 7 per cent growth in fee income.

Two firms which have shown the most dramatic results are Price Waterhouse and Arthur Andersen.

Price Waterhouse has gradually moved up the league, taking third place this year from Coopers & Lybrand and almost toppling Deloitte, Haskins and Sells from the number two position. Price Waterhouse produced the highest growth in fee income of any firm, exceeding 20 per cent. Peat Marwick Mitchell, with a growth in fee income of just under 13 per cent is finding its leading position increasingly under threat.

Firms have responded, some more successfully than others, by developing new services and expanding existing resources in management consultancy, insolvency, taxation and other sectors.

Accountancy firms do not reveal profit figures. However, the ratio of fee income to professional staff provides a useful guide to their productivity. The accompanying table reveals that, using this measure, their ranking varies dramatically from the ranking by fee income.

Financial year-ends vary between accountancy firms so the fig-

ures are not strictly comparable. But, year on year, they reveal markedly different patterns of development.

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Price Waterhouse has gradually moved up the league, taking third place this year from Coopers & Lybrand and almost toppling Deloitte, Haskins and Sells from the number two position. Price Waterhouse produced the highest growth in fee income of any firm, exceeding 20 per cent. Peat Marwick Mitchell, with a growth in fee income of just under 13 per cent is finding its leading position increasingly under threat.

Mr Jeffrey Bowman, senior partner of Price Waterhouse, says that much of the firm's growth has come from its specialist services, rather than the traditional audit.

Investigations work has been buoyant, and all aspects of management consultancy are doing well. In times of recession companies tend to cut back on consultancy exercises, but we have found that many have decided to brave it out," he said.

The firm now has more than 25 per cent of its professional staff

working in specialist activities such as taxation, computer auditing and insolvency. Coopers & Lybrand, whose fee income grew by just under 10 per cent, says it has seen exceptional growth in its special services, and has increased staff in management and consultancy services by 25 per cent this year.

Most of the top firms report growth in public sector work they have benefited from the Government's value-for-money drive in Whitehall and the nationalised industries, and from the privatisation of audit in local government.

Arthur Andersen, comfortably inside the world's Big Eight accountancy firms, hovers just outside the UK Big Eight - a position it soon hopes to correct. It reveals the most impressive overall performance, achieving a growth in fee income of nearly 19 per cent, but also ranking number one by the ratio of partners to fee income and by total professional staff to fee income.

In the middle of the table there is a distinct grouping of Thomson McLeiston, Binder Hamlyn, Spicer and Pepler and Pannell Kerr Forster with fee incomes above £20m. The remaining firms seem the most likely candidates for any future mergers.

TOP 20 ACCOUNTANTS BY FEE INCOME

Ranking	Par-	Profes-	Total	Fee/	Ranking					
	ners	sional	profe-	partner	by fee/					
		staff	ssional	ratio	total					
1	Peat Marwick Mitchell	194	2,808	14.47	3,002	64.3	331.4	2	21.42	12
2	Deloitte Haskins and Sells	255	2,440	9.57	2,695	80.5	237.3	8	22.45	5
3	Price Waterhouse	195	2,096	11.27	2,271	80.2	325.4	3	26.51	2
4	Coopers and Lybrand	205	2,220	10.83	2,425	80	292.7	4	24.74	3
5	Ernst and Whinney	188	2,233	11.88	2,421	82	276.6	6	21.48	11
6	Tochka Ross	166	1,976	11.90	2,142	48**	289.1	5	22.41	6
7	Arthur Young McClelland	173	1,863	11.46	2,156	46	285.9	7	21.33	13
8	Thornton Baker	220	1,947	8.85	2,167	40	181.8	15	18.16	1
9	Arthur Andersen	181	1,880	12.37	1,987	55	31.8	27.32	1	1
10	Thomson McLeiston	149	1,850	9.14	1,950	31.8	225.7	8	22.25	8
11	Binder Hamlyn	128	1,947	8.31	1,737	26.5	210.3	10	22.59	4
12	Spicer and Pepler	125	1,050	8.40	1,175	26.25	202.0	13	21.49	10
13	Pannell Kerr Forster	156	1,127	7.22	1,283	22.6	144.9	19	17.61	20
14	Dearlove Farrow	69	504	5.59	602	13.5	136.4	20	22.39	7
15	Neville Russell	68	464	6.82	532	11.5	160.1	16	21.62	9
16	Stoy Hayward	56	493	8.80	549	11.4	203.6	12	20.76	14
17	Kidston	70	501	7.15	571	10.75	153.6	18	18.83	17
18	Robson Rhodes	65	492	7.57	557	10.5	161.5	17	18.85	16
19	Hodgeon Harris	42	377	6.98	419	7.7	183.2	14	18.38	19
20	Armitage and Norton	35	335	9.57	370	7.3	208.6	11	19.73	15

* Net of recoverable expenses. **FT estimate. Research by Jan Schling, FT Editorial Research Desk

How concealed gains distort the trade balance picture

THE "DISCOVERY" last week that Britain earned some £1.5bn more in invisible exports last year than was believed a month ago highlights a major international problem in assessing trade balances.

Last year the current account balances for all the countries in the world added up to a deficit of £160bn, of which about a third was accounted for by the developed world.

That prediction was subsequently revised upwards to a forecast surplus of £1.5bn, a change which is relatively small in relation to the margins of error for forecasting this figure.

Last week's revision underlines further uncertainty about the figures when they do appear, which should make the markets even more wary.

These figures, published by the Organisation for Economic Co-operation and Development (OECD) in July, suggest that the current account position of many countries must be very much better than official figures show. For it is plainly impossible for the whole world to be in deficit with itself.

The Central Statistical Office's statement on the UK balance of payments, published last week provides a useful clue to the nature of this huge global discrepancy. It showed that the UK surplus on invisible trade for 1982 was now thought to be £1.456bn larger than was believed in June, when the last estimate was published.

Moreover the revision is equal to three-quarters of the total visible trade surplus for that year, and in nominal terms is equal to the entire invisible trade deficit for 1978.

Even the revisions do not clear away all of the fog from these statistics, since an unexplained discrepancy of £3.86bn remains between the capital and current accounts for 1982.

In theory the balances on the capital and current accounts must be exactly equal and opposite, just as every sale of sterling must be matched by a purchase.

However, capital transactions are difficult to monitor accurately, so that the total capital outflow needed to match the £3.86bn (revised) surplus on the current account has not been picked up by the statistics.

The conventional wisdom is that the discrepancy is mainly due to a failure to record all these capital flows, and that the current account figure is to be believed.

Questions must also be raised about the more recent reactions of the foreign exchange markets to the actual and forecast trend of the UK current account. Last November the very sharp slide in sterling was attributed partly at least, to the Treasury's forecast that the current balance would dwindle to zero this year.

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These figures are often the main focus for market interest, perhaps the more significant aspect of last week's figures was the light they cast on particular aspects of Britain's trading performance and financial flows. They showed that the financial services provided for overseas customers, mainly by the City of London, changed very little between 1981 and 1982.

Moreover the revision is equal to three-quarters of the total visible trade surplus for that year, and in nominal terms is equal to the entire invisible trade deficit for 1978.

This rise in overseas investment has been the counterpart of the strengthening of the current account resulting from the access of new oil wealth.

The figures show little overall change in the volume of exports (including oil) since 1979, but the real earnings from services fell by 19 per cent between 1978 and 1982, back to the same level as in 1976.

Real earnings from travel were down 30 per cent from their peak in 1977, while UK payments to overseas countries from travel rose by 130 per cent in real terms during the period.

The figures also show that Britain increased its net assets overseas by £1.3bn in 1982 to a total net of liabilities of £42bn by the end of the year.

Sweetener market faces bitter fight

BY CARLA RAPORT

LIFE IN Britain is set to become a shade sweeter this week with the marketing of new artificial sweeteners, the first for nearly 30 years.

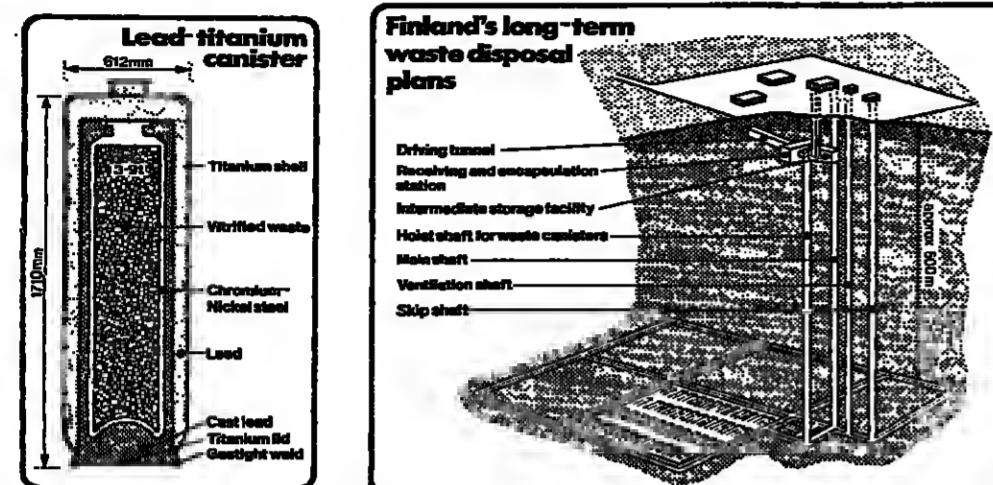
These introductions,

TECHNOLOGY

LONG-TERM NUCLEAR WASTE PLANS IN FINLAND

Bury it deep, deep down in the bedrock

BY ELAINE WILLIAMS



One of Finland's options is to dispose of its spent nuclear fuel in its stable bedrock. Above left: the fuel is sealed in copper canisters

A LICENCE is about to be granted to build Finland's first medium-term storage facility for nuclear waste. It is a major step in the country's strategy for disposing of high level waste from its nuclear plants. But, unlike the early stages in its long-term plans for the safe storage of spent fuels which stretch into the next century.

Finland began its production of nuclear energy in 1977. Now it has two 440 Mw units at the Loviisa Power Station owned by Imatran Voima and two 660 Mw units at the Olkiluoto Power Station owned by Teollisuuden Voima. Both are in southern Finland and the nuclear plants generate roughly 34 per cent of the country's electricity needs. Almost the same amount is provided by hydropower.

Now the country is faced with the problems of the long term storage of radioactive waste from the plants. By 1990 a medium term storage area for spent fuel will be required and design plans are now on the drawing board to be implemented later in this decade.

This will involve storing the high level waste at both the nuclear generating sites. Teollisuuden Voima — the Industrial Power Company — is now waiting for the government to grant it a construction licence to build its interim storage

plant. This building will be capable of storing all waste during the 30-year lifetime of each nuclear power unit. This is scheduled to be complete by the year 1988 and will be able to store about 1,200 tonnes of spent fuel.

Spent fuel at the Loviisa Nuclear Power Station, however, is stored for only five years and then transported in special casks back to the Soviet Union which supplied the technology and the original fuel for this complex.

Long term storage plans are not so certain. Finland's Nuclear Waste Commission, set up in 1978, has been studying the problem. The hope is that facilities will be available outside the country by the time that the waste is ready for long-term disposal. Mr Heikki Raumolin, responsible for waste management plans at Teollisuuden Voima, explained that Finland could not simply assume that such facilities would be available. "We must prove that we can handle waste with today's technology. We are sure that the techniques will change. This is not the normal solution."

Today's thoughts on the long-term disposal of waste are centred around burying the waste in bedrock. Finland has looked very closely at plans — discussed in an article on this page on August 18 — formulated by its neighbour, Sweden, which provided the technology to build the other two planned plants and decided that a similar strategy was possible. However, Finland will not need to start constructing its underground nuclear dustbin until the year 2020.

In three years' time the commission intends to start some preliminary investigations for suitable sites for its underground site situated some 500 metres below ground.

Using today's technology the spent fuel rods from the four nuclear plants will be sealed in copper canisters. Based on calculations 850 such canisters will be needed to cope with the total number of spent rods. The canisters will be placed in holes drilled in the floor of the disposal tunnels. The space between the canister and the bedrock will be filled with bentonite. This is a natural clay which swells dramatically when it absorbs water and will form a protective layer around the canister.

When all the canisters are in place the disposal tunnels and access shafts will be filled with a mixture of sand and bentonite sealing off the area, hopefully, forever, in the year 2050.

The interesting claim made for the Altec Edeco substance is that by the addition of a gum and other unstated materials, it can be made to operate in two different ways.

The first is conventional in that when the salt changes from solid to liquid during the application of heat, latent energy is absorbed and then will be naturally exchanged with lower temperature surroundings.

But in the second form, the reverse change of state is halted as a result of the chemical formulation. As before, the material is heated to produce a change from solid to gel at 55 deg C. But on cooling, it loses only its "sensible" heat.

Indeed, Calor is now understood to be looking at Altec Edeco's system, which, it is claimed, is not subject to heat transfer problems. These can arise when the liquid is turning back into a solid: initial crystallisation on heat exchanger walls can produce an insulating effect and reduce further transfer.

There are a number of potential applications. The fact that the energy can be "carried around" without the need for insulation might for example, allow heat generated at remote power stations or geothermal sources to be transported to city areas and released into heating systems.

Basic "building blocks" one metre square and 10mm thick can contain enough salt to store one kilowatt hour of latent heat energy. Such plates would be stacked in parallel with spaces to allow water or air to flow through.

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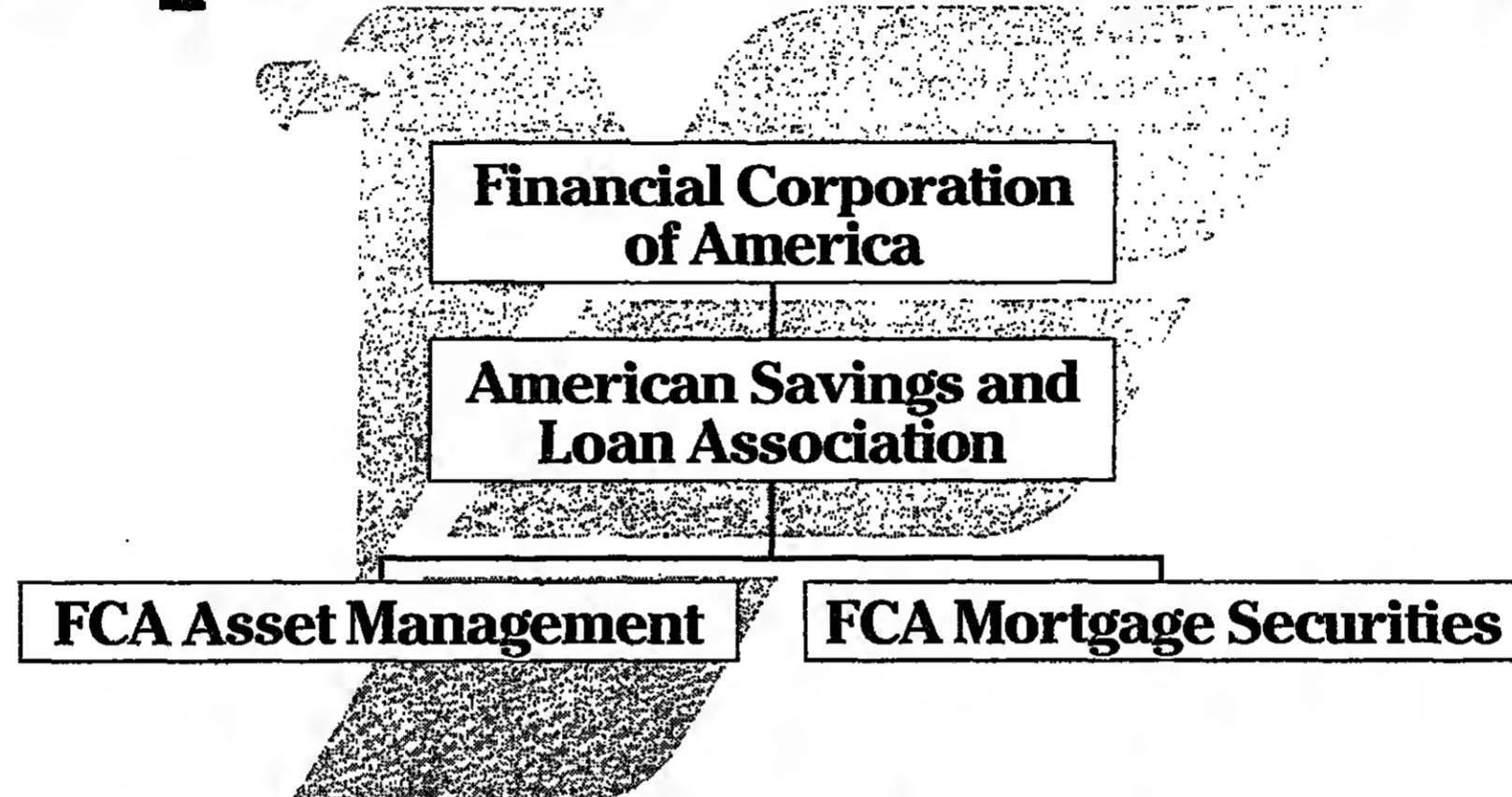
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Calling in a tactician

THIS DAY I entered the Treasury, I knew that one way or another, I could end up in a bank," says Jean-Yves Haberer, 50, one of France's most distinguished civil servants of recent years and now, since its nationalisation in February 1982, chairman of the financial and banking group Paribas.

What he did not foresee was the spectacular manner of his calling. As director of the Treasury at the French Finance Ministry, one of the most powerful posts in the administrative hierarchy, Haberer was in an aeroplane over Mexico accompanying President François Mitterrand to the Cancun summit of October 1981 when he received the message. The Socialist government was calling on a financial tactician who had already served political masters of a very different hue—he was a faithful aide of right-wing minister Michel Debre during the 1960s and had become a close confidant of President Giscard d'Estaing—to pick up the pieces.

Pierre Moussa, the man who had built up Paribas as one of the world's most thriving investment banks—and made it a key target of the Socialists' takeover campaign—had just resigned as chairman in a bitter row over nationalisation. The traditionally venerated as a "state within a state" because of its complex web of financial interests, Paribas had succeeded in flat-footing the Government's nationalisation strategy. It had managed to sell majority control to a trust in its key Swiss and Belgian subsidiaries to ensure that they slipped through the takeover net. In the ensuing fuster, Moussa, together with other Paribas executives, were charged in connection with alleged illegal breaches of exchange controls—charges which are still pending.

In the midst of the October troubles, Haberer was recommended by former Paribas chairman Jacques de Fonschier—whose interest in seeing the bank surmount its vicissitudes was as strong as anyone's—as the man best able to take over the helm. Now, more than 18 months after he took over, Haberer presides over a group which still makes reasonable profits, although last year its earnings were hit like those of

most banks around the world. The financial and industrial holding group Compagnie Financière de Paribas, with total assets of FF 347bn (£29bn) at the end of last year, recorded consolidated net profits down 20 per cent last year at FF 100m. Paribas, the Parisian banking arm, with a balance sheet of FF 150bn (the fourth largest of French banks) fell 26 per cent to FF 126m—although operating earnings (before tax, depreciation and provisions) rose by a record 48 per cent.

The new chairman—who is praised even by those who also find faults in a man of formidable intelligence and energy—has managed to keep the Paribas management team practically intact.

All the same, with the change of ownership has come a change in character—although less important than had earlier been feared among Paribas' partner banks.

At its most aggressive and basic level, criticism comes from those who say a state-owned bank cannot do the same free-wheeling job as a private institution. As one Paris banker who knows Paribas intimately puts it: "The idea of a government-owned banque d'affaires is an incredible paradox. It's like saying a man should be a successful jockey and eat fole gras and drink beer. It's so stupid."

Another Paribas insider who has detailed knowledge of both the Moussa and the Haberer eras sums up the change in a less extreme fashion. Although professing great "respect and professional esteem" for the new chairman, he says the "spirit, dynamism and capacity for entrepreneurial decisions" has been weakened.

The change has been emphasised, he says, by the decision of S. G. Warburg, the London merchant bank, to weaken its traditional links with Paribas, underlined through the two banks' cross-shareholdings in each other having recently been reduced. Paribas no longer has the same capacity, says this insider, to attract top international talent into its senior management.

A third view comes from David Scholty, joint chairman of Warburg's. He plays down the modifying of the two banks' links—"the structure is different, but the spirit is the same." Haberer, he says, has been faced with the task of "restabilising" Paribas and its staff after the fracas of autumn 1981—but in a couple of years' time, says Scholty, "he could emerge as a builder, too."



Jean-Yves Haberer: "Changing from a government to a bank is not a particularly French phenomenon."

Paribas enters a new era

David Marsh examines the impact of nationalisation on one of France's major banks and interviews its new chairman

JEAN-YVES HABERER

himself goes to great lengths to underline his independence of manoeuvres at Paribas. In his first full-length interview since taking charge last year he said he was "contradicting completely" charges of faltering dynamism.

Certainly Haberer, with his wealth of experience at the Treasury, and his expertise in the international circuit (he was head of the EEC's monetary committee of treasury officials and central bankers before he took the Paribas job), is the best placed of the current batch of French bank chairmen to stand up to interventionist tendencies by central government.

Another top ranking French civil servant who has known Haberer on and off for over 20 years comments that he is probably mindful too of the need to retain the sympathy of the Right—in order to hold on to his job should the government, at some point in the future, change. "He keeps plenty of irons in the fire without getting his fingers burnt."

Haberer, for instance, has been a friend of Jacques Delors, the Finance Minister, for two decades, and also remains in close personal touch with Moussa, whose advice—for instance, on personnel matters—was valued highly.

Haberer plays down the aspect of being "parachuted" from the Treasury to the chairman's job.

"Changing from a government to a bank is not a particularly French phenomenon. The French Treasury directorate has always been a nursery for the banks. They are friends of Paribas—we don't forget that—who were chosen by Paribas to take over the majority share in anticipation of a future direction to events which did not in fact take place. Nothing has changed in its management nor in the synergies which exist between us."

The most important reason behind last year's lower net profits were increased provisions on lending risks—both for "problem" countries like Mexico and Brazil and for companies in difficulty. Overall, Paribas provisions doubled last year to FF 1.2bn.

In the case of some companies in which the Paribas holding company also has significant shareholdings, the need to make

changes through the Porges holding company.

Before nationalisation, says Haberer, "evidently the emotion of the bank's leading personnel was contagious, and a certain number of Paribas' partners (abroad) were nervous or even appalled at the idea of nationalisation. Not all, mind you—our friends at Warburg showed a degree of sang-froid and perceptiveness which was remarkable."

Since the takeover, however,

"we haven't lost one deposit,

one client or one privileged partner as a result of the nationalisation."

"When I went to New York

for the first time to see the chairmen of the top dozen New York banks, I had some set phrases ready to explain that nationalisation had changed neither our competitive spirit nor our management. After some conversation I realised that that didn't interest them and that the event had simply been classified as without consequence. It bored them to listen to me on that!"

The fear that Paribas would

bank's maintained reputation in the U.S.—where (like parts of the Arab world) there had been particular distress in some areas before the take-over—Haberer says: "When I discussed buying out Warburg's stake in Becker with the U.S. authorities, there was not the least reluctance."

The issue which raised so much emotion in October 1981—the question of control of the Swiss subsidiary, Paribas Suisse—is now, according to Haberer, a great deal less controversial. Links between the subsidiary—in which Paribas now owns 44 per cent and Porges 54 per cent—and Paribas

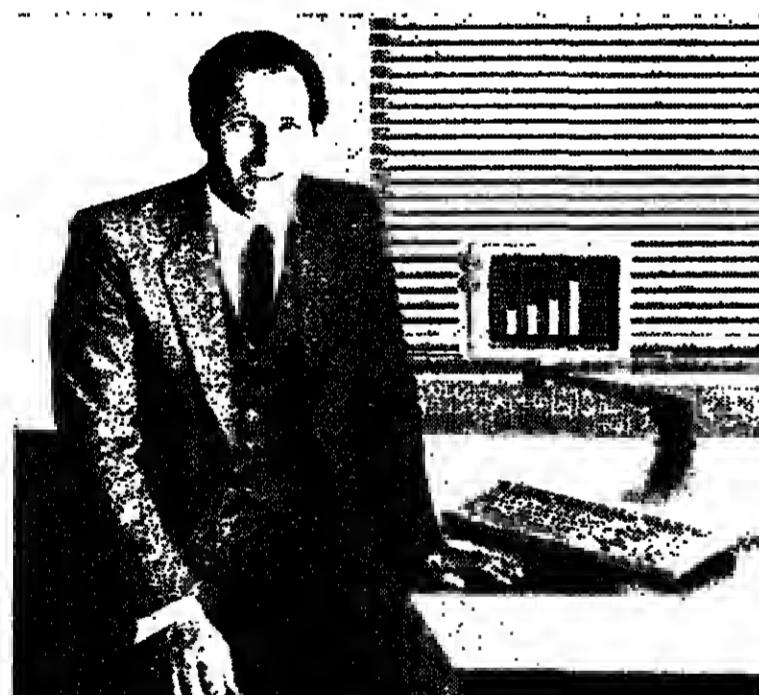
in one particular case of international lending—it's exposure to the troubled Louisiana natural resources company Goodhope Refinery, where the Paribas group has \$245m outstanding—the bank has been rumoured to have made losses. But, says Haberer, "contrary to all the malevolent rumours, we have not lost a dollar for the moment. Interest payments are guaranteed by a levy on the company's operating capital, and the credits are guaranteed by the fact that the company's real assets are well above the banking debt."

It is in the management field that Haberer has shown most clearly his characteristic love of order and precision. One long-standing acquaintance recalls the shock waves he caused when moving from the Finance Ministry with Michel Debre to become his chief aide at the Foreign Ministry in 1968. "He really shook the diplomats by asking for five-page documents to be boiled down to two lines."

Haberer has kept Paribas' senior management team largely intact. The only notable departure has been Moussa himself. Gerard Esteknazi, the former joint No. 2, and Jean-Louis Masurel, formerly in charge of domestic banking, has just left (Paribas was sorry to see him go) to become general manager of the Moët-Hennessy champagne company.

But the directors have been regrouped from the loose-limbed "senior common room" favoured by Moussa into a 12-man executive committee which meets two or three times a week to run the operations of the bank.

Haberer rejects the idea that he has remodelled the Paribas team on Treasury lines by bringing in ex-civil servants. "I have recruited just two senior people from the Treasury (Philippe Aubert, head of the bank's branch in Hong Kong and merchant banking subsidiary, and Philippe Dulac, who has taken over Masurel's job as deputy president of the Paribas bank). I have recruited them not because of where they came from, but because they are excellent and necessary—and Paribas would have done the same had it been private."



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Monday September 5 1983

An affront to order

THE CONSEQUENCES of the shooting down of the South Korean airliner in Soviet airspace last week are likely to be with us for a good while yet. Even in these early days, however, it is worth trying to establish the principles—or rather lack of them—involved. At the very least, it looks like an affront to international order.

One way of looking at the incident is to imagine what would have happened if something similar had taken place in the United States: (say) the U.S. Air Force had shot down an East European carrier over Alaska. There would have been an international outcry certainly; indeed there has already deservedly been an international outcry over what happened in Soviet airspace. But there would have been one great difference: citizens of the U.S. would have joined in, probably even led, the protests against the actions of their own government's forces.

Rules
There would have been another difference, too: the U.S. protestors would have demanded and would have achieved a full inquiry into what took place. Not just the peace movement, but probably a large section of the Congress and of the Administration would have supported the protest.

It would be idle to compare Soviet and American societies, and especially their political systems. The Soviet Union just does not work like that and there is a case for saying that it should be left to get on with its internal affairs in its own way. Yet the shooting down of a foreign civil airliner is not an internal matter. If the Soviet Union wishes to participate in international agreements of any kind, it must stand by the rules.

There are two instances in the present case. On the realistic assumption that the Korean Boeing strayed into Soviet airspace by accident, the first is that there is an established code for dealing with other countries' planes which do not include shooting them down. The second, on the charitable assumption that there was some confusion about communica-

Apology

That is not to say that the incident should be in any way forgotten or played down. The Soviet Union has broken all principles of international order. The civilised world, defined as those countries which do not go about shooting down stray airliners full of innocent civilians, has a strong case for going on pressing for an explanation, an inquiry, an apology and compensation. And, of course, the rest of the world will always remember when it comes to international agreements that that is how the Soviet Union tends to behave.

The prospects for East-West agreements have thus been retarded. It is in the Russians' interests to come clean about what really happened last Thursday. Surely a great power can occasionally manage to apologise?

TUC in search of a role

BRITAIN'S unions will spend this week in Congress at Blackpool attempting to accommodate themselves to reality. The indications are that they will go some distance along that way; they will recognise the British government and agree to formal talks with Mr Norman Tebbit: they will adopt a more realistic style of national level bargaining, asking for the moon in bits, rather than all at once; they will distance themselves from the Labour Party under a smoke-screen of brotherly rhetoric; and they will try more to make their own organisation and bargaining procedures more effective.

Agreeing these modest reforms will be a hard fight; the strategy of keeping the powder dry for a better battlefield holds many attractions, not just for left-wingers. But, assuming they will be passed, will the changes be enough?

The structure of industry is rapidly becoming less and less advantageous to traditional—some would say, to any—forms of trade unionism. The industrial sectors in large plants, relatively easy to organise and to discipline, are being shaved down (where they are not being closed down) as companies contract out more and more service and even manufacturing functions to small companies.

The older heartland industries of engineering, shipbuilding, mining, steel and docks continue to reduce their work forces while others, like printing, are transforming themselves through technical change. In many of these sectors, traditional union practices have damaged competitiveness and contributed to decline: where that has been allied to management incompetence, the result has often been fatal.

Indifference

Class-based trade unionism no longer has the industrial muscle and moral force it once exerted: its high watermark was in the 1970s and that was a freak tide. It created an oppositionist class of managers who accustomed themselves to a war of attrition, emerging from the trenches only in 100 a grade at the other lot when they weren't looking.

The growth areas of employment are in small and technically advanced sectors where trade unionism has to fight to establish itself, not so much against management hostility—though that exists—as against

workforce indifference. Where they do manage to organise, as the electricians' union has, at Iamos in South Wales, they must come as close to accepting a ban on strikes as you can in a free society. Few new companies now feel entitled to pay much attention to union representation and many have found themselves unable to avoid it entirely.

Management's hand has, of course, been strengthened by the fear induced by unemployment and further steadily by successive pieces of legislation to which there is present no end in sight. The Prime Minister has spoken of an industrial relations hill every other year while he remains in power. As important as these factors has been the steady decline of the proportion of manual workers in the labour force and the growth of functions which are managerial, supervisory or technical. In many companies, "the management" is not readily identifiable; it is ubiquitous.

Balance

So what are unions for in the 80s and 90s? They will not disappear, nor should they. There is ample evidence in Western Europe that workers in the unorganised, low-paid, semi-clandestine industries which still flourish would benefit from union representation, decent working conditions and health and safety requirements, and bargain for better than baseline wages. There is even more powerful evidence from Eastern Europe that where unions are reduced to state transmission belts, the natural response is to fight for independent unions as a prelude to full democracy.

They will have to change. They must do much more than talk to Mr Tebbit, which is neither here nor there if the talk is sterile. They must bring into their routine deliberations long-term economic calculation and balance these in a much more conscious and responsible way than they did in the past with short-term demands. They will be required to serve a much more disparate membership much more sensitively and that will mean the kind of democratic procedure which the members themselves apply to a war of attrition, and which Mr Tebbit is anxious to give them. They will have to put themselves at the head of technical change, not cling to its tail. In short, they must change utterly, and soon: otherwise, their dwindling will be unaltered.

Stil, the red carpet was run out and the prickly Sherman treated as if he were a minister. Tickell's behaviour may be explained by the fact that before coming to Mexico he was Roy Jenkins' chief de cabinet when

"The price of an \$8.4bn increase in IMF authorisation in Congress is going to be legalisation of loan waivers. ... We can go home and say we didn't bail out the banks—we helped international trade and made sure the banks would not do the same things over again," Sen. Jake Garn, chairman of the Senate Banking Committee, April 1983.

A TIME bomb is quietly ticking away underneath the international banking community and clues to its whereabouts will not be found in Rio de Janeiro, Buenos Aires or Mexico City, but in Washington.

Over the next few weeks the fierce political debate in the U.S. Congress on the planned increase in the International Monetary Fund (IMF) is likely to come to a head, quite possibly at exactly the same time as the annual meeting of the IMF convenes in the city at the end of the month.

This will be embarrassing for President Reagan who for months has been telling anyone who cared to listen that "no legislation now before Congress is more important to a healthy world economy." But for congressmen like Tom Daschle from South Dakota, the IMF quota increase is totally unnecessary and only "designed to make sure that some of our go-go bankers who got in over their heads on shaky loans to foreign countries, would not have to pay for their own mistakes."

Many countries are waiting to see how the U.S. acts on the IMF quota increase before they subscribe to their own money, so the well publicised problems the U.S. administration is having in winning Congressional support are having a "knock-on" effect as other countries delay their quota increases. This could not have come at a worse time for the Fund which is facing a record demand for its resources but is short of lendable resources.

However, the short-term

Damage could be done to the banking system

by the IMF could turn out to be relatively unimportant when compared to the damage which could be done to the international banking system if some of the more radical proposals are not deleted from the final U.S. legislation.

At their most extreme, the amendments which have been tacked on to the House of Representatives' version of the IMF Bill could lead to a major reduction in future U.S. bank lending to Less Developed Countries (LDCs). Given that U.S. banks account for roughly a third of all bank lending to countries facing debt problems, any cutback in their lending means that other banks would have to shoulder a proportionately bigger share of the Fund if conditions were



Jacques de Larosiere, IMF managing director.

burden of helping the "super-debtors" countries like Brazil, Mexico and Argentina.

There has never been much love lost between America's big banks and its politicians, but the strength or position of the IMF Bill has nonetheless caught bankers by surprise.

As the debate has progressed opponents of the IMF quota increase have been picking up support from some strange allies. Mr Ralph Nader, the consumer advocate, the organised peace movement, religious leaders, the anti-South Africa brigade, the U.S. steel industry, the anti-nuclear war lobby have all taken an interest.

Some congressmen, meanwhile, have tabled—as the price of support for the Bill—a series of amendments, many of which have not the slightest thing to do with the IMF quota increase.

There is a strong feeling among many U.S. politicians that the big U.S. banks and the "super-debtors" have only themselves to blame for their current problems and should not be "bailed out" by the U.S. taxpayer via an increase in the American contribution to the IMF. There is also a strong lobby that believes federal and state bank regulators have let the side down by failing to curb the rapid growth in U.S. bank lending to the LDCs over the past few years.

By last spring it was already clear to the Administration that Congress would only agree to an increase in the contribution to the Fund if conditions were

CONGRESS AND THE IMF

The battle with the banks

By William Hall in New York

THE BANKS' MAIN WORRIES

U.S. BANKS' main worry about the House of Representatives' version of the proposed IMF legislation is the severity of the special reserve requirements for problem countries contained in Sect. 404 of HR 2987, otherwise known as the International Recovery and Financial Stability Act.

But for the Administration the amendments which were tacked on to the House version of the Bill are the real nightmare. The most radical are as follows:

- Actively oppose loans to countries practising apartheid, or Communist dictatorships (Sec. 304);
- Oppose loans which bail out the banks (Sec. 312);
- Take into consideration if a borrower from IMF has detonated a nuclear device before recommending IMF loan (Sec. 316);
- Withhold U.S. quota increase until salaries of IMF senior management brought down to a maximum of \$67,500 and subsidised housing loans ended (Sec. 323);
- Support conversion of debtor countries' short term high interest borrowings into long term low interest debt (Sec. 308).

Instructions to U.S. banks:

- Banks that have made "excessive" profits from foreign lending must reimburse the U.S. Treasury since U.S. quota increase makes their lending less risky. "Excessive" profits defined as differences between what banks charge domestic Triple A borrower and foreign debtor (Sec. 321);
- A bank's loan is considered excessive if total outstanding to countries facing restructuring exceeds a bank's capital. If this is the case future lending to these countries to be no more than half the growth rate of its loans to same countries in the 18 months to June 1982 (Sec. 310).

On the U.S. steel industry:

- The National Advisory Council to report within a year on impact on U.S. steel industry of steel subsidies in countries borrowing from IMF (Sec. 318).

On Special Drawing Rights:

- U.S. Congress must approve any future creation of SDRs by the IMF. No approval needed currently (Sec. 303).

On foreign loan evaluations:

- Loans by U.S. banks of more than \$1m for foreign mining, manufacturing and processing projects to be accompanied by an economic feasibility study which assesses creditworthiness without reliance on third party or government guarantees (Sec. 409).



Senator Jake Garn, chairman, Senate Banking Committee.

players in international banking. Bank of America, Citicorp and Chase Manhattan were all found to have capital ratios below the minimum and have been politely told to rectify this before the year is out.

The Senate version of the IMF funding Bill, S 693, is based on the House version with the suggestions of the bank regulators and is far and away the milder of the two Bills now before Congress. It was approved by the full Senate on June 8 by a majority of 55 to 43. This may seem a healthy majority, but more than twice as many Democrats (the minority party in the Senate) voted for the Bill as Republicans, the majority of whom voted against the Bill.

The Administration could still face problems in the Senate with the IMF Bill. But the main obstacle is the Democratic controlled House. Its version of the Bill, HR 2857, passed through on August 3 by a majority of 217 to 211 but only after dozens of amendments had been attached to the proposed legislation. In its present form (see panel), it is totally unacceptable and it will be up to the conference of the Senate and House to try to hammer out a compromise.

President Reagan is not in a strong position to dictate terms. The Democrats argue that, because they have already "bailed out" the Administration, they are owed a few favours. One of these is support for a housing Bill which is stuck in the Senate. The housing package is the pet project of Representative Fernand St Germain, Chairman of the House Banking Committee, who has been pushing hard for the IMF Bill. It is threatening to block it in the Senate-House conference until the Senate agrees to his basic package.

But this is by no means the Administration's only problem. Some of its more conservative supporters have launched a vicious attack on Democratic supporters of the IMF Bill who tried to block the insertion of a clause instructing the IMF to stop lending to Communist

stronghold by the prospect since it means that virtually all the major countries facing re-scheduling currently would be "reservable." If, for example, the top nine U.S. banks were to make a 10 per cent provision on their \$64bn of loans to the top dozen LDC borrowers this would wipe out their entire profits for a year and decimate their capital base.

The second concession the regulators have made is on the sensitive subject of capital adequacy. For years the 17 so-called "multinational" U.S. banks have been able to maintain lower capital ratios than the rest of the nation's banks because it was argued that their loan portfolios were more diversified and hence less risky.

However, Congress is not happy about this and the preliminary version of the Senate Bill includes a clause calling on bank regulators to establish uniform systems for measuring capital adequacy in order to ensure that "larger banks are adequately capitalised."

In early June U.S. bank regulators capitulated to Congressional pressure and issued new capital adequacy guidelines which took effect immediately. The privileged status of the 17 multinational banks was abolished and for the first time in their lives they were asked to observe a minimum 5 per cent capital ratio. The new regulations were particularly embarrassing for several major

dictatorships. These Democrats have been accused of "supporting communism" in press releases distributed by the National Republican Congressional Committee, the Republican Party's official organising body for the congressional elections.

Representative Tony Coelho, a Californian, believes that this "vicious, nasty, mean" campaign could "doom" the IMF funding when Congress votes.

The IMF legislation is therefore in deep trouble on Capitol Hill. The Administration may now be wishing it had never agreed to the original quota increase in the first place, but observers believe that it will push the Bill through at whatever cost. That is what is worrying the bankers.

Regulations which embarrassed several big banks

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Men & Matters

Crispin's day

Our man in Mexico, the splendidly named Sir Crispin Charles Cervantes Tickell, is leaving the post only two years in the post. Tickell is being diplomatically discreet about his next job, but the word is that he will get a deputy under secretary's desk at the Foreign Office.

Tickell has got on extraordinarily well with both the Mexican Government and the British business community. A measure of his success is that he was knighted in February when the Queen paid an official visit to Mexico. A knighthood is usually only automatic when the Queen pays a State visit.

His dinner parties will be sorely missed. The ambassador always requested his male dinner guests to wear a dark suit, while he was generally attired in a light suit. Recently he hosted a dinner for a colleague, an old friend from their days together in Paris. The colleague, unaware of this eccentricity jokingly took Tickell to task for wearing something different.

Tickell replied that he wore a light suit in order to be like the Pope.

However, the ambassador took great care to wear a dark suit when he gave a dinner last month for Mrs. Thatcher's political guru Sir Alfred Sherman, who is no great lover of the Foreign Office and despises the wetness of diplomats. Tickell was on his best behaviour during Sherman's visit, although he was only there in his capacity as a scriber for the Daily Telegraph and to give a university lecture, not on behalf of the Prime Minister.

Still, the red carpet was run out and the prickly Sherman treated as if he were a minister.

Tickell's behaviour may be explained by the fact that before coming to Mexico he was Roy Jenkins' chief de cabinet when

Japanese circus tour with which it was travelling, and is currently parked outside a local sports stadium alongside two lions and a bear.

The berries of the bough, saving this particular ship of the desert from an uncomfortable dry dock, are the First/Seventh Gurkha Regiment who, according to an army spokesman, have taken pity on the animal and want to transport it from the concrete streets of the desert to the grass fields of the New Territories. If all goes well, the camel will end up at Cassing Lanes army camp on the road to Sheringham Stubl.

Green got his own car clamped for the experience, spent a few weeks investigating legal formalities involved, and founded the Car Clamp Recovery Club.

For an annual subscription of £25 special rates for corporate clients Green uses the bouldering and frustration of finding your car immovable. One quick phone call and his drivers collect you car keys and cheque for the fine, pay the penalty, and deliver your car where you want it.

With around 500 cars a week clamped in Central London, Green reckons business could be good—and is ready to expand when the police begin clamping as well.

New Scotland Yard also seems in line with the idea. "It saves them a lot of time and trouble as well," says Green.

Camel corps

Hong Kong's Gurkhas are set to sign on an unlikely recruit—a twin-humped camel from Japan. The ill-starred animal has been stranded in Hong Kong by the collapse of the Prime Minister.</

THE ELECTRONICS INDUSTRY

'You've got to spend money'

By Joan Gray



EUROPE'S NEW ENTREPRENEURS

This is the first in an occasional series.

SIN JUST a few years' time, part of the City's business communications will be carried in the sewers beneath the streets of London if Mr Peter Michael, deputy chairman of United Engineering Industries, has his way.

"It's the most fascinating thing," he says. "Underneath the City of London are many sewers and you can cable up the whole City through them."

This slightly bizarre project is the latest venture of a man who has already made a small fortune out of a series of devices which have revolutionised television pictures all around the world. He cannot quite remember but he thinks he made "around £30m" when his two companies were bought by UEL two years ago.

He has had a hand in work again at the head of a group of Cabletime companies set up to get UEL into the promising — if risky — business of cable TV. Six of the 30 or so consortia bidding for cable licences plan to use his system if they get the Government awards them in November. The result is an almost unacceptable pile-up in the competition. He has put in the contracts. Now, through a majority of 25, he has been chosen to draft legislation to limit the number of franchises and to cap the fees charged by the franchisees.

Mr Michael hit upon the idea of using sewers to carry cables as a solution to one of the biggest — and most expensive — problems in the business: how to avoid digging up every road, kerb, verge path and pavement in Britain to get the cables in the ground.

Despite the hilarity, and scepticism that the idea of combining cables and sewers can indeed fit in with other advantages. Sewers go to 85 per cent of all homes and about 95 per cent of urban buildings; they are laid out in a pattern suitable for a cable TV network; and they have manholes which provide regular access points and sites for cable connections and ancillary equipment.

Now 45, Mr Michael is dark-haired, dapper, and bursting with all the bounces of the successful whiz-kid. He joined UEL — publicly quoted company — in 1981, when the group bought Microconsultants and Quantel, his two electronics companies.

With a turnover of £58.5m last year, up from £30.3m in 1982, and pretax profits of £9.4m, up from £4.2m, is already a successful company.

The Microconsultants digital to analogue converter stayed a

but

Mr Michael has no illusions

about the problems of staying

ahead

in a field where the

international

competition is

fierce

and unforgiving.

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FINANCIAL TIMES

Monday September 5 1983



Terry Byland on
Wall Street

Renewed lustre for steel

LAST WEEK brought a significant, if somewhat selective, revival of interest in steel stocks on Wall Street. The upturn, which took some of the most favoured stock within a dollar or two of their 12-month highs, indicated a change of view by investors, who pulled out of the steel sector at the beginning of the summer.

Buyers last week appeared to be responding to good news from the U.S. motor industry which itself provided one of the strongest features of the stock market.

Market interest was further stimulated by recent reviews of the steel industry by major brokerage houses.

Oppenheimer, the Wall Street securities house which publishes for clients a weekly steel order index, reported in the middle of August that average order rate, measured against capacity at the seven major producers, had surged back up to levels not seen since March, when the recovery in U.S. industry was first catching fire.

The Oppenheimer index has been rising steadily since the first week of July and the firm now expects to see the industry order rate at around 70 per cent of capacity by the end of this month. This rate, regarded as the level at which production becomes convincingly profitable for the major steelmakers, was last recorded in mid-February.

Buyers withdrew from the steel share sector in June when Oppenheimer and others took the view that stock prices were discounting prospects for the near term. The withdrawal of investors also reflected disappointing order trends following the labour settlement in March.

One of last week's best performers was National Steel which moved up from 52½% to 52½% and now stands nearly 98 per cent above the 12-month low point – one of the best recovery rates in the sector.

National has virtually completed arrangements to sell off its Weirton plant in West Virginia to the workforce.

National's major attraction is its strong position as supplier to the Detroit carmakers. This strength, which will be the sounder for the sale of Weirton, which makes tinplate for the canning industry which faces competition from plastics, lay behind National's decision to stand out against a 7 per cent price increase by five of the other major producers for their sheet and strip steel, which is sold to the motor industry.

National produces only sheet and tinplate and is believed to be running its mills – excluding Weirton – at more than 80 per cent of capacity. It was the only major producer to manage a small operating profit in the second quarter. While it would obviously benefit from higher prices, it would probably prefer to increase its sales to the U.S. market.

In any event, higher steel prices are something of a fiction at present, since major customers are able to negotiate substantial discounts and the motor industry works on long-term fixed-price contracts.

Oppenheimer continues to recommend National Steel shares even when advising clients to leave the rest of the sector alone, and now predicts that National's 1982 loss of \$34.77 a share could be reduced to \$3.00 a share this year and turned into a profit of \$4.00 a share in 1984.

Another strong feature last week was Inland Steel, a low-cost producer which sells about one-third of output to the transport industry. Inland disappointed Wall Street with its results for the second quarter but strengthened its position as a supplier to General Motors at GM's last auction for steel supplies. Higher prices were good news for Inland which was finding it hard to increase volume sales.

A further impetus for the Inland share price has been a recommendation from Paine Webber Mitchell Hutchins' steel dynamics unit, which argues that there will be a world steel shortage within three years as rapidly recovering demand catches the industry short of capacity.

On this basis, the Paine Webber unit sees Inland as a strong buy because it has a substantial cost advantage over its competitors which would boost earnings sharply if a world shortage pushed prices higher. Paine Webber sees as earnings potential of \$19 a share at Inland, to be measured against the loss of \$5.60 a share turned in last year.

But predictions of a world steel shortage were evidently not sufficiently convincing to bring buyers in for the rest of the steel sector. U.S. Steel, Bethlehem Steel and LTV, in that order the three largest companies, were largely left out of last week's buying spree.

The reason for their lacklustre performance is not hard to find. U.S. Steel's present preoccupation with the Marathon division puts it in a special category.

BANKRUPT U.S. AIRLINE GETS A FRESH START

Braniff cleared for take-off

BY WILLIAM HALL IN NEW YORK

"EVERYTHING has failed. It would be a miracle if Braniff flies again," concluded Mr Howard Putnam, the chairman of Braniff, who a deal to get the U.S. airline flying again fell to pieces last March.

But miracles sometimes happen, even in the depressed airline business, and following last week's U.S. Bankruptcy Court approval of Braniff's reorganisation plan, there is a very good chance that a much slimmer version of the collapsed Braniff fleet will be taking to the skies again in the new year.

When Braniff went out of business on May 12 last year, it was employing 9,300 staff and operating more than 60 jets. The new Braniff will operate 30 of its old fleet of Boeing 727s which have been lying idle at Love Field, Dallas, for the past 18 months, and employ 2,000 people. Compared with its former rivals like American Airlines, which employs 35,000 staff and has a fleet of some 250 jets, Braniff will be a minnow.

Nevertheless, its rebirth is being watched with some trepidation by other airlines which are facing serious financial pressures themselves because of overcapacity on many U.S. routes and price cutting. The last thing they want is extra capacity being brought out of mothballs – especially if it is going to aim at the most profitable segment of the market, the business traveler.

The new Braniff starts with some advantages over its rivals. Having

been through the bankruptcy courts, it has been forced to shed surplus staff and its costs have been reduced substantially. The unions have agreed to accept lower wage rates and more flexible work practices, and it is thought this alone could give Braniff a cost advantage of roughly a third over the competition.

That said, no one is playing down the magnitude of the task facing Braniff. The disclosure statement sent to the 80,000 creditors pulls no punches in outlining the risks involved in the new venture. "There has never been an air carrier that started an airline operation with as many as 30 aircraft, and there has never been an air carrier that has remained an airline operation with as many as 30 aircraft following a reorganisation under the Bankruptcy Code."

The highly competitive nature of the business, the prevailing low levels of profitability, limited access to capital, potential difficulties in acquiring the necessary flight "slots" into airports and the impact of government plans to reduce flights into certain congested airports, are just some of the "substantial risks" the new Braniff faces.

Braniff's most immediate problem is on its own door step at Dallas-Fort Worth Airport. Before it went out of business it ranked on a par with American Airlines in the number of passengers it put through the airport. Both airlines

carried just over a third each of the airport's traffic and were able to demand equal treatment. But in the interim American Airlines' share has risen to nearly two thirds, followed by Delta with about a fifth.

Braniff will have to start at the bottom again and battle for market share along with several other small airlines which do not have the national marketing muscle and advantages of major trunk carriers like American, United or Delta.

In addition, Braniff's top management team needs strengthening, following the decision of Mr Putnam and Mr Phil Guthrie, the two top executives, to quit last June. Finally, Braniff also has to repair its reputation in the market by its abrupt decision to stop flying last year, which left many customers stranded or holding worthless tickets.

Despite these obstacles, Braniff's creditors, who together are owed more than \$1bn, believe that attempting to get the airline airborne again is a better bet than liquidating the assets.

In doing so they are relying heavily on one man, 60-year-old Mr Jay Pritzker, whose family-owned Hyatt Corporation came to Braniff's rescue last March. Before Mr Pritzker came on the scene Braniff had been talking to virtually anyone who cared to listen about its plans to fly again. Pan American, American Airlines and Pacific Southwest Airlines had all toyed with the idea

of getting involved but for various reasons dropped out.

The Pritzker family is one of the wealthiest and most secretive in the U.S. It is best known for its ownership of the Hyatt Hotel group which runs 72 hotels in the U.S. and more abroad. But the family also owns the Marmon group, based in Chicago, which employs 17,000 people in various manufacturing activities with combined sales of several billion dollars.

The New York markets have cast a coldly calculating eye on the South Korean airliner crisis, which they last week judged to hold no obvious economic dangers – quite the reverse, with the U.S. airline stocks outperforming all other groups on Thursday on the basis of who knows what hard-nosed considerations. The 1980 U-2 incident – that other notorious occasion when the Soviet Union shot down an intruder into its airspace, albeit of a very different kind – dropped into history leaving scarcely a flicker on the New York Stock Exchange indices.

The Dow Jones Industrial Average of Thursday did slip eight points to half an hour after the news, but that is a measure of the changed world on Wall Street, where trading volume during the U-2 week only once exceeded 3m shares and now reaches 80m on an average sort of day. More to the point last week's market showed no real sign of anxiety beyond a flurry of support for the defence stocks on Friday, just as in May 1980.

Mr Jay Pritzker, chairman of the Hyatt Corporation, has a reputation as a shrewd investor in recovery situations and also a tough bargainer. Several times during the spring it looked as if Hyatt would walk away from Braniff because it could not get acceptable terms for its support.

In the event industry analysts believe that Mr Pritzker, whose airline experience is restricted to having been a member of the board of Continental Airlines, has struck a tough deal. Hyatt will own 60 per cent of Braniff in return for investing around \$20m cash and securing long-term commitments of \$50m so that Braniff will have at least \$70m cash in hand when it resumes flying.

Braniff's secured creditors will own the majority of the company's assets, including all the aircraft. These will be leased to the new airline at a rate of \$90,000 per plane per month for the first two years rising to \$110,000 after five years.

Latin American and Caribbean nations need additional \$20bn

BY KIM FUAD IN CARACAS

LATIN AMERICA and the Caribbean need \$20bn a year over the next five years, plus refinancing of their \$30bn foreign debt, to overcome their present crisis, the Organisation of American States (OAS) said yesterday on the eve of the region's first major conference to discuss future debt.

The OAS-sponsored meeting comes at the same time as regional debtors, such as Brazil and Venezuela, have balked at conditions demanded by creditor banks to re-finance debts. The International Monetary Fund (IMF) is the target of their criticism.

While Venezuela and other Latin American countries are expected to centre their criticism on specific, well-known issues, the possibility that a more radical country, such as Nicaragua, will attempt to use the conference as a forum for baiting the U.S. is the region's main target.

White rejecting the creation of a debt cartel or joint re-negotiation, the OAS said the cost of the debt crisis must be shared with private commercial banks which were responsible in part for overambitious lending.

The paper called for banks to lower interest rates for the region to a reference level that could be the official rate on government bonds in Germany, the U.S. or Switzerland.

The working paper forecasted a decline in world inflation to an annual rate of 5 per cent after 1985, and a gradual decline in nominal interest rates in the 1983-87 period to 8.2 per cent.

"Based on these figures, and assuming the region achieves some alleviation from the pressing problems of its short-term debt, we estimate that after a 3 per cent decline in the region's gross national product in 1983, the area's countries can recover the dynamic growth shown in the decade of the 1970s," it said.

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Continued from Page 1

bringing the complex technology closer to a commercially competitive design.

Britain would be able to draw its share of the electricity from Superphénix 2 through the new 2,000 MW cross-Channel link between the UK and France.

There are no firm plans at present to build a fast reactor in Britain. But Sir Walter Marshall, chairman of the Central Electricity Generating Board, has said recently that he sees great merit in the future making cross-investment in each other's fast reactor projects.

In 1980, France proposed that Britain should join the Superphénix club, but suggested it should wait for Sir Peter to be more interested in bilateral collaborations in very specific areas of interest and out in the kind of broad-based collaboration favoured by Britain.

The French, however, also favoured a broad-based collaboration. The French are indisputably ahead of the world in the engineering development of large fast breeder reactor systems. But this has also

bred in the French a growing sense of unease at their technological isolation in a very advanced technology.

With the forging of the new partnership, discussions can begin for the pooling of European facilities.

For example, Dourmay may reprocess fuel from Superphénix and thus postpone the need to build expensive new reprocessing facilities for plutonium fuel in France.

Dourmay is also the only breeder reactor establishment in the world to have worked with the International Atomic Energy Agency on the future of the U.S. programme, notably the Clinch River demonstration fast reactor project.

But Anglo-U.S. collaboration continues at a research level, with each conducting experiments in the other's large prototype fast breeder reactors at Dourmay and Harford.

The Japanese, just starting to build a prototype fast reactor, were found by Sir Peter to be more interested in bilateral collaborations in very specific areas of interest and out in the kind of broad-based collaboration favoured by Britain.

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U.S. BONDS

Further fall in M1 spurs strong late rally

WALL STREET should return from the extended Labour Day holiday weekend tomorrow with at least one thing to smile about.

For once again the pundits had got M1 wrong. After they had been talking about a market because of a smaller than expected decline in the basic money measure in the previous week, the Fed announced on Friday that in the latest reporting week M1 fell by \$1.5bn.

The market, ready for the worst, had been expecting an increase of at least \$1bn and the news therefore spurred a strong late trading rally—albeit with relatively few market participants ahead of the holiday weekend.

As a result the Government market made up much, but not all, of its earlier losses. The Treasury long bond jumped 14 points on the M1 news to close

U.S. INTEREST RATES (%)
Week to Week
Fed funds wky avr 5.44 9.41
Three-month CDs ... 5.24 5.27
Three-month T-bills ... 9.00 9.00
30-year bonds ... 11.91 11.87
AAA Utility 12.68 12.50
AA Industrial 12.68 12.50

Sources: Salomon Brothers (estimates). In the week ended August 24 M1 fell by \$1.4bn to \$515.3bn.

at 10½ to yield 11.79 per cent and short-term rates dropped by between 12 and 17 basis points.

The late turnaround was made even more dramatic by the malaise affecting the markets ahead of the Fed's announcement. Although most Wall Street economists were reacting to concerns about short-term rates and Fed policy, the week saw little retail activity and bond prices continued to drift lower until late Friday.

Some of the market's concerns may have been eased by the M1 figure last Friday. While Wall Street is still in a state of confusion over the weight it should give the weekly money measure, the markets had little doubt about the immediate psychological significance of the latest figure.

The decline in M1, coupled

Advance in midterm sales and earnings for Aga

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

AGA of Sweden, the world's fifth largest industrial gas group, increased its turnover by 8 per cent in the first six months of the year to Skr 2.55bn (US\$ 320.5m), compared with Skr 2.36bn in the corresponding period last year. Gross margins before taxes, year-end provisions, and non-recurring items, rose by 25 per cent to Skr 278m.

Mr Marcus Storch, chief executive, said the profits overall in 1983 were likely to increase by 15 per cent from the Skr 481m achieved last year.

The group is still investing heavily in new plant around the world, and has decided to build two new atmospheric gas plants, for the production of oxygen, nitrogen and argon, in Norway and the U.S. Large tonnage contracts have been signed with Outokumpu in Herjavalta in Finland, and with the Timken company in Canton, Ohio, in the U.S.

Capital investment totalled Skr 323m in the first half of the year, of which Skr 291m was spent on the gas operations.

Led managers are Singapore Nomura Merchant Banking, Commerce Bank (South East Asia), First Chicago Merchant Bank, Sanwa International Finance of Hong Kong, and

Capitol spending plans call for expenditure of Skr 500m to Skr 600m a year from 1983 to 1985. Two new atmospheric gas plants have been under construction in Mexico and in the U.S.

The group is the dominant industrial gas company in the Nordic region, but is not currently operating in Norway. It has recently bought 7 per cent of Norgas in Norway, however, a holding that is expected to increase in the subsidiary accounting for Skr 545m.

With strong liquidity Aga has also recently acquired 25 per cent of the voting rights in Tresor, an investment group formed earlier this year by the leading Swedish financier, Mr Anders Wili, deputy chairman of Volvo.

Aga's gas operations accounted for Skr 1.7bn of group turnover in the first six months with Frigoscandia, its freezing and cold storage subsidiary

subsidiary accounting for Skr 545m.

DESPITE a further steep increase in provisions for debt (up 33 per cent to FI 31.5m), net profits of Rabobank, the giant Dutch co-operative bank rose by 24 per cent during the first six months of this year to FI 301m (\$99.5m).

This is the most marked improvement in performance by any Dutch bank in a year and confirms the group's consistent earlier during the present economic recession.

Nearly six banks in the Netherlands have, however, recorded good results this year so far, with profits at ABN and AMRO, Rabo's two biggest rivals, each moving ahead by 22 per cent.

Gross profits at Rabo for the first half came to FI 75.6m, an improvement of 25 per cent on last year. Interest income rose from just under FI 1.5bn to FI 1.7bn while commission and other charges went up from FI 20.6m to FI 24.1m.

Rabo says there was a general pick-up in the demand for credit but investment by business and industry remained at a low level, with only the agricultural sector showing real improvement.

First-half growth at Rabobank

By Walter Ellis in Amsterdam

GROUP profits of Jacobs-Suchard, the Swiss coffee and chocolate concern, are expected to increase by some 20 per cent in 1983. Last year, when the group was formed by the amalgamation of the Jacobs coffee company and the chocolate manufacturer Interfood, profits amounted to SwFr 91.5m (US\$41.7m) on consolidated turnover of SwFr 4.05bn.

In the first half of this year group earnings were up by as much as 30 per cent and set a new record. The profit rise in the second half is expected to be smaller, due primarily to the effect of the stronger dollar on the cost of raw materials.

Mr Klaus J. Jacobs, the group's managing director, said his company intends to expand its operations in North America through existing subsidiaries and possibly by acquisitions.

In the Far East, it wants to increase activities in the licensing sector, and perhaps set up a company in due course.

In the UK and Spain, where the group is currently active

Jacobs-Suchard to lift profits by 20%

By JOHN WICKS IN ZURICH

only in chocolates, there are plans to start coffee sales. In Spain this might lead in the long term to the takeover of a coffee company.

Certain products are to be withdrawn from the sales programme and production capacity reduced. This will particularly affect the chocolate sector. At present some 60 per cent of group turnover is accounted for by coffee and the remaining 40 per cent by chocolate. Major national markets are currently Germany, France and Switzerland.

• ELEKTROWATT, the Swiss energy and industrial holding company, is to recommend a higher dividend and a SwFr 40m capital increase at its October 5 AGM.

Following an improvement in net profits by some 30 per cent to SwFr 46.9m for the year ended June 30, the board proposes distribution of a dividend of SwFr 70 per share compared with SwFr 60 previously. Payment will be on increased entitled capital of SwFr 318.5m.

Record issue by Bangkok Bank

BY CHRIS SHERWELL IN SINGAPORE

THE BANGKOK BANK, South East Asia's largest bank, has issued a \$50m four-year floating rate certificate of deposit (FRCD), thought to be the largest such issue in the Asian dollar market.

Led managers are Singapore Nomura Merchant Banking, Commerce Bank (South East Asia), First Chicago Merchant Bank, Sanwa International Finance of Hong Kong, and

Senior officers promoted at Monsanto

• MONSANTO CO. has elected president Mr Richard J. Mahoney chief executive officer and Dr Louis Fernandez chairman from September 1. Chairman Mr John W. Hanley, Monsanto's chief executive officer for the past year, will remain as chairman of the six-month transition period.

Dr James H. Leonard has been elected vice-president, technology, BETHELHEM STEEL CORP. He was general manager of the hydroturbine division of Allis-Chalmers.

• Mr George Yeh, formerly corporate manager of United Technologies, has been named president and chief operating officer of ID SYSTEMS CORP., of Hilliard, Ohio. ID Systems has formed a new subsidiary, ID SYSTEMS INC., and Designation Corp. with Mr Yeh as president and chief operating officer.

Dr John Heibel, founder and

member of the board of the IBM World Trade Europe/Middle East/Africa Corp. In October 1982 he was elected president of the IBM World Trade Corporation and vice-president of IBM. He became an IBM senior vice-president in September 1972.

• Mr Minoru Hashimoto has been appointed president of NKK AMERICA INC., New York, U.S. subsidiary of NKK (Nippon Kogen), succeeding Mr Seiichi Mita, who returns to Tokyo headquarters as corporate secretary. Mr Hashimoto had been general manager, machinery and materials purchasing department.

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Mr Yeh had been with United Technologies for four years. Previously, he was director of materials for Bendix Corp.

INTERNATIONAL APPOINTMENTS

MR GEORGE YEH, president of ID SYSTEMS and IDS Research and Development

Dr John Heibel, founder and

chairman of ID SYSTEMS and IDS Research and Development Corp.

Mr Robert J. Dorian has joined BUSINESS COMPUTING INTERNATIONAL INC., New York, as senior vice-president and chief financial officer. He was senior credit officer of Citibank's Latin America division, based in Rio de Janeiro, where he directed consumer credit activities.

• GETTY OIL COMPANY, Los

Angeles, has elected Mr C. Stedman Garber Jr to succeed Mr Hugh M. Slawson as the company's treasurer, following Mr Slawson's retirement on September 30. Mr Garber was assistant treasurer, corporate development.

• Mr K. G. R. MacLennan, international banking division of STANDARD CHARTERED MERCHANT BANK ASIA, has succeeded Mr J. H. Baldwin as managing director. Mr J. H. Baldwin will be leaving Singapore shortly to take up another appointment within the group.

• Mr Ray G. Anderson has resigned as a vice-president and new business officer of Chase Manhattan Capital Markets Corp. to rejoin THE CHASE MANHATTAN BANK, N.Y. On September 12, he will become regional institutional manager for the Western Hemisphere Area's South America—West Region. He will have management responsibility for Chase's institutional banking relationships in Colombia, Ecuador, Peru, Bolivia and Chile. After January 1 1984 he will be based in Bogota, Colombia.

• Mr Pierre Joly Kyburz, manager of MIGROS CO-OPERATIVE FEDERATION, Switzerland's leading retail group, on his retirement next year.

• Mr Joseph Chira, former Citibank group president, has joined BUSINESS COMPUTING INTERNATIONAL INC. as executive vice-president. Mr Chira was with Citibank from 1977 to 1981. As president of the Citibank Relationship Banking Group, he was responsible for marketing strategies for the national expansion of new consumer financial products.

• Mr Engenc R. Montay has been appointed to the expanded position of vice-president, technology and strategic planning at UNIONTECHNOLOGIES' Watt-Watt Group. Mr Montay had been vice-president strategic planning for Pratt & Whitney Group since 1970 and will maintain his responsibility for analysis and recommendations concerning strategic business plans. In his new position, he will do the same for technology plans and will also coordinate Pratt & Whitney's technology and strategic planning with UTC.

• Mr Jules Kyburz, manager of MIGROS CO-OPERATIVE FEDERATION, Switzerland's leading retail group, on his retirement next year.

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FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS		Issued	Bid	Offer	Change on day	week Yield	Change on week	Yield	Change on week	Euro-clear
Amex 0 5% Fls, 10% 80		100	92	92	-0%	9.4%	-0%	9.5%	-0%	
Bk of Tokio Hd, 11 50		100	92	92	-0%	12.70	-0%	12.70	-0%	
Brit. Col. Hyd, 10 80		100	95	95	-0%	11.57	-0%	11.57	-0%	
ECC 11% 87		100	91	92	+0%	12.93	+0%	12.93	+0%	
Cal. Fin, 10 80		100	95	95	-0%	13.18	-0%	13.18	-0%	
Chicago 0 5% 80		100	90	90	-0%	11.56	-0%	11.56	-0%	
Coors Cola Int. 5% 82		100	90	90	-0%	11.56	-0%	11.56	-0%	
Cr. Swiss Leab. 10% 80		100	103	104	+1%	14.84	+0%	14.84	+0%	
Drexel 10% 80		100	100	100	-0%	11.70	-0%	11.70	-0%	
Du Pont 10% 85		100	97	97	-0%	11.63	-0%	11.63	-0%	
ECSC 11% 80		100	97	97	-0%	12.42	-0%	12.42	-0%	
EDF 11% 87		100	95	95	-0%	11.50	-0%	11.50	-0%	
EFC 10% 85		100	95	95	-0%	12.95	-0%	12.95	-0%	
EFC 10% 87		100	97	97	-0%	12.79	-0%	12.79	-0%	
EFC 10% 88		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 89		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 90		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 91		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 92		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 93		100	97	97	-0%	12.37	-0%	12.37	-0%	
EFC 10% 94										

This Offer for Sale includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Goring Kerr plc ("Goring Kerr" or "the Company") and its subsidiaries (together referred to as "the Group"). The Directors of the Company have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

The application list for the Ordinary Shares now being offered for sale will open at 10.00 a.m. on Thursday 8th September 1983 and may be closed at any time thereafter. The procedure for application and an application form are set out at the end of this document.

Goring Kerr plc

(Incorporated in England under the Companies Act 1948 - No. 514352)



Offer for Sale by Tender by Sheppards and Chase

of 1,800,000 Ordinary Shares of 10p each at a minimum tender price of 200p per share, the price tendered being payable in full on application

SHARE CAPITAL

Authorised

£800,000

The Ordinary Shares now offered for sale rank in full for all dividends and other distributions hereafter declared, made or paid on the Ordinary Shares of the Company.

Issued and fully paid

£600,000

Indebtedness

At the close of business on 3rd August 1982, the Group had outstanding secured bank loans and overdrafts of £464,000, hire purchase commitments of £43,000 and bank deposits and credit balances of £567,000. £405,000 of the above bank loans and overdrafts and £597,000 of the bank deposits and credit balances were denominated in foreign currencies and have been translated at rates of exchange ruling on 3rd August 1982. There were contingent liabilities in respect of additional purchase consideration in connection with the acquisition of a subsidiary in North America. The Group had cash and cash equivalents of £1,000,000. The Group had a net cash position of £1,000,000. The Group had a net cash position of £1,000,000 after that date outstanding or created but unused any loan capital (including term loans), mortgages, charges or other borrowings or indebtedness in the nature of borrowing including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, guarantees or other material contingent liabilities.

Directors	Bruce Goring Kerr M Sc (Eng) John Hugh Munro Mackenzie MA Richard Edward Richardson Norman David Butcher ASCA Peter John Haycock Bryan Wilfrid Lewis Jan Severyn Schutz B Sc (Eng) Secretary and Registered Office	President and Technical Director Chairman Executive Chairman and Managing Director Finance Director Sales and Marketing Director Managing Director all at Vale Road, Windsor, Berkshire SL4 5JX. Director — North America of 120 Milner Avenue, Scarborough, Ontario M1S 3R2, Canada.
Stockbrokers	Norman David Butcher Vale Road Windsor Berks SL4 5JX Sheppards and Chase Chartered Accountants	Lovell, White & King 21 Holloway Viaduct London EC1A 2DV Macfarlanes 10 Norwich Street London EC4A 1BD National Westminster Bank PLC 258 High Street Stour Barkings SL1 1JX Bank of Scotland 39 Threadneedle Street London EC2P 2EH National Westminster Bank PLC New Issues Department P.O. Box 79 Dyers Gardens 12 Throgmorton Avenue London EC2P 2BD W.H. Stentiford & Co, Woodstock House Colindale Wood Road London NW9 5AS Kingston-upon-Thames Surrey KT1 1SZ
Reporting Accountants and Auditors	Edward Moore & Sons 4 Chiswell Street London EC1Y 4XB and 3036 Fife Road Kingston-upon-Thames Surrey KT1 1SZ	Chartered Accountants 4 Chiswell Street London EC1Y 4XB and The Stock Exchange

Introduction

The Group is a market leader in the design, development and manufacture of a range of high technology metal detection systems. These systems are principally used in industrial applications, often in continuous production processes, and provide almost instantaneous and highly accurate detection of contaminating metal particles in a wide variety of products and raw materials and, where specified, rejection of such contaminated product. It also manufactures level control devices, photo-electric equipment and check weighers and develops and manufactures products for the Ministry of Defence.

The Group's particular expertise is based on its ability to combine its long experience of the technology of metal detection with its engineering design skills. This has enabled the Group to produce a range of detection systems incorporating its own specialised electronic circuits for use in a number of industrial applications both in the United Kingdom and abroad.

History

The business originated in 1948 when Bruce Goring Kerr was first involved in designing metal detectors and in 1952 it was incorporated as a limited company. The Company expanded by developing its product range to suit a wide variety of industrial applications and by establishing its home and export sales network, first appointing a North American agent for its metal detectors in 1963; this agency was acquired in 1981. In 1968, Tace plc ("Tace") purchased a 75% interest in the share capital of Goring Kerr which was increased to its present level of 90% in 1977.

Business

The Company's earliest metal detectors were based on electrical valve technology. Over the years the Goring Kerr Group has benefited from technological improvements in electrical and electronic components, progressively incorporating into its systems transistors, printed circuits, integrated circuits and silicon chips, adapting these improvements in its own circuit designs to achieve enhanced product performance. As a result, its products have become more sensitive, more reliable and more robust. The latest range of models, sold under the name Tekmet, which was introduced some two years ago, incorporates a number of Goring Kerr patented features and descriptions of the Tekmet metal detector appears in this Offer for Sale. The range of sophisticated electronic metal detection systems has evolved as a result of the Group's continuous research and development programme.

Goring Kerr metal detection systems operate in environments ranging from the hygienic conditions required in the food and pharmaceutical industries and in medical applications, to the rugged conditions encountered in the mining and timber industries. The systems will detect magnetic and non-magnetic metal contamination which may be invisible within the material being examined. According to specification, the metal to be detected will range in size from large pieces of broken machinery to minute particles, down to one quarter of a millimetre in size.

All Goring Kerr metal detection systems sold world-wide are manufactured in the United Kingdom, except for the mechanical conveying systems sold in North America which are manufactured by local sub-contractors to Goring Kerr's designs and specifications. Sales of metal detection systems accounted for more than 80% of the Group's turnover in the year ended 30th September 1982.

Applications for the Group's products

Food processing and pharmaceutical industries
In the food processing and pharmaceutical industries, Goring Kerr metal detection systems identify products containing contaminating metal and, where specified, automatically reject the product from the manufacturing process. This assists food processors and pharmaceutical manufacturers to maintain their standards of quality control and to protect consumers from metal contamination in finished products. The Company has increased the range of speeds of its detection equipment and its automatic rejection systems to meet the requirements of modern automated production processes in these industries.

The food processing industry is the principal market for the Group's metal detection systems. The continued emphasis of producers and large retail chains on maintaining and improving the standards of their products and merchandise is expanding the markets for the Company's metal detection equipment, particularly overseas.

Other industries
In the textile, timber, plastics, rubber and mining industries, Goring Kerr's metal detection systems are used principally to identify metal objects in the raw materials used in the production process to prevent damage to processing equipment and the consequent loss of production.

In the textile industry, Goring Kerr's metal detectors are used in identifying metal contamination in material of up to twenty feet in width, the larger systems being used in the manufacture of carpets.

In the timber industry, Goring Kerr's metal detectors vary in aperture size from 10 inches by 4 inches for examining planks to 6 feet square for examining tree trunks. Objects found have included wire, nails, broken saw blades, shrapnel, horseshoes and artillery shells.

In the plastics and rubber industries, Goring Kerr's metal detectors have been developed to protect expensive moulds used in extrusion and injection moulding processes.

In the mining and quarrying industries, Goring Kerr's detectors will withstand the particularly demanding operating conditions and enable metal objects, such as detonators and excavator teeth, to be detected and removed before damaging the processing machinery.

Medical
The Company has applied its metal detector technology in developing a detector to locate metal particles in eye and body injuries. The equipment also indicates whether the metal is magnetic or non-magnetic to assist the surgeon in deciding upon the best method of removal. The equipment is portable and has its own rechargeable power source, enabling it to be used in mobile hospitals and other locations.

Other products
Goring Kerr manufactures a number of other products, including continuous level indication and control equipment for bulk materials, photo-electric switching devices and check weighers.

Products developed for the Ministry of Defence have included armament test sets for military aircraft. The Company manufactures this product for the Ministry of Defence as well as mechanical release timing devices.

Sales and marketing

In the United Kingdom, the selling and marketing of the Company's products is carried out by its own specialised sales force and a specialist distributor. In North America and other parts of the world selling and marketing is carried out by the Group's own sales force and an established network of agents.

Customers of the Goring Kerr Group include:

Allied Mills	Geo. Bassett	Smiths Food Group
Associated Biscuits	J.W. Thornton	United Biscuits (UK)
British United Shoe Machinery Co	Pilkington Bros	Walkers Crisps
Brooke Bond Oxo	Planters (of Romix Foods)	Warner Lambert
Ciba-Geigy	Rank Hovis	

In the year ended 30th September 1982, the Group supplied more than 500 customers with metal detection equipment; none of these customers accounted for more than 5% of the sales of the Group in this period.

All the Group's exports from the United Kingdom are invoiced in sterling and all sales by the North American subsidiaries are invoiced in US or Canadian dollars.

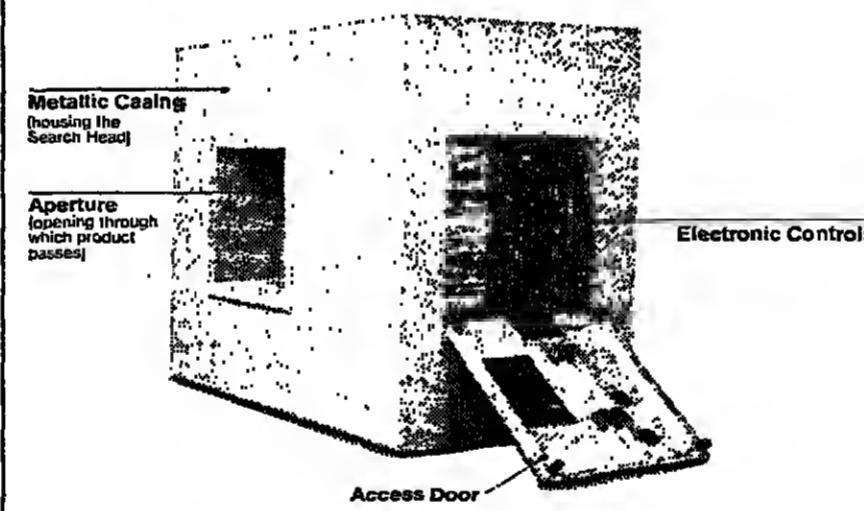
Tekmet Metal Detectors

The Product The Goring Kerr range of Industrial Metal Detectors are highly developed electronic devices capable of detecting contaminating metal particles in a wide variety of products and raw materials as they are passed through the Aperture. Typical sensitivities are in the order of 1 part in 50,000 which can be a metal particle as small as one quarter of a millimetre. Depending upon aperture size it is possible to detect larger particles travelling at speeds of up to 150 feet per second.

Construction A metal detector comprises two distinct components, namely the Search Head and the Electronic System, which are generally integrated into a single unit.

Mechanical The mechanical design of the search head comprises an outer Metallic Casing forming an electrical screen in which the electrical structure is enclosed to make an assembly designed to be resistant to vibration, temperature changes, water and dust.

Electronics The system is capable of identifying particles of contaminating metal which may only generate voltages of one millionth of a volt to produce a useable signal which passes through a timing system to enable rejection systems to operate correctly. The electronics also monitor and compensate for changes in the system occurring as a result of external influences, and check the performance of the system as a whole. The electronic circuits designed by Goring Kerr incorporate integrated circuits and other electronic devices.



Directors

B G Kerr, aged 64, has been a Director of the Company since its formation and was appointed President in 1975. Mr Kerr is Technical Director. He is an electrical engineer who leads the Company's research and development programme and co-ordinates the adaptation of the Company's products and systems to meet the particular needs of customers and markets.

J H M Mackenzie, aged 58, is non-executive Chairman. He has been connected with Goring Kerr since it was founded by Tace in 1968. He was appointed Chairman of the Company on 3rd August 1983. He is Chairman of Tace and of London and Northern Group plc, a substantial shareholder in Tace.

P E Richardson, aged 43, the Deputy Chairman and Managing Director, has been Chief Executive of the Company for 8 years. During that period he has devoted a considerable amount of time to the affairs of Goring Kerr. In 1978, he was appointed to the board of Tace and shortly afterwards became its General Manager. Mr Richardson will continue to devote one third of his time to the affairs of Goring Kerr.

N D Butcher, aged 63, the Company Secretary, has been with the Company since 1957. He has been Finance Director since 1980.

P J Haycock, aged 47, joined the Company in 1976 as an export marketing executive and was appointed Sales and Marketing Director in 1977.

A W Lewis, aged 47, joined the Company in 1982 and was appointed a Director in 1983. From 1978 to 1983 he relinquished his executive responsibilities on taking up an appointment with another company in the Tace Group in order to broaden his experience. In January 1983, he resumed his position as Manufacturing Director.

J S Schutz, aged 52, is executive Vice-President of the Group's North American subsidiaries and has been involved in selling Goring Kerr's products in North America since 1963. He has dual British and Canadian nationality and was appointed a Director of the Company in 1982.

Management and staff
The Group has approximately 140 employees, including Directors and senior executives. There are approximately 90 employees in manufacturing, assembly and production control; the research, development and design departments comprise 9 employees and sales, marketing and technical services departments have a total of 17 employees, with 7 employees in finance and administration.

There are 13 employees in North America. The North American operating subsidiaries are managed by Mr Schutz and Mr A Frei. Mr Frei, aged 48, joined the Company's North American agency in 1972. He became a Director of GK Systems Corporation, the Company's USA agent, in 1972 and was appointed a Director of the Canadian subsidiary when it was incorporated in 1981.

Staff turnover is low and the Group has always enjoyed a good relationship with its employees. The Company has an insured contributory pension scheme for certain employees.

Properties

The Group's headquarters, research, production and sales operations are located in buildings of 35,000 sq. ft. on a site of 12.6 acres at Vale Road, Windsor, Berkshire held under a lease expiring on 25th June 2058 at a rent of £77,500 per annum with rent reviews every 14 years, the next review being due in 1987. The Directors consider that the Company has sufficient manufacturing space for its forecast requirements, although outline planning permission has been obtained for an extension of 10,000 sq. ft. to the factory premises at Windsor which will enable expansion to take place when required. The Group has office and factory accommodation, including service and repair facilities, in the USA and Canada, consisting of a 1.7 acre freehold property at Tonawanda, New York State providing 4,500 sq. ft. of accommodation, and leasehold premises of 2,800 sq. ft. at Scarborough, Ontario.

SUMMARY

The following information should be read in conjunction with the full text of this Offer for Sale from which it is derived.

Profit forecast

Year ending 30th September 1983, net loss

£1,310,000

Offer for Sale statistics

Issue share capital — Ordinary shares of 10p each

£1,600,000

Market capitalisation of 6,000,000 Ordinary shares

£12 million

Price earnings multiple

19.0 times

Gross dividend yield

3.57%

Dividend cover

2.1 times

The above statistics are based, where appropriate, on the Minimum Tender Price of 200p per share and on the forecast profit before taxation, the anticipated tax charge, the expected dividend for a full year and the issued share capital as at the date of this Offer for Sale.

Profit record

The results of the Group, based on the figures in the Accountants' Report in Appendix 1, for the five years ended 30th September 1982 and for the seven months ended 30th April 1983 are summarised below:

	Years ended 30th September					Seven months ended 30th April
	1978 £'000	1979 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000
Turnover	1,065	1,003	1,095	1,052	1,204	

APPENDIX 1
Accountants' Report on the Group
The following is a copy of a report on the Group by the auditors of Goring Kerr, Edward Moore & Sons, Chartered Accountants.

The Directors and Sheppard and Chase
Vale Road Gresham Street
Windsor London EC2V 7AU
2nd September 1983

Gentlemen
We have examined the accounts of Goring Kerr plc ("Goring Kerr") and its subsidiaries (see note 61 ("The Goring Kerr Group")) covering the accounting periods from 1st October 1977 to 30th April 1983. We have been auditors to all companies in the Goring Kerr Group throughout the period covered by this report, other than overseas subsidiaries which have been audited by other auditors.

The information set out in Section A below is based on the audited historical cost accounts of Goring Kerr for the periods on these accounts were unqualified. No adjustments to the historical cost accounts are considered appropriate for the purpose of this report.

In our opinion the historical cost information set out in Section A below gives a true and fair view of the profits and losses and application of funds of the Goring Kerr Group for each of the periods stated and of the state of affairs of the Goring Kerr Group at 30th April 1983.

No audit opinion has been prepared for any period subsequent to 30th April 1983.

We have reviewed, without carrying out an audit, the supplementary current cost information in Section B below which has been prepared on the basis of the accounting policies set out in that section.

A. HISTORICAL COST INFORMATION

		Seven months ended 30th September					
		1978	1979	1980	1981	1982	1983
		£'000	£'000	£'000	£'000	£'000	£'000
Turnover		1,754	1,700	1,597	2,080	4,150	2,795
Cost of sales and operating expenses	2	(1,512)	(1,542)	(1,586)	(1,712)	(1,651)	(2,044)
Other income	242	157	311	365	98	755	755
Interest payable	(22)	(29)	(28)	(28)	(58)	(23)	(23)
Total profit before taxation	4	113	64	125	188	87	388
Taxation	(112)	(51)	(161)	(187)	(462)	(393)	
Profit after taxation	5	(16)	(50)	(77)	(104)	(311)	
Profit retained	15	47	34	62	88	158	388
Earnings per share	8	1.850	1.400	2.150	3.150	7.830	6.150

A.2 Group Statement of Source and Application of Funds

		Seven months ended 30th September					
		1978	1979	1980	1981	1982	1983
		£'000	£'000	£'000	£'000	£'000	£'000
Source of Funds							
Profit on ordinary activities before taxation	225	135	280	376	952	762	
Adjustments for items not involving the movement of funds							
Depreciation	29	30	34	27	42	26	
Surplus or disposal of fixed assets	—	11	14	13	12	—	
Exchange rate adjustments	—	—	—	—	—	—	
Total generated from operations	254	164	315	352	1,000	788	
Funds from other sources							
Bank loan	—	—	—	—	380	—	
Application of Funds							
Goodwill arising on acquisition of subsidiary	—	—	—	—	—	—	
Total dividends and payments for group relief	37	38	128	200	233	124	
Dividends paid	88	38	81	94	116	254	
Net purchase of fixed assets	21	19	54	131	97	43	
Increase in working capital	127	146	263	281	897	720	
Repayment by increase/decrease in Stock and work in progress	127	18	47	111	668	58	
Decreases in Stock and work in progress	53	71	(12)	32	174	(31)	
Balances held with holding and fellow shareholders companies	15	(13)	(22)	14	231	103	
Debtors	1	68	32	54	232	246	
Creditors	5	(65)	25	(11)	(263)	(41)	
Bank balances and cash	78	(42)	27	22	(365)	(281)	
Net increase in working capital	127	16	87	111	668	58	

The source and application of funds statement for the year ended 30th September 1982 includes the effect of the acquisition of subsidiary companies as follows:—

	£'000	200	200	200	200	200	200
Tangible fixed assets	20	Creditors	Taxation				
Stock and work in progress	200						
Bank	277						
Goodwill	240						
178 Consideration payable in cash	512						
966	966						

The source and application of funds statement for the seven months ended 30th April 1983 includes an amount of £124,000 (shown as goodwill) in respect of additional consideration payable to the vendors of G.K. Systems Corporation Inc. (see note 17).

A.3 Balance Sheets

		As 30th September 1982				As 30th April 1982			
		Goring Kerr Group	Goring Kerr	Goring Kerr Group	Goring Kerr	Goring Kerr Group	Goring Kerr	Goring Kerr Group	Goring Kerr
Note	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Fixed assets:									
Intangible	1(a)	179	—	364	—	113	—	113	—
Tangible	7	165	97	187	145	113	113	113	113
Investment in subsidiary company at cost	8	—	—	—	—	6	—	6	—
	344	103	651	119	—	—	—	—	—
Current assets:									
Stock and work in progress	9	676	517	722	550	—	—	—	—
Holding and fellow subsidiary companies	10(b)	267	69	516	11	1,031	—	—	—
Subsidiary companies	10(a)	865	472	1,160	581	—	—	—	—
Other	311	45	188	—	—	—	—	—	—
	2,123	1,913	2,567	2,173	—	—	—	—	—
Current liabilities:									
Bank loan and overdraft—secured	(23)	—	(220)	—	—	—	—	—	—
Holding and fellow subsidiary companies	(301)	(361)	(309)	(247)	—	—	—	—	—
Other creditors falling due within one year	11	(1,042)	(655)	(583)	(473)	—	—	—	—
	(1,363)	(570)	(1,411)	(940)	—	—	—	—	—
Net current assets	797	543	1,156	1,223	—	—	—	—	—
Total assets less current liabilities	1,101	1,046	1,707	1,352	—	—	—	—	—
Overdue amounts due after more than one year	12	(360)	(360)	(514)	(514)	—	—	—	—
Net assets	741	686	1,193	639	—	—	—	—	—
Capital and Reserves	14	77	77	77	77	77	77	77	77
Share Capital	13	664	609	1,116	761	—	—	—	—
Reserves	741	690	1,193	639	—	—	—	—	—

Notes:

1. Accounting policies

The principal accounting policies adopted in arriving at the financial information set out in this report are as follows:—

(a) Basis of accounting and consolidation

The financial statements of Goring Kerr and its subsidiaries, are presented on the basis of the historical cost convention except for the effects of translation of foreign currencies.

(b) Turnover

Turnover represents sales to parties outside the Goring Kerr Group and excludes value added tax.

(c) Taxation

Corporation tax is provided on taxable profits at current rates. Deferred taxation is provided at current rates of taxation to the extent that it is the opinion of the auditor that such taxation may become payable in the foreseeable future.

(d) Research and development

Research and development costs are written off in the year of expenditure.

(e) Goodwill

Goodwill is the excess of the cost (including deferred consideration when ascertained— see note 17) of subsidiaries over the value of their net assets in the time of acquisition and is treated as an intangible fixed asset in the consolidated accounts

This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to Standard Chartered Offshore Money Market Fund Limited. The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or opinion. All the Directors accept responsibility accordingly.

The distribution of this Prospectus and the offering of Shares may be restricted in certain jurisdictions; persons receiving this Prospectus are invited to the Company or its Manager to obtain further information or to make any offer or solicitation.

No person has been authorised to give any information or make any representation other than that contained in this Prospectus or the statement or issue of Shares does not imply that there has been a change in the affairs of the Company since the date hereon.

The consent of the Finance and Economic Committee of the States of Jersey under the Control of Borrowing (Jersey) Order 1958 (as amended) has been obtained for the issue of the Shares in the Island of Guernsey under the Control of Borrowing (Bailiwick of Guernsey) Ordinance 1959 to 1976 has been obtained for the issue of the Shares in the Island of Guernsey. It must be distinctly understood that in giving these consents neither Committee takes any responsibility for the financial soundness of any schemes or for the correctness of any statements made or opinions expressed with regard to them.

Investors should be aware that, while the value of a Share will normally rise as income accrues on the investments of the Currency Funds, the value of a Share may decline in certain circumstances, such as a marked rise in interest rates subject to its participation, or to the benefit of a US person as defined herein.

This Prospectus does not constitute an offer of Shares for subscription after 11.00 a.m. on 15th September 1983.

Copies of this Prospectus and Application Form may be obtained from Standard Chartered Offshore Money Market Fund Limited, c/o Standard Chartered Fund Managers (C.I.) Limited and from the Company's Stockbrokers, Cazenove & Co.

Standard Chartered Offshore Money Market Fund Limited

(Incorporated with limited liability in Jersey on 25th August, 1983 under the provisions of the Companies (Jersey) Law 1961 to 1968 and having an authorised share capital of US\$500,100).

Initial Offer for Subscription of up to 50,000,000 Participating Redeemable Preference Shares of US1 cent each of the following classes and at the following prices payable in full on application. The minimum initial investment is £1,000 or the approximate equivalent in other currencies. Subsequent investment may be for any number of Shares.

CLASS OF SHARES	PRICE PER SHARE	SHARE CAPITAL
Sterling	£10	Authorised
US Dollar	US\$20	Founders Shares of US1 cent each
Deutschmark	DM50	US\$100
Swiss Franc	Sw Fr 40	Unclassified Shares of US1 cent each
Japanese Yen	YEN 5,000	up to US\$500,000

OBJECTIVES

- The Currency Fund is designed to provide shareholders with an opportunity to profit from interest rate movements available to the Company on the interbank markets, normally only available to investors placing sums equivalent in US\$1 million or more.
- Ambiguity of repayment at 2 days' notice yet with tolerance rates and interest rates available to the public, as detailed in the section entitled "Investment Policy".
- A return in the form of capital growth in the value of the Shares.
- Secures of capital provided by funds held to the main in the form of cash deposits. At the discretion of the Manager and with the benefit of the advice of the Investment Adviser investments can also be made in the interbank Depository Receipts, money market instruments of undoubted standing, as described in the section entitled "Investment Policy".
- Provision of a currency manager which has access to international resources of the Standard Chartered Bank Group with some 1500 branches to more than 60 countries around the world.
- A simple and cost efficient means of switching between currencies.

CURRENCY FUNDS

- A separate fund designated in the appropriate currency will be managed in respect of each class of Shares. There will be payable in the currency concerned for each Shares will be payable in the currency concerned (but see details under "Currencies Available") except that subscription and redemption monies in respect of the Yen Fund will not be payable in Yen. The arrangements set out under "Yen Shares" will apply.
- INDEBTEDNESS**
- The Company will be at the date hereof no debenture, loan or otherwise in default with respect to any of its obligations, past or present, to any bank, institution, corporation or entity, but unexpired any mortgages, charges, other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments, or guarantees or other material contingent liabilities.

DIRECTORS & ADMINISTRATION

- Chairman: Mr Ronald Leach, FCA, (British) Standard Chartered Bank (C.I.) Limited, Conwy Street, St. Helier, Jersey, Channel Islands.
- Directors: Miss Douglas Bellch, (British) Group Property Banking Reliance Standard Chartered Bank PLC, Treasury Division, 37 Gracechurch Street, London EC3V 0BX.
- John Holden, (British) Standard Chartered Bank PLC, Representative Office, Koenigstrasse 10, 1010 Wien, Austria.
- Werner Wilhelm Karl Neumann, (German) The Chief Manager, Standard Chartered Bank PLC, Connewitzstrasse 5, 2000 Chemnitz 1, West Germany.
- Peter William Walker, (British) General Manager, Standard Chartered Bank PLC, 10 Clements Lane, London EC3N 2DN.
- John Stanley Wehrrell, (British) Standard Chartered Bank (C.I.) Limited, Mayo House, Conwy Street, St. Helier, Jersey, Channel Islands.
- Registered Office: Mayo House, Conwy Street, St. Helier, Jersey, Channel Islands.

DEFINITIONS

- Manager, Secretary and Registrar Standard Chartered Bank and Managers (C.I.) Limited, PO. Box 122, Conwy Street, St. Helier, Jersey, Channel Islands. Telephone No: (0344) 74-54. Telex No: 4192013.
- Customer Standard Chartered Money Market Fund Limited.
- "Currency Available" means the currencies in which Shares may be issued.
- "Dealing Day" is on which held in hand and in the case may be at the time of his financial returns.
- "Depository Receipts" are negotiable instruments representing shares in a company.
- "Domicile" Standard Chartered Bank PLC, Amsterdam, Holland.
- "Dividend" Period of 12 months.
- "Ex-dividend Date" is the date on which the price of a Share falls below the amount of the dividend per share.
- "Founders Fund" is the name given to the first issue of Shares.
- "Investment Adviser" Standard Chartered Fund Managers (C.I.) Limited, Mayo House, Conwy Street, St. Helier, Jersey, Channel Islands.
- Auditors & Reporting Accountants: Deloitte Haskins & Sells, Commercial Street, St. Helier, Jersey, Channel Islands.
- Depository Standard Chartered Bank PLC, Amsterdam Branch, Herengracht 418, PO. Box 3046, 1001 AK Amsterdam, Netherlands.
- Legal Advisors to the Company: John Stanley Wehrrell, (British) Standard Chartered Bank PLC, 10 Clements Lane, London EC3N 2DN.
- Chancery Court: Standard Chartered Bank PLC, 10 Clements Lane, London EC3N 2DN.
- Registrar Cazenove & Co., 12 Tenterhouse Yard, London EC2R 7AN.

PRINCIPAL DETAILS

Corporation Available

Investment in the Company can be made by subscribing for Shares in the following currencies:

US Dollars

Deutschmarks

Swiss Francs

Japanese Yen

The Currency Funds are designed for investors who wish to maintain their cash reserves matched in one particular currency or in a range of currencies according to their requirements.

Shares are also available in the following currencies:

US Dollars

Deutschmarks

Swiss Francs

Japanese Yen

The underlying investments of each of the Currency Funds will be maintained on an exchange rate basis and all gains and losses will be reflected in the currency of the investment class except for Yen for which the procedures described under "Yen Shares" should be followed.

Investors are advised to make payment or receive proceeds in a freely convertible currency denominated Yen rather than that of the Currency Fund concerned, the Manager will arrange the requisite foreign exchange deal with Standard Chartered Bank (C.I.) Limited, the Company's Adviser, at the rate of exchange ruling on the relevant Dealing Day.

Investment will consist primarily of short-term deposits for periods of up to six months available in the Eurocurrency or domestic sterling markets. The Company will also invest in short-term deposits in short term money market instruments, such as Certificates of Deposit and Treasury Bills, dependent on the attractiveness of returns available from these instruments compared with deposits on the interbank markets.

Investments will be limited to maturity of not more than one year and the average life to maturity of the investments in each Currency Fund is unlikely to exceed 120 days. Within each Currency Fund it is intended that a maximum of 10% of the investment will consist of short-term deposits for periods of up to two days, another 10% for three days and a further 10% for 4 days notice or less.

In order to ensure a prudent spread of risk, investments are limited on the Company's part to 10% of the total assets of the Company Fund which may be invested with any one bank or institution.

The Company and its advisers will pursue a conservative credit assessment policy and for this specific exposure limits will also be assessed by the Company's Adviser, the Investment Adviser of the Company.

Within each Currency Fund, investments will generally be denominated in the currency of that Fund. Investments may, however, from time to time, be made in other currencies if the best available returns are available; to that extent, the resultant currency risk will be eliminated by appropriate forward cover exchange transactions.

Dividends

All income will be accumulated and re-invested in the Currency Fund in which it arises. No dividend will be paid to shareholders.

Investment Adviser

The Investment Adviser is Standard Chartered Bank (C.I.) Limited,

a wholly-owned Jersey subsidiary of Standard Chartered Bank PLC, the fifth largest United Kingdom Bank, with multi-currency deposits currently in excess of £2,000 million attracted through its international branch network from large and small investors.

Standard Chartered Bank PLC is a member of the Standard Chartered Bank Group's worldwide Treasury operations with their expertise in all aspects of interbank and corporate banking.

Manager

The Manager is Standard Chartered Fund Managers (C.I.) Limited, a wholly owned subsidiary of Standard Chartered Bank (C.I.) Limited.

Castodian

The Castodian is Standard Chartered Trust Company (C.I.) Limited, a wholly owned subsidiary of Standard Chartered Bank (C.I.) Limited.

Underlying investments of each of the Investment Classes will be maintained on an exchange rate basis and all gains and losses will be reflected in the currency of the investment class except for Yen for which the procedures described under "Yen Shares" should be followed.

The subscription lists for the initial offer will open at 9.00 a.m. on 8th September 1983 and will close at 11.00 a.m. on 15th September 1983. In respect of applications received prior to 11.00 a.m. on 15th September 1983, Shares will be issued on 22nd September 1983.

For applications received on or after 11.00 a.m. on 15th September 1983, Shares will be issued on 22nd September 1983.

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Financial Times Monday September 5 1983

APPOINTMENTS

Group treasurer for Royal Dutch Shell

Mr D. R. Welham, at present managing director of The Shell Petroleum Development Company of Nigeria, has been appointed group treasurer of the ROYAL DUTCH/ SHELL GROUP of companies from December 5. He succeeds Mr J. H. Macdonald who has resigned to take an outside appointment.

Mr Robert Sanderson has been appointed managing director of LOWNES LAMBERT AVIATION.

GEOHERMAL RESOURCES INTERNATIONAL, INC. has appointed Mr Gordon D. Miller as president and chief executive officer of a newly-formed subsidiary, Geothermal Resources UK. He is currently managing director of all the group's other UK operations.

Mr Philip Harris, general manager of King and Bentchings, Uxbridge, has been appointed general manager of E. LANDON AND SONS, Trowbridge. Eric is the son of the managing director, George King. Mr Richard Cuddington has been appointed to the newly-created



Mr. D. R. Welham, to be group treasurer, Royal Dutch/Shell Group

position of director of sales for Europe and the Middle East by Holiday Inn International. Prior to joining Holiday Inn, he worked for Rank Hotels.

Mr Terry R. Mills has been appointed regional director of SAUDI INTERNATIONAL BANK. He will be responsible for the eight company-owned and managed UK Inns and will be based at Brentwood. Mr. Mills has been working in New York as head of its Midwest banking division after three and a half years with Saudi International Bank.

Mr Fred Studier has been appointed general manager of CITICORP, venture capital arm of Citicorp in the UK, having been appointed Mr. John McDonald, director, as general manager.

Mr Philip Harris, general manager of King and Bentchings, Uxbridge, has been appointed general manager of E. LANDON AND SONS, Trowbridge. Eric is the son of the managing director, George King. Mr Richard Cuddington has been appointed to the newly-created

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

TODAY

COMPANY MEETINGS—
SOMERSET, Atlantic Tower Hotel, Chapel Street, 10.30am. Bristol Chamber of Industry and Commerce, 75, Harcourt Road, Bristol, 1.30pm.

BOARD MEETINGS—
Preston

Dow Brothers Bulk Handling Company, Technology Services News Int'l, Pioneering Int'l Enterprises Brown Cowdrey Kent Macfarlane (Glasgow) Pentland Inds. Associated Service Foods 3.30pm

DIVIDENDS & INTEREST PAYMENTS—
General Foods Corp. 6.30pm

Imperial Distillers 7.30pm 1982-83

Crucible Chemicals 7.30pm 1982-83

David Clark Co. 8.30pm 1982-83

General Foods Corp. 8.30pm

Imperial Distillers 8.30pm 1982-83

Leumi Inv'l. Inv'l. Gld. Pla. 8.30pm

Mutual Lynch Overseas Capital N.Y. Gld. 8.30pm

Merivale 8.30pm

Miller Co. 8.30pm 1982-83

Monica 8.30pm 1982-83

Merivale 8.30pm 1982-83

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices September 3

Continued on Page 2

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 10 or more per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only (unless otherwise indicated).

Every day read the
FINANCIAL TIMES
Europe's Economic Newspaper

WORLD STOCK MARKETS

Indices

NEW YORK DOW JONES										
				1983		Since C'mpt'n				
Sept.	Sept.	Aug.	Aug.	Aug.	Aug.	High	Low	High	Low	
9	1	31	30	29	26	1027.04	1024.20	1121.87	991.22	
* Industrials	1218.43	1216.81	1218.10	104.04	104.11	1122.87	1248.00	1127.04	1024.20	
H'rs Indus	70.73	70.85	70.85	70.85	70.85	118.94	118.94	118.94	118.94	
Transport.	556.94	553.32	548.00	538.21	532.88	652.00	650.00	650.00	650.00	
Utilities...	120.11	122.87	129.65	130.88	130.83	131.07	132.99	119.51	132.32	101.5
Trading Vol	59,890	76,19,80	62,470	63,028	61,650	—	—	—	—	
Indust'l div. yield %	4.66	4.65	4.66	4.65	4.65	4.65	4.65	4.65	4.65	
Day's high 1281.34	1231.54	low 1204.17	1197.36	Aug. 29	Aug. 19	Aug. 12	Year age / Approx	1983	1983	

STANDARD AND POORS									
Sept.		Sept.		Aug.		Aug.		Aug.	
1	1	1	1	1	1	1	1	1	1
Indust'ls...	185.88	185.42	185.59	185.48	185.85	182.28	185.22	185.35	182.28
Comp't's...	185.00	184.22	184.48	184.58	182.25	182.25	170.88	185.54	178.89
Indust'l div. yield %	5.98	4.06	5.98	5.45	—	—	—	—	—
Sept. 1	Aug. 24	Aug. 17							
Year aggr/approx	—	—	—	—	—	—	—	—	—

N.Y.S.E. ALL COMMON									
Sept.		Sept.		Aug.		Aug.		Aug.	
1	1	1	1	1	1	1	1	1	1
Issues Traded...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Bonds...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Falls...	511	511	511	511	511	511	511	511	511
Unchanged...	407	407	407	407	407	407	407	407	407
New Lows...	4	4	4	4	4	4	4	4	4

NEW YORK ACTIVE STOCKS									
Sept.		Sept.		Aug.		Aug.		Aug.	
1	1	1	1	1	1	1	1	1	1
Stocks Closing on Change	—	—	—	—	—	—	—	—	—
Stocks Closing on Change	—	—	—	—	—	—	—	—	—
Industrial Combined...	436.20	444.54	441.21	436.32	456.20	456.20	456.20	456.20	456.20
Automobiles...	422.25	418.32	417.45	405.18	422.25	422.25	422.25	422.25	422.25
Montreal Composite...	2512.47	2502.5	2493.8	2490.4	2517.7	2517.7	2517.7	2517.7	2517.7

N.Y.S.E. ALL COMMON									
Sept.		Sept.		Aug.		Aug.		Aug.	
1	1	1	1	1	1	1	1	1	1
Issues Traded...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Bonds...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Falls...	511	511	511	511	511	511	511	511	511
Unchanged...	407	407	407	407	407	407	407	407	407
New Lows...	4	4	4	4	4	4	4	4	4

N.Y.S.E. ALL COMMON									
Sept.		Sept.		Aug.		Aug.		Aug.	
1	1	1	1	1	1	1	1	1	1
Issues Traded...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Bonds...	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147	1,876,147
Falls...	511	511	511	511	511	511	511	511	511
Unchanged...	407	407	407	407	407	407	407	407	407
New Lows...	4	4	4	4	4	4	4	4	4

N.Y.S.E. ALL COMMON		
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UK COMPANY NEWS

RECENT ISSUES

Midway upsurge at George Armitage

Tace shareholders approve sale of Goring Kerr stake

BY ALISON HOGAN

Recovery at George Armitage and Sons, the privately-owned brick maker, is gathering momentum. In the first half of 1983 profit has risen from £55,000 to £580,000, and the directors are looking for a continuation of these healthier trading conditions during the second half.

Turnover moved up from £4.75m to £5.85m and trading profit from £13,000 to £72,000. The "improved acceptability" of its products reflects increased selling prices and continued strong demand for engineering and facing bricks, says the chairman Mr Geoffrey Armitage.

At the Ascension works demand for the quality acid-resisting products still remains low. The various options for modernisation there continue to be investigated.

Deducting tax £163,000 (£16,000 preference dividends), 228,000 (rental), and carrying extraordinary items £23,000 (£11,000), leaves £337,000 (loss of £5,000) attributable to the ordinary; this is equal to 21.1p (less 1p) per share.

The interim dividend is being doubled to 5p, absorbing 27,000. The 1982 total was 7.5p paid from pre-tax profits of £381,000.

Today's Rates 11% - 11½%

Finance for Industry plc has changed its name and FFI Term Deposits are now called Investors in Industry Term Deposits.

Deposits of £1,000 - £50,000 accepted for fixed terms of 3-10 years.

Interest paid gross, half-yearly.

Rates for deposits received not later than 9.9.83 are fixed for the terms shown:

Term (years)	3	4	5	6	7	8	9	10
Interest %	11	11	11½	11½	11½	11½	11½	11½

Deposits to and further information from the Treasurer, Investors in Industry Group plc, 21 Waterloo Road, London SE1 8NR (01-928 7822 Ext. 367).

Cheques payable to "Bank of England, Ld, A/c Investors in Industry Group plc."

Investors in Industry 38

SHAREHOLDERS OF Tace, the electronics and engineering company, approved the sale of 1.65m shares in its 90 per cent owned subsidiary Goring Kerr at an extraordinary general meeting on Friday.

The shares will be part of an offer for sale by tender which will reduce Tace's present shareholding from 90 per cent to 62.5 per cent. Mr Bruce Goring, Kerr president and technical director of Goring Kerr, proposes to sell 150,000 of his shares in the company at the same time, reducing his holding from 10 per cent to 7.5 per cent.

The offer for sale will raise £3m net of expenses for Tace at the minimum tender price of 200p per share. Sheppard and Son have sponsored the issue which has been underwritten by Application for £1.5m. The official list and dealings are expected to begin on September 15.

Goring Kerr is a market leader in the design, manufacture and distribution of industrial metal detection equipment. It became a member of the Tace group in 1968 and acquired its North American agency in 1981.

It has expanded steadily over the last five years except for a profits dip in 1979 to £35,000 from £255,000 in 1978. A high rate of inflation in the UK has been said to have affected margins.

Goring Kerr decided to expand overseas to increase total sales.

Since then growth has accelerated with profits in 1982 reaching £82,000.

The directors forecast that pre-tax profits in 1983 will amount to no less than £12m.

The prospectus of the offer for sale will be published on the subscription lists opened and closes on September 8, and dealings will begin on September 15.

• comment

Tace has made a shrewd move in floated off a slice of its Goring Kerr subsidiary. At the same time it has reduced its stake in the business to 62.5 per cent.

Tace will raise a net £3m—just enough to wipe out its borrowings.

A premium seems likely, even though the minimum tender price represents a p/e of 19 in respect of earnings. Bid of 220p might be necessary.

Given the market value of the business, the offer looks reasonable.

With the listing will come greater flexibility to expand its business.

In particular the listing will allow it to issue marketable securities when opportunities for acquisitions arise, though no acquisitions are under consideration at present.

At the minimum tender price

there was a surplus on the disposal of listed investments totalling £28,028 (£17,452), and after tax of £8,080 compared with £7,988, there was a net profit of £1,040.

Stated earnings per 10p share amounted to 0.46p to 0.5p, and net asset value per share was up from 13.95p to 18.02p (excluding Nigerian assets).

The directors say the bulk of the surplus realised on disposal of listed investments has come from three sales where the low yield was not, in their view, compensated for by exceptional capital growth prospects.

First half results at the Ex-Lands investment company show a reduced profit on ordinary activities because the investment portfolio was reorganised in 1982 and there has been an initial reduction in dividend income received. This was anticipated in the chairman's review sent to shareholders in May.

Profit on ordinary activities before tax was down from £8,583 to £1,204, in the six months to June 30 1983. Dividends received amounted to £21,930 compared with £27,977, interest on deposits was £714 (£243) and interest paid was considerably lower at 2.76.

Plans for future development

of 200p a share, Goring Kerr will have a market capitalisation of £12m and sell, in the company's estimates, on a p/e of 18, a gross dividend yield of 3.27 per cent and with the dividend covered 21 times.

The directors have written to shareholders urging them to approve the conversion, through a wholly owned subsidiary, of a 50m limited partnership interest and 50m subordinated loan notes to a 5 per cent ownership interest in L. F. Rothchild with effect from October 1 1983.

RIT holds a 26 per cent stake in L. F. Rothchild since exercising a right to subscribe some \$33.5m on August 1 1983.

L. F. Rothchild provides corporate financial services and is a leading underwriter of new issues in the U.S. It is enjoying a record year and, although its products have been limited to the level of activity in the U.S. financial markets, RIT directors expect such activity to continue at "good levels."

Unaudited figures from L. F. Rothchild for the year to June 30, 1982, show current assets of £504,000 in S\$24,000, and current liabilities of £580,000. In the year to

September 30 1982 not strictly comparable because of a change in partnership structure, current assets were £683,528 and current liabilities £614,392.

RIT and Northern plans U.S. expansion

THE INVESTMENT company RIT and Northern will seek approval from its shareholders to double its stake to 50 per cent in the New York investment bank L. F. Rothchild & Uerberg, Town, at an EGM on September 18 1983. It will farm RIT's largest single investment.

RIT directors have written to shareholders urging them to approve the conversion, through a wholly owned subsidiary, of a 50m limited partnership interest and 50m subordinated loan notes to a 5 per cent ownership interest in L. F. Rothchild with effect from October 1 1983.

RIT holds a 26 per cent stake in L. F. Rothchild since exercising a right to subscribe some \$33.5m on August 1 1983.

Mr G. H. Macauliffe, chairman, says the company is continuing to trade satisfactorily. Indications are that it will produce a reasonable level of trading profits in the second half, but this is dependent on a number of factors, including the volume of trade in the autumn period.

After tax £37,000 (£221,000) and minorities, this time of £10,000, profit per share rose from £0.04 in S\$24,000, to £0.05 in S\$24,000, in earnings of 3p (3.8p) per share.

Another satisfactory year is expected for MFI Furniture.

MFI Furniture is one of the UK's largest household furniture retailers—says Mr Arthur Southon, chairman, in his annual statement.

With regard to the present year, he says: "Current trading is running at a satisfactory level and I anticipate another satisfactory year."

For the 12 months to May 28, 1983 pretax profits advanced by over 112 per cent to £3.4m from turnover some £70m higher at £24.3m.

At the year-end the group was trading from 121 stores with a total area of 3m sq ft against 2.8m sq ft for the previous year.

Plans for future development

says Mr Southon, are well advanced for six new branches in new areas and a number of renovations and extensions.

He adds that the programme for the current year includes sites where space will be let to other retailers as tenants together with a retail complex at Colindale in North West London. The group's head office will be relocated from Wembley to the site on completion in the middle of 1984.

At the year-end the group was trading from 121 stores with a total area of 3m sq ft against 2.8m sq ft for the previous year.

GB Papers expects good first half

First-half figures of GB Papers would be good and ahead of expectations, Mr Roger Fleming, the chairman, told the annual meeting.

A forecast for the second six months was, however, difficult, he added, and shareholders were warned against over-optimistic expectations based on the previous pattern of much more profitable second halves.

There was still a surplus capacity in the industry and although up until now Guardbridge had been able to maintain a full order book, there were signs that business might be becoming less plentiful and competitive, particularly from European mills, more intense.

Mr Fleming concluded that uncertainty again some time ago were continuing to above normal and he was more hopeful of the group's future performance than for several years.

Mary Kathleen

Directors of Mary Kathleen Uranium are recommending a return of capital of 20 cents per 25 cents share.

The return is subject to approval by special resolution of shareholders at a general meeting to be held on September 26 and to confirmation by the Supreme Court of Queensland, it is stated.

FT Share Information

The following securities have been added to the Share Information Service:

Anglo-African Finance

(Industrial);

Mezzanine Cap Part Red Pf

(Finance, Land);

Associated

Associated Leisure

Associated Mining

Associated Steel

Associated Transport

Associated Trade

Associated Underwear

Associated Wholesalers

Associated Wood

Associated Yarns

Associated Zinc

Associated Zirconium

Financial Times Monday September 5 1983

INSURANCE & OVERSEAS MANAGED FUNDS

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Bad conditions for forecasters

By COLIN MILLHAM

Currency forecasters are not having an easy time at the moment. There has already been a general assumption that the dollar must weaken, but nobody seems able to get the timing right, and may well have further problems in the future.

Sterling has also been expected to lose ground, but remains stubbornly firm against Continental currencies and has not lost too much ground against the dollar.

U.S. money supply continued to dominate the foreign exchanges last week. There was some disappointment that M1 fell by only \$206m, compared with hopes of \$300m at the previous Friday's announcement, leaving the figure still outside

the Federal Reserve's revised target range.

September was also regarded as a difficult month from the point of view of the M1 figure, and against the background of a strong start to the year, it burst through its previous high points against the D-mark and several other currencies.

It did rise above DM 2.70 on Friday, but it trading was still at a standstill, until midday yesterday end in the U.S. and after intervention by the Bundesbank finished below its best level. The U.S. currency was also on course to finish the week at the highest level this year against the Japanese yen, but did not keep up the pressure in the afternoon on Friday.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency amounts	% change from	% change	Divergence limit %
	central rates	September 2	central	adjusted for divergence	limit %
Belgian Franc	44.9008	45.8269	+2.08	+1.24	±1.547
Danish Krone	9.14104	9.19628	+0.67	-0.15	±1.642
German D-Mark	2.24184	2.24184	+0.01	+0.03	±1.402
French Franc	8.90000	8.90000	-0.21	-1.03	±1.402
Dutch Guilder	2.52555	2.54782	+0.87	+0.06	±1.688
Irish D-Unit	0.72566	0.724592	-0.15	-0.97	±1.688
Italian Lira	1403.40	1363.04	-3.15	-1.10	±1.503

Changes are for ECU therefore refer to change denoted as week currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

	Sept. 3	£	\$	Note Rates
Argentina Peso	16.92-16.97	11.31-11.34	28.25-28.55	
Australia Dollar	1.7078-1.7079	1.4140-1.4141	1.4140-1.4141	
Brazil Real	90.00-90.32	60.00-61.70	14.50-14.64	
Finland Markka	8.5900-8.6100	0.7595-0.7625	13.11-13.55	
Greek Drachma	139.60-13.60	92.95-93.00	1.40-1.40	
Hong Kong Dollar	11.34-11.35	1.50-1.50	1.50-1.50	
Iran Rial	2.25-2.25	0.25-0.25	0.25-0.25	
Kuwaiti Dinar(KD)	0.4365-0.4375	0.8921-0.8921	0.8921-0.8921	
Luxembourg Franc	3.5150-3.5150	2.3550-2.3550	2.3550-2.3550	
New Zealand Dlr	9.5035-8.5085	1.5390-1.6415	1.6415-1.6415	
Singapore Dollar	2.2029-2.2126	2.1440-2.1470	2.1470-2.1470	
South African Rand	1.6905-1.6950	1.1320-1.1320	1.4810-1.5010	
UAE Dirham	5.4875-5.4930	3.6720-3.6760	3.6760-3.6760	

* Selling rates.

THE POUND SPOT AND FORWARD

	Day's spread	Closed	One month	2 m.	3 m.	6 m.	12 m.
U.S.	1.4920-1.4960	1.4950-1.4960	0.62-0.76	-0.36	-0.17-0.22dis	-0.15	-0.15
Canada	1.4910-1.4970	1.4940-1.4940	0.62-0.76	-0.36	-0.17-0.22dis	-0.15	-0.15
Netherlands	1.4910-1.521	1.5040-1.5040	1.15-1.25	0.66	-0.05-0.15dis	-0.15	-0.15
Belgium	1.4910-1.521	1.5040-1.5040	1.15-1.25	0.66	-0.05-0.15dis	-0.15	-0.15
Denmark	83.80-87.40	81.05-81.10	7c pm-3 dis	0.29	-0.7-3 dis	-0.10	-0.10
Ireland	14.46-14.55	14.49-14.55	2.20-2.25	0.29	-0.5-0.65dis	-0.15	-0.15
W. Ger.	4.02-4.05	4.02-4.03	1.15-1.16	0.45	-0.3-0.5dis	-0.15	-0.15
Portugal	185.75-187.00	185.25-186.75	150-220c dis	1.34	-470-1170dis	-0.15	-0.15
Spain	227.75-229.00	228.10-230.30	246-255c dis	-14.20	-14.20-14.20dis	-0.15	-0.15
Italy	11.15-11.24	11.20-11.24	2.20-2.25	0.49	-0.5-0.65dis	-0.15	-0.15
Norway	12.10-12.18	12.11-12.18	2.30-2.30	0.34	-0.5-0.65dis	-0.15	-0.15
France	11.82-11.87	11.84-11.85	2.30-2.30	0.34	-0.5-0.65dis	-0.15	-0.15
Sweden	12.10-12.18	12.11-12.18	2.30-2.30	0.34	-0.5-0.65dis	-0.15	-0.15
Japan	1.40-1.40	1.40-1.40	0.75-0.75	0.28	-0.2-0.25dis	-0.15	-0.15
Austria	28.15-28.45	28.33-28.36	10c pm-2 dis	4.10	-20-23c dis	0.52	0.52
Switzerland	3.26-3.23	3.27-3.28	13c-1uc pm	5.50	-4%3-5%3 dis	0.54	0.54

Belgian franc is for convertible francs. Financial franc 61.35-61.45. Six month forward dollar 0.45-0.50 dis. 12-month 0.80-0.90 dis.

EXCHANGE CROSS RATES

	Pound Sterling	U.S. Dollar	Deutschmark/Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar/Belgian Franc
Pound Sterling	1	1.495	1.035	269.3	12.116	4.506	2404	6.144
U.S. Dollar	0.608	1	2.696	2.190	6.101	3.016	1607	6.143
Deutschmark	0.248	0.871	1	81.57	2.004	0.612	6509	0.457
French Franc	0.825	1.234	5.329	1.000	1.000	1.117	1.059	216.5
Swiss Franc	0.505	0.457	1.331	1.000	1.000	1.320	1.059	1.216
Dutch Guilder	0.222	0.338	0.965	0.616	2.609	0.527	0.588	5.954
Italian Lira	0.410	0.622	1.678	1.620	1.620	1.363	1.000	0.767
Canadian Dollar	0.542	0.611	2.167	2.003	2.003	1.777	1.054	4.389
Belgian Franc	1.263	1.044	4.073	4.056	4.056	4.038	2.875	1.000

MONEY MARKETS

A nervous time

It is a rather nervous time as far as the money markets are concerned, dominated by events in the U.S., although this has not been translated into any strong upward pressure on interest rates. In New York Federal funds were fairly steady at around 9½ per cent, with the Federal Reserve intervening to add reserves on Wednesday when weekly make-up distortions threatened to push the rate higher. The Fed's move was somewhat unexpected and helped to improve sentiment, which was tending to become nervous ahead of a \$6bn auction of five-year Treasury notes.

In the event the auction passed off without trauma, but there was no way the market could shake off its apprehension about this month's money market supply figures. There is also a refund package to be announced on September 19, although signs of a slowdown in U.S. economic growth, following a rise of only 0.3 per cent in the July index of economic indicators, was well received by the credit markets.

Short-term interest rates helped to keep London interbank sterling rates virtually unchanged, after a week when day-to-day money market credit was in reasonably good supply, running into a \$350m surplus on Wednesday.

Sterling's reasonably good performance on the foreign exchanges, even against the very strong dollar, helped to underpin confidence, but this was not the case in Frankfurt, where the rate of interest of 10 per cent above the DM 2.70 level was a factor behind the nervous rise in domestic interest rates.

Tax payments are likely to cause tighter credit conditions in London this month, and a hard borrowing facility in the similar situation is expected in Frankfurt, while banks were already bidding aggressively for funds last week in anticipation of the rate of interest of 10 per cent above the DM 2.70 level was a factor behind the nervous rise in domestic interest rates.

Call money touched 5.20 per cent on Friday, and bank's also made increased use of the Lombard

market, particularly in the latter part of the week. Apart from a possible rise in at least one of the Bundesbank's key lending rates, the market fears that the 14% fixed securities rate will be agreed, expiring on September 12, will be replaced by another at a rate of around 5.5 per cent, compared with 5.3 per cent previously.

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SECTION III

FINANCIAL TIMES SURVEY

Monday September 5 1983

REINSURANCE AND WORLD INSURANCE MARKETS

By John Moore
CITY CORRESPONDENT

THE WORLD'S reinsurers, the professionals who lay off risks for all types of insurance concerns, are experiencing the first major shakeout in their community since their businesses began to expand rapidly in the mid-70s.

For years it has been the conventional wisdom of the established rewriter and insurer to argue that the problems within the market were created by overcapacity—too many suppliers of insurance and reinsurance looking for business which was not expanding at the same rate as the available market.

Cut-throat competition, caused by the growing volume of participants in the reinsurance market, an overall lack of underwriting expertise and experience among some groups, and poor financial controls in other groups could mean serious trouble for the more established concerns.

The "big bang" theory, which has been put forward at every major insurance convention for the last five years, and no doubt will be heard again this week at Monte Carlo, held that some huge natural catastrophe, such as a hurricane, would sweep away the newcomers to the market and put tremendous strains on the more established insurance and reinsurance concerns.

Ironically, the market has been hit in the past year by a series of unnatural catastrophes, such as the troubles at Lloyd's, which have largely been caused by the market's structure. These events are causing a major reassessment by rewriters and reinsurance specialists alike of reinsurance and its operation.

As a commercial activity, reinsurance has its origins in the 14th century. A boom

in the industry took place in the 1970s. In 1983 reinsurance premiums amounted to \$5.6bn and currently stand at more than \$40bn. By comparison direct non-life insurance premiums grew from \$40.1bn to around \$300bn over the same period.

Growth of the industry was given impetus when insurance capacity in the U.S. contracted dramatically as falling stock market values eroded insurance companies' reserves. The U.S.

Many of the newcomers describing themselves as rewriters were operating little more than shell companies, taking money in through a reinsurance contract, retaining a tiny amount of the risk, and reinsuring the bulk of their own business out again with other rewriters. In this way they had access to capital, which could be invested to finance other business ventures. The world's insured risks came to be spread throughout

laxed regulatory environments, such as Bermuda. More than 1,200 companies were formed in this way in Bermuda alone. The Bermuda market seldom saw the best business offered and unless the underwriting was unusually prudent the consequences could be disastrous.

Here there are signs of a dramatic shake-out and a contraction in capacity of a \$3bn insurance and reinsurance market. Stuffed with bad insurance business and huge losses, some captives owned by large industrial parent companies are curbing their activities by not accepting business from outside their parent company.

The Lloyd's experience of the past year and the scandals which have emerged have had dramatic repercussions throughout the reinsurance world. Regulators have been worried about the apparent abuses of the reinsurance system which have surfaced in the Lloyd's market and which have damaged the image of certain offshore centres.

In the U.S. competitors of Lloyd's have been quick to exploit the problems of the market in order to attract business. Lloyd's is faced with the problems of having to overhaul its market and institute effective self regulatory mechanisms in order to restore confidence of the participants in their programme of risk bearing.

The problem was compounded by the entry of respectable concerns into the reinsurance arena. Industrial companies seeking to reduce their insurance costs established their own insurance concerns—known as "captives"—which insured the risks of their parent companies.

But adverse rulings in the U.S. encouraged them to develop their captive companies as per commercial insurers and reinsurers accepting business from outside the parent company.

The captives were usually set up in offshore centres with re-

a colossal daisy chain of reinsurers, whose financial status was often open to question. But as the world's risks became atomised, as the pot of money representing reinsurance premiums was passed around, so it became more difficult for individual insurers or reinsurers to identify the participants in their programme of risk bearing.

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Treaty: a contract providing for a number of reinsurance over a period.

Excess of loss policy: a policy that covers claims only to the extent that they exceed a stated amount.

Facultative reinsurance: the reinsurance of risks that the original insurer may elect whether or not to offer for reinsurance. The reinsurer is free to accept or reject the offer.

Facultative obligatory treaty: a reinsurance treaty under which an insurer may elect whether to offer a risk of a specified type for reinsurance. The reinsurer is obliged to accept if the business is offered.

Ceding company: an insurance company that transfers risks by means of reinsurance.

Recessional: a reinsurer who buys reinsurance on some of the risks he has agreed to bear.

Key terms in reinsurance

Overriding commission: A discount allowed to an agent or ceding insurer in addition to normal commission. In reinsurance it is usually done by way of contribution to the direct insurer's overheads.

Proportional reinsurance: reinsurance of part of an original insurance premium and losses being shared proportionately between rewriter and insurer; reinsurance such as excess of loss reinsurance where the reinsurer's liability is not calculated proportionately to the insurer's.

Quota share reinsurance: treaty reinsurance providing that the reinsurer shall accept a specified share of the risk.

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REINSURANCE II

Fluctuating currencies and interest rates are causing major problems, reports John Makinson

Hazardous path for the fund managers

THE CHAIRMAN of the U.S. Federal Reserve Board must be one of the most unpopular figures in the international reinsurance industry's casebook of villains. The sharp fluctuations in currencies and interest rates engendered by U.S. monetary policy have made the task of the industry's fund managers extremely hazardous. Filing in the log-book of a pitching ship is not an easy job.

Geographical diversification should, in principle, provide insurance and reinsurance companies with protection against a shake-out in any particular market. If, for example, the Canadian market develops a severe dose of overcapacity, resulting in heavy discounting, an insurance company should be in a position to use, say, its European business to restore the balance. In practice, however, diversification of this kind can create as many problems as it solves.

Reinsurance companies constantly strive to match their assets and liabilities in currency terms. They also endeavour to set their premium rates with an eye to the expected return on invested premium income and to gauge their overall volume of business according to the anticipated level of shareholders' funds. Volatile interest and exchange rates, however, all too

often upset those delicate calculations.

For a reinsurance company's fund manager, the problem is not to assess the currency exposure of his investments, which is constantly monitored, but to calculate the actual breakdown of the company's liabilities. The composition of the biggest liability of all—the reserve for outstanding claims—is at best a matter of guess-work.

Even the most sophisticated actuary will be unable to predict with any certainty how much particular claims can be expected to cost or what unreported losses may suddenly emerge. Moreover, some categories of loss cannot be accurately apportioned to a particular currency. The fund manager is obliged to employ assets which balance, for example, the company's catastrophe reserves. But claims against those reserves could arise in any of a number of major currencies, depending on when the next forest fire breaks

out or the next earthquake occurs.

The shareholder will probably find it more difficult to assess the completeness of a company's matching than the fund manager himself. Not every company provides a clear breakdown of assets and liabilities according to currency and the balance sheet positions may itself be subject to a large percentage position over a year.

Moreover, the often substantial hidden reserves maintained by continental reinsurance groups further confuse the already cloudy currency picture.

For many reinsurance companies, international diversification is a matter of necessity.

The Swiss market, for example,

is far too small to support a company of the size of Swiss Re. Its liabilities, therefore, are predominantly denominated in foreign currencies. Yet with predominantly Swiss shareholders, it is reasonable for Swiss Re to consider its shareholders' funds as a domestic currency liability.

If the Swiss franc is consistently strong against other currencies, notably the U.S. dollar, as was the case throughout the late 1970s, the Swiss company will find that its shareholders' funds rise more rapidly than its premium income in

Swiss franc terms, opening the company to the accusation that it is not putting shareholders' money to sufficient use. The group may therefore aim for a higher than average growth in overseas markets both to maintain optimal gearing on its shareholders' funds and to cover its expenses. A high proportion of which will be denominated in Swiss francs.

Recently, however, the dollar has been in the ascendant, leaving the European reinsurance companies with the opposite problem. Unless it reins back its overseas operations, shareholders may reasonably complain that the group is overgeared. Conversely, the U.S. companies will feel in a stronger position to expand in overseas markets.

Investments

The upshot of volatile currencies, therefore, is not only to exacerbate the matching problems of an individual company but to accelerate movements in capital within the reinsurance industry worldwide.

A similar problem applies with interest rates. The reinsurance company is always aiming at an overall result that is to say, a trading profit after crediting investment income—and the

level at which a desired return

is achieved depends crucially on the return from short-term investments.

If short-term interest rates suddenly tumble, as happened in 1982, reinsurance companies may find that their return on money market investments is no longer sufficient to make up a deficit on the pure reinsurance account. Conversely, the value of their fixed-interest debt portfolio will rise, strengthening the company's reserve position.

The fund manager has been assisted in his task by the proliferation of instruments which enable him to hedge his risk at short notice. Currency futures, for example, can be used either to hedge a balanced position in a particular currency or to purchase in advance a currency in which a liability is expected to arise.

Also, interest rate futures enable a fund manager to protect himself to some extent against sudden movements in the cost of money. By buying a fixed-interest security in the cash market, and then setting off a "bear" position in a matching futures contract, the risk to the company of a falling bond market can be limited.

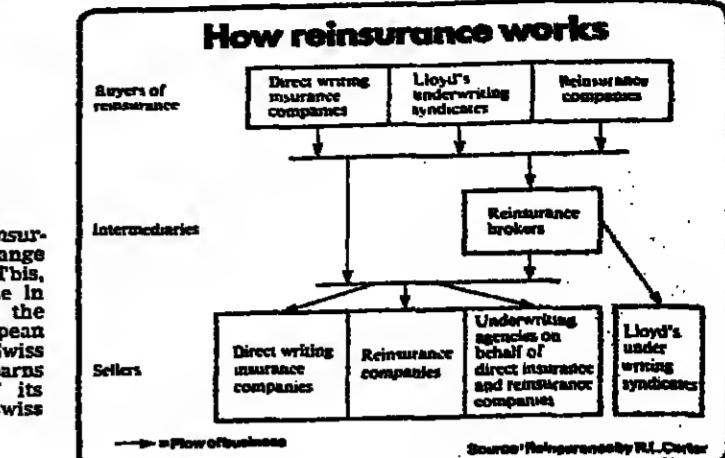
In 1981, accounts of Swiss Re, the latest available, show fairly clearly the effect of currency mismatching. In Swiss franc terms, gross premium income rose quickly to changed in interest rate expectations.

Justified

Investment income, however, declined from SwFr 280m to SwFr 328m. Here, Swiss Re benefited from its traditional policy of investing a high proportion of its assets in Swiss francs which would strictly be justified by the profile of its liabilities. The accounts show that 38 per cent of the company's capital market and real estate investments were in Swiss francs. This figure might, of course, look different if deposits and other short term instruments were included in the calculation.

There is no easy way for the fund manager to overcome the problems of fluctuating interest and foreign exchange rates. The key, however, must be to match assets and liabilities in currency terms as far as possible and to adjust premium rates quickly to changes in interest rate expectations.

How reinsurance works



Source: Reinsurance by R.L. Carter

Bargains now but risks lie ahead

Buyers

are lucky to be credited with 5 per cent interest on such services."

"The buyer, with his broker, is reasonably adept at finding secure reinsurance and he is sending it at very attractive prices, so unless the two efforts of skill and will are made—and it is only in your hands as sellers—we buyers will go on taking you to the cleaners."

This warning to reinsurers was handed out by the representative of a direct insurer at the Reinsurance Offices Association's Sixth International Reinsurance Seminar, held in April.

The "bargain basement" view of the reinsurance market, unpalatable as it is to reinsurers, is one which they have increasingly had to come to terms with, and which, belatedly, they are trying to change.

Buyers use the reinsurance market to spread risk, in much the same way that bookmakers lay off bets with other bookmakers.

In direct insurance, the buyer's fundamental need is for protection against loss or damage. The smaller the insurer, the greater the reinsurance protection needed against a possible accumulation of risks.

The buyer also looks for capacity. Reinsurance enables an insurer to accept more and far larger risks than would otherwise be the case. In a highly competitive direct market, where the size and complexity of risks is ever increasing, the value of large capacity is evident.

The need for large scale protection and capacity demonstrates the extent of the buyer's dependence on reinsurance. It is therefore vital to the buyer's interests that his reinsurers provide security of the highest possible quality.

Disproportionate

The buyer must, however, strike a balance between these needs and costs. With rates in the direct market at often derisory levels, the buyer looks for the reinsurance programme which will enable him to retain as much of his premium income as possible.

Reinsurance also serves to even out fluctuations in the buyer's results. In some classes of insurance, for example aviation, loss experience can vary widely from year to year and individual losses can involve disproportionately large amounts of money. But an insurer's performance must show some consistency, if only for shareholders' peace of mind.

The buyer uses reinsurance to move into new fields. This applies both to the small, recently established company which wants to expand, and to the more well-established company seeking to exploit previously unutilised markets.

Initially, the buyer needs the technical expertise which experienced reinsurers can offer, and remains in the early years, will have to bear an unduly large proportion of the risk.

By negotiating reciprocal arrangements with reinsurers, the buyer uses his need for protection as a means of entering the reinsurance market itself. Theoretically, this provides him with a relatively safe and cheap method of expanding his portfolio of business.

In an ideal market, insurers would make a professional assessment of their reinsurance needs, based on the various objectives outlined above, and reinsurers would provide them with balanced reinsurance protection. The reality is somewhat different.

It is still largely true that most buyers in the international reinsurance market are interested solely in high capacity and low price.

Reinsurance rates are, on the whole, ridiculously low and bear no relation to loss experience. Commissions, traditionally granted to the original insurer, or cedant, for business acquisition costs, have reached disproportionately high levels.

Reinsurance premiums, to quote a much-used phrase, flow like glue. Many reinsurance agreements have high premium reserves, held by the cedant on behalf of reinsurers. Reinsurers

are still making hay, however, with non-proportional treaties, under the terms of which reinsurers agree to pay a percentage of each loss, in excess of a fixed amount, up to a further limit. The attraction of non-proportional business for the reinsurer is that, although the premium is still inadequate, he stands a chance of making a 100 per cent profit.

Last January, a prominent UK composite moved its first layer property excess of loss cover from the UK to the U.S. reinsurance market, where it was placed at a third of the cost.

In 1982, this treaty had made a substantial loss, and already this year, heavy involvement by the company in Australian business losses has led to even worse results.

Reinsurers' dilemma was summed up by Alan Preston, chairman of the Reinsurance Offices Association in 1981, when he spoke of "the problem of establishing standards which would be acceptable to responsible underwriters, yet without affecting general freedom of operation."

Buyers have not so much used, as abused, the reinsurance community. Reinsurers have not so much met the challenge of buyers' needs, as collapsed before it. To the outsider, the conduct of international reinsurance displays all the logic of a man stealing money out of his own back pocket.

Greg Wood

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REINSURANCE III

Chris Morrison examines the impact of new markets

Fledgling trio experiencing mixed fortunes

THREE NEW "Lloyd's style" insurance exchanges have opened their doors for business in the U.S. during the past couple of years.

In design they closely resemble the Lloyd's operation with individual syndicates within a central market competing mainly for reinsurance and non-standard or innovative risks, known as excess and surplus lines in the U.S.

They are intended to provide additional U.S. and world capacity and help reduce the flow of premiums out of the North American market.

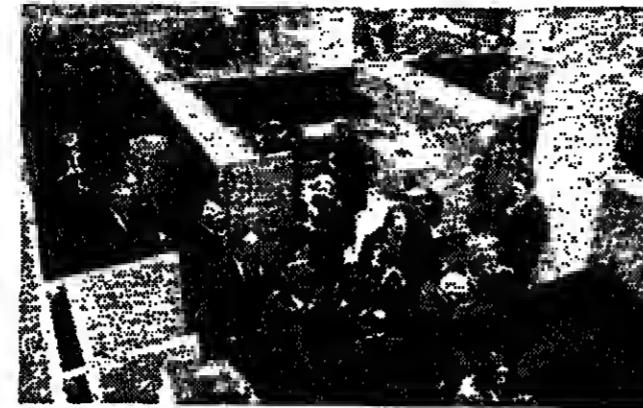
The three operations, based in New York, Chicago and Miami, can offer substantial cost savings to corporate and individual investors and they are often marketed as an easy and cheap alternative to establishment.

One major reason for this is that the aggregate surplus of an exchange allows subscribers to participate in business that would not have been open to them on an individual basis. The New York exchange's 1982 annual report lists from 60 foreign investors from 35 countries.

Unlike Lloyd's, which is backed to an unlimited extent by around 20,000 wealthy individuals, the U.S. exchanges are funded mainly by companies, although a syndicate representing a group of individuals has recently started operating in Miami. Underwriting liability is strictly limited in America with various last resort security and guarantee funds providing the ultimate security.

The most significant exchange currently operating is New York, which is formed of 37 underwriting syndicates and has over 90 brokers authorised to place business. The New

N. American exchanges



The New York exchange: among the top 15 U.S. insurance markets

York Insurance Exchange has substantial backing from the state's insurance establishment and premium growth has been dramatic with a 166 per cent increase last year to \$156.4m. The pace was maintained during the first quarter of this year with an 82 per cent boost to \$37.8m.

Soft markets however have taken their toll and the average operating ratio last year came in at 114.1 per cent, over four points higher than the overall industry figure. One syndicate went as high as 280 per cent, while the largest finished with 111 per cent.

New York is primarily a re-insurance market-place although it is now able to write excess and surplus business in the rest of the country providing the individual states agree.

There are restrictions on the writing of New York direct business and it cannot be considered unless it has been rejected by a panel of insurers in a "free trade zone." While the exchange can count itself among the top 15 U.S. re-insurance markets, it is perhaps not surprising that direct business, at \$1.8m in 1982, has yet to take off.

Chicago is also well backed by the local insurance establishment although progress has been limited to date. Premium income during 1982 totalled \$2.5m but there are hopes to increase it this year to around \$8m. Eight syndicates are currently operating and 40 brokers are authorised to place business.

Chief executive James Skelton recently estimated that the

exchange needed at least 20 more syndicates for opening time, while last May he told a group of London journalists that 18 syndicates were expected to be in place by the end of June.

In the event, Miami was operating at the middle of August with six syndicates and, according to Mr Teale, "progressed" premiums totalled \$3.6m.

The exchange's marketing stance is primarily aimed at attracting the small to medium sized companies and it is also hoping to secure the participation of a number of non-insurance investors.

In common with the other U.S. exchanges it is making considerable efforts to attract good underwriting talent in an increasingly difficult task as demand outstrips supply, at least in the short run.

Much of the disappointment has arisen because expectations had been built up too high just over a year ago Mr Teale was confidently predicting 25 or

more syndicates for opening time, while last May he told a group of London journalists that 18 syndicates were expected to be in place by the end of June.

Recently Insoo, Gulf Oil's highly respected Bermudan-based "captive" insurance company, decided to curb its business operations on the island by cutting down on its acceptance of non-related third party business.

It is part of a trend. Walton Insurance Company, the Bermuda-based insurance arm of Phillips Petroleum, has been hit by heavy losses amounting to a net \$60m. That group is also contracting its operations and has been forced to make a number of redundancies. Continental Reinsurance Corporation (Bermuda), part of Continental Corporation, the insurance group, has decided to relocate its Bermuda operations to New York to improve efficiency and cut costs. Mentor Insurance, a wholly owned subsidiary of the New Orleans-based oil exploration group Ocean Drilling and Exploration Company is to transfer a large part of its Bermuda-based underwriting business to sister companies in the U.S.

Alexander International, part of Alexander & Alexander Services, the world's second largest broker, is embarked on rationalisation moves following the controversial company's takeover of the Alexander Browder Group.

Bermuda's name as an insurance market has suffered from the bad experiences of many insureds can reflect adversely on the good experiences of the few when insurance groups come to rate assessment.

Use of captives often assists in the placing of risks or a proportion of risk where market stability is limited. The world's insurance markets have not yet developed sufficiently to absorb such risks and the placing

of business and encouraged them to turn their captives into fully fledged insurance subsidiaries accepting business from units outside their parent companies.

Their experiences proved variable. Bermuda was never shown the best lines of business and that business which it was offered was generally at the end of the reinsurance chain. It developed into a market of last resort.

The underwriting expertise which these groups attracted was also equally variable.

While the more prudent companies hired their underwriters from the major European reinsurance centres, others were not so selective.

Underwriting losses soared, leading to the contraction and shakeout which is happening in Bermuda now.

Bermuda is now trying to establish order in its market. The Government is insisting that all insurance companies seeking to operate in the market should go before the Insurance Admissions Committee. In the past it has only been necessary for insurers who plan to underwrite product liability or professional liability insurers who have had to be screened by the admissions committee.

The minister of finance, Mr David Gibbons, is planning to hold regular meetings with industry representatives to ensure that problems are identified as soon as possible.

John Moore

Growth on schedule but going is tough

Arab Insurance Group

THE Arab Insurance Group (ARIG) found it hard going during its first full year of operating in the international reinsurance business with bottom line profits during 1982 of \$13.3m totalling less than half the income of \$28.1m from the company's investment portfolio.

Nevertheless, growth appears to be on schedule with an estimated gross premium income during the year of around \$80m. Delays in receiving statements of accounts have led to a booked figure of \$41.3m and a net total of \$38.4m following the purchase of reinsurance protection.

The company notes that it has acquired the capacity to quote and lead onshore oil, petrochemical and aviation risks. But it admits that last year's results reflected significant amounts of marine and aviation business and that management was in the process of developing other business "in order to achieve a more balanced risk portfolio."

In common with many other reinsurers ARIG decided in the light of current market conditions that it was not prudent to show a technical profit during 1983. Reserves for losses incurred but not reported, known as IBNRs, were given a \$16.6m boost which left total technical reserves at the end of the year standing at \$33.1m.

Domestic expansion the driving force

A CONCERTED push for international insurance business continues at the People's Insurance Company of China, the state controlled monopoly insurer, fuelled by an expanding and profitable domestic market.

Last year's overall profit rose 67 per cent to Yuan 117m. The major contributor was domestic business which was recorded in 1979 after a 21-year hiatus. International reinsurance business was said to have turned in a 1 per cent profit on a premium income of Yuan 261.5m.

The increase in insurance activity has been part of the general expansion of international trade and commercial agreements arising from the country's recent adoption of more pragmatic and modernising economic policies.

Increases in both domestic economic activity and international trade have led to a demand for more sophisticated coverages and the PICC now offers many of the types of insurance commonly found in the developed world.

Much of the demand for new classes of insurance has come from the offshore exploration industry and for imports and exports in the new economic

People's Insurance Company of China

sectors. Additional types of insurance introduced in the last few years includes machinery breakdown, shipbuilding, employers' products liability and political risk.

The PICC has developed reinsurance relationships with about 1,000 insurers and re-insurers in over 120 countries. Through these it is able to swap business and the reciprocal exchange enables it to maintain a more balanced portfolio.

On the international front the PICC has entered into a joint venture with the American International Group to form the Bermuda-based China-American Insurance Company. This specialises in writing North American direct business and international reinsurance. The PICC is also a member of the South Place syndicate on the New York Insurance Exchange.

The shakeout begins

Captives

BERMUDA'S 1,200 or so insurance companies owned by large non-insurance parent groups are beginning to contract their operations after a long period of growth.

Recently Insoo, Gulf Oil's highly respected Bermudan-based "captive" insurance company, decided to curb its business operations on the island by cutting down on its acceptance of non-related third party business.

It is part of a trend. Walton Insurance Company, the Bermuda-based insurance arm of Phillips Petroleum, has been hit by heavy losses amounting to a net \$60m. That group is also contracting its operations and has been forced to make a number of redundancies.

Continental Reinsurance Corporation (Bermuda), part of Continental Corporation, the insurance group, has decided to relocate its Bermuda operations to New York to improve efficiency and cut costs.

Mentor Insurance, a wholly owned subsidiary of the New Orleans-based oil exploration group Ocean Drilling and Exploration Company is to transfer a large part of its Bermuda-based underwriting business to sister companies in the U.S.

Alexander International, part of Alexander & Alexander Services, the world's second largest broker, is embarked on rationalisation moves following the controversial company's takeover of the Alexander Browder Group.

Bermuda's name as an insurance market has suffered from the bad experiences of many insureds can reflect adversely on the good experiences of the few when insurance groups come to rate assessment.

Use of captives often assists in the placing of risks or a proportion of risk where market stability is limited. The world's insurance markets have not yet developed sufficiently to absorb such risks and the placing

of business and encouraged them to turn their captives into fully fledged insurance subsidiaries accepting business from units outside their parent companies.

Their experiences proved variable. Bermuda was never shown the best lines of business and that business which it was offered was generally at the end of the reinsurance chain. It developed into a market of last resort.

The underwriting expertise which these groups attracted was also equally variable.

While the more prudent companies hired their underwriters from the major European reinsurance centres, others were not so selective.

Underwriting losses soared, leading to the contraction and shakeout which is happening in Bermuda now.

Bermuda is now trying to establish order in its market. The Government is insisting that all insurance companies seeking to operate in the market should go before the Insurance Admissions Committee. In the past it has only been necessary for insurers who plan to underwrite product liability or professional liability insurers who have had to be screened by the admissions committee.

The minister of finance, Mr David Gibbons, is planning to hold regular meetings with industry representatives to ensure that problems are identified as soon as possible.

John Moore

Monte Carlo '83

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Cape Town, South Africa;
Cologne Life Reinsurance Company,
Stamford/Connecticut, USA;
Cologne Reinsurance Company of America,
Stamford/Connecticut, USA



Funds, Reserves and Premiums
Share Capital and Free Reserves
DM 119,500,000
Technical Reserves
DM 2,172,000,000
Gross Premium Income
DM 1,500,000,000
Net Premium Income
DM 1,161,000,000

WHAT IS sometimes misunderstood outside the UK is the extent to which the London agency and contact office market is or is not subject to regulation in the UK.

Any person or company can incorporate a UK company for less than £100, and operate as a UK registered company, including as an agency or contact office within the UK.

Whether or not such agency or contact office holds the pen of a foreign or UK insurer, the provisions of the UK Insurance Acts do not apply to the agency, but will apply to the insurance company in cases where the agent is authorised to accept business on behalf of an insurer.

This effectively means that there is no supervisory, regulatory or legal control or control upon non-Lloyd's London agency/contact market companies. Their only obligation is to pay an annual fee of £20 per annum for registration and filing of shareholder returns under the UK Companies Act.

Even if they are several years in arrears in filing the returns, the penalty is £100 and it is even applied to them.

This uncontrolled flexibility in setting up and operating agency offices/contact offices within the London market has contributed towards the growth of the sector and to the type of person sometimes associated with the fringe of the market and no doubt to the problems of foreign companies in reconciling their established and "registered in the UK" and their day to day experience with some agencies and contact offices in London.

However, with the growing number of international problems and reported frauds in which members of the London market intermediaries have allegedly been involved, the international insurance community is now looking more seriously at the status and nature of its London representation.

There has been a discernible move in two directions by foreign insurers seeking London representation, one being to set up representation in the larger more reputable agencies and brokers; the other, because of branch filing requirements, to move towards the formation of UK subsidiary companies.

The operations of foreign companies in the UK, and their relationship to agencies, may be distinguished by the different forms of possible UK representation:

- (a) A branch office in the London market accepting business in the UK.
- (b) Representation in the London market through an underwriting agent with underwriting authority.
- (c) A UK subsidiary company, either owned or owned by the foreign insurance company, which company may use full time staff or an underwriting agent.
- (d) Pools.
- (e) Other forms of representation.

REINSURANCE IV

With their Lloyd's cachet brokers maintain a prominent role

Protected channel to London

THE REINSURANCE broker has not been popular recently. Some members of the reinsurance community see the intermediary as being responsible for bringing many of the market's ills upon it, by delaying payment of premiums, forcing rate increases and exploiting unnecessary capacity. Scandals involving Lloyd's brokers have brought into question the whole conduct of international reinsurance.

Yet the broker enjoys an expanding share of the international market. The London market is still a prominent centre for the receipt of reinsurance, and one dominated by the brokers with their exclusive access to Lloyd's. It is estimated that around two-thirds of Lloyd's annual premium income now derives from reinsurance business.

This premium income is controlled by brokers who can broadly be divided into two categories — those who are subsidiaries, or part of, the major international insurance brokers, and the specialist reinsurance brokers.

In some cases specialist brokers have been taken over wholesale by, or formed associations with, larger brokers. Winchster Bowring, formerly A. G. Winchester and Co, and now 40 per cent owned by Bowring, is a case in point.

Stronger hold

Stewart Wrightson is in the process of acquiring Arbutnott Insurance Services, whose principal subsidiary is Golding Collins, a specialist reinsurance broker. By this move Stewart Wrightson will not only boost its annual reinsurance brokerage from around £3m to £8m, but will strengthen its position in the UK and European markets where Golding Collins is well established.

The most prominent independent specialist reinsurance broker in the London market is Greig Fester. The company handles no direct business and its brokerage income in 1981 totalled £7.8m. H. J. Symons is another firm which handles almost entirely reinsurance business.

There has also been a tendency in recent years for individual reinsurance specialists to break away from larger companies, taking clients with them, to set up on their own. A

Brokers

prime example in the London market is the firm of Pearson Webb Springber. Over 95 per cent of the company's business is reinsurance and 1982 brokerage income was around £5.5m.

The reinsurance broker's primary function is to find a market for his client. Since the war, new insurance companies have proliferated throughout the world. Initially, these companies rely disproportionately on reinsurance. In the developing countries in particular, a broker who can introduce a client to the established reinsurance market is immeasurable.

The potential communications difficulties that might arise between an insurance company in one of the developing countries and an underwriter in Lime Street are well imagined. In these cases, the conduct of international reinsurance is totally impossible without brokers. The broker must be aware of the conditions, regulations and working practices of both the client's and the reinsurer's markets. Detailed knowledge of conditions in clients' markets is increasingly important in the competition for business.

Insurers are dealing with risks of unprecedented size and complexity, and reinsurance programmes must be devised to cope adequately with those risks. Non-proportional reinsurance has seen enormous growth in recent years, partly because it is more suited than proportional reinsurance to the range of catastrophe or high level risks. The broker must provide his client with layers of excess of loss protection which is neither extraneous nor inadequate, and which is attractively priced.

Some would argue that the reinsurance broker's real role today is to take care of the big risks and place catastrophe covers, but not to arrange basic proportional treaties. A significant number of reinsurance transactions are, in fact, carried out directly between the insurer and the reinsurer. But, following the toughest renewal season ever in London for proportional business,

brokers' services are likely to be much in demand for the placing of basic treaties. One of the most important services a broker gives to his client is the ability to place difficult business. The personal nature of broking, and the rapport which is built up between broker and underwriter, enables the broker to place business which the client could not. The same principle of personal contact also applies to the settling of claims.

Undue pressure

Brokers do sometimes put undue pressure on underwriters in the placing of risks and the settlement of claims. It is easy to see how this can happen when a few brokers control a disproportionately large share of the market or an underwriter relies unduly on a particular broker for his business.

Although the ultimate sanction lies with underwriters, brokers must take a good deal of the blame for the rate slashing which has gone on in the reinsurance market.

Reinsurance brokers have not been slow to utilise new technology. No matter how good a broker may be at placing risks, accounts will not be retained if they are served inefficiently. Office automation, in allowing the quick and efficient production of placing documents, covers, notes, wordings and account statements, becomes one of the broker's competitive weapons.

In the long term, new technology also reduces the broker's expense ratio, an enormously important factor when rates, and therefore levels of brokerage, are low.

Brokers' handling of reinsurance premiums often leaves much to be desired. They are frequently accused by reinsurers of earning excessive investment income on other people's money. But again, the ultimate sanction lies with underwriters. Terms of credit are not enforced and need a radical overhaul. The fault for late payment can also lie with the client, and many brokers are increasing their bad debt provisions. On the other side of the coin, brokers are sometimes expected to find the payment of claims to their clients and settle up with reinsurers later.

Brokers are becoming more involved in the assessment of reinsurers' security, and this is

a service which clients will increasingly come to demand. Reinsurance overcapacity has meant the growth of fringe markets sometimes of a very dubious nature.

Many people in reinsurance espouse a sort of "big bang" theory, whereby big financial institutions will sort out the market from the cowboys. Although this doesn't show much sign of happening, last year and this a number of reinsurance operations have folded.

Two overseas reinsurers have disappeared from the London market so far this year. Instituto de Reaseguros do Brasil closed its London branch after a run of disastrous losses which was not helped by heavy involvement in reinsurance of the notorious Sasse syndicate.

The Reinsurance Company of Mauritius has gone into liquidation following capitalization problems. Some 75 per cent of the company's business was written through its London contact office.

More reinsurers will go into liquidation over the next few years and clients are understanding about the inevitable implications. Brokers are in a much better position than clients to assess reinsurers' security.

A company's balance sheet does not provide enough information with which to judge accurately that company's security. The broker's close contact with a reinsurer, and his day to day assessment of the company's underwriting philosophy and credibility, allows him to make a much more informed judgment.

Whether the services a reinsurance broker offers should include underwriting is a very contentious point. The removal of millions of pounds worth of assets from Alexander Howden and Minet was facilitated by reinsurance transactions with companies in which executives of the brokers are alleged to have had interests. Marsh & McLennan, the U.S. parent of Bowring, has sold off Bowring's subsidiaries, English & American and Crusader, after declaring that the company's primary function was to be a broker, not an underwriter. Given Lloyd's requirements for brokers to divest their underwriting interests, and the current climate of opinion, brokers' involvement in underwriting will diminish.

Greg Wood

UK representation for foreigners

Underwriting agencies

tion, including contact office, agency, broker, etc., where the insurance contract is not legally accepted within the UK.

Only in the cases of a, b and c is UK authorisation of the foreign insurer necessarily required from the Department of Trade. Such authorisation involves a serious application procedure, and the filing of annual returns under the Insurance Acts. In the case of a, b, it is likely to involve the filing by non-EEC companies, of worldwide business returns in sterling.

This latter filing requirement has constrained many foreign insurers to move away from branch representation towards the formation of UK insurance subsidiaries, which are required to file only in respect of their UK activities.

Such subsidiaries may or may not then use the skills of the London agency market to carry out our underwriting functions.

Foreign links

These foreign insurers which continue to operate, however tenuously, through contact office, tele machines, telephone calls, etc., are not subject to the Department of Trade regulations provided the insurance contracts introduced through the London market agent are not legally accepted within the UK. This therefore allows, without the involvement of the UK supervisory authorities, acceptance outside the UK by telex or telephone, of contracts introduced through brokers, contact offices and agencies in the London market.

These remote links in the underwriting contract have introduced a possible anomaly (which the Department of Trade and the foreign agents are fully aware of) in that foreign insurers/reinsurers and intermediaries are not; business may be obtained by a foreign insurer/reinsurer through a London market agency which may arrange for technical acceptance of the business outside the UK jurisdiction, possibly through its own associated tax haven company, although in practical terms the market may be aware that the agency or contact office or representative in the UK is in fact accepting the business.

Where underwriting takes place within the UK in those circumstances, the Department of Trade is an interested party and it could theoretically take legal action. It is not the agent, but the agent's principal (i.e. the insurer/reinsurer) who is subject to the legislation.

Where London agents are used in an underwriting rather than contact office capacity then returns are required to be filed. The type of Insurance Act returns to be filed by, or on behalf of, insurers and reinsurers, depends upon the status of the company concerned.

Once it is established that the company or branch should be authorised, then the type of return filed depends upon whether such a company is a UK branch of a company with a head office within, or external to, the EEC. Non-EEC foreign companies operating in the UK through an agency, with authority to underwrite, will be required to disclose and file returns in sterling in respect of both their global business and their UK branch business.

This course has influenced the type of structure which foreign companies are now using to set up their UK representation.

Although the reputation of the London market, or more specifically, the reputation of individuals within the fringes of

the London market, has suffered not only from frauds and scandals, but also from spin-off effects from the Lloyd's troubles of the past 18 months, and from the statements emanating from competing markets, foreign insurance and reinsurance companies are obtaining profitable London representation by following the simple rules of business prudence: choosing reputable agents and insisting upon formal agreements regarding regular reporting of audited data.

New foreign entrants to the London market should be advised to use the reputable broking houses or established agencies, either in an underwriting or contact capacity, depending upon circumstances and requirements.

If reliance on reputation is not sufficient, then corporate and financial details of all London market intermediaries are available from independent analysts in London.

Peter Anderson
The author is chief executive of Financial Intelligence and Research.

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REINSURANCE V

Balancing results by spreading risks geographically is becoming increasingly difficult, says Peter Stokes

Uniform trend emerges

Regional review

THOSE WHO believed in a regular cycle in the world insurance and reinsurance markets have long since been disillusioned by the duration and extent of the present phase of soft premium rates. Depressed economic conditions around the world, coupled with the cash-flow attractions of high interest rates, have perpetuated the imbalance between capacity and demand way beyond the period that has been normal in the past.

A number of exceptionally heavy catastrophe claims in 1979-81 did little to dent market overcapacity, and even now reinsurance companies believe that the size of underwriting losses throughout the industry can no longer be accepted. The buoyancy of the world's major stock markets has taken the pressure off insurance company balance sheets and thereby delayed still further the withdrawal of surplus capacity.

Nevertheless, evidence is now at last appearing in most of the world's insurance markets that the corner has been turned. Marginal capacity is coming under increasing pressure, treaty reinsurance terms are being tightened quite significantly and rates for direct and facultative business are rising.

This trend is still far from producing any marked improvement in the results being reported by insurance and reinsurance companies, but there is growing confidence that 1984 and 1985 will see the long-awaited return to sound underwriting results for leading companies.

One of the most significant trends in the international insurance and reinsurance markets in recent years has been the growing uniformity of conditions throughout the principal territories making it virtually impossible for the leading companies to offset bad results in one market with good results from another.

Mr Horst Jannott, chairman of the board of management of the Munich Re, has described the phenomenon in this way.

Simultaneous

"The individual industrial nations have become so interwoven in many areas that their most important economic indicators exhibit a largely similar trend and their macroeconomic development moves largely in parallel. This considerably impairs the regional balancing of reinsurance results and increasingly gives weight to the risk of change, which is now making itself felt no longer within just one country, but more and more often in a large number of countries simultaneously."

By the term "risk of change," Mr Jannott means such factors as the consequences of the general increase in wages and prices for losses and claims costs, technological developments, the incidence of crime and the level of legal awards in the employers' and product liability areas.

These factors, rather than the occurrence of a series of natural catastrophes or disastrous losses, have produced the most serious problems for the industry in the recent past.

In the U.S. the past year has seen underwriting losses reach extraordinary levels which have at last prompted some fundamental changes in attitude on the part of both direct insurers and reinsurers.

Collectively, the U.S.'s primary insurers last year recorded a combined ratio of nearly 110 per cent, while the reinsurance sector had its worst ever year with a combined ratio of about 115 per cent, implying no better than a break-even result at the bottom line.

With U.S. interest rates seeming set to continue their downward trend earlier this year, and a number of major insurers running into losses even after crediting investment income, it became apparent that those companies which had been chasing premium growth most aggressively were suddenly pulling back sharply.

Policy Signing Accounts Centre has been of considerable importance in this connection. The end result was that a significant amount of proportional treaty business was not renewed at the turn of the year.

Support

Since a major function of treaty reinsurance is to enable insurers to write business which their capital is not adequate to support, this clearly has crucial implications for a general contraction of marginal insurance capacity.

UK personal lines business has in my case been producing better results than can be achieved almost anywhere else in the world, and the extremely damaging competition in the commercial classes — sharpened by the inroads of foreign insurers and reinsurers — now seems to be easing somewhat.

Australia produced losses down substantially as a result of the economic pressures which have developed along with falling or stagnant oil revenues.

In addition, the Arab world has sought to develop its own position in the reinsurance market as a counterweight to Lloyd's.

Inevitably, however, early experience has been adverse, and the rate of expansion of Arab reinsurance capacity has lagged considerably behind that which was initially intended.

Finally, South Africa has regained some semblance of its property classes remain intense.

As with Canada, recent improvements in underwriting results are not regarded as likely to be sustained, particularly in view of the current serious economic problems in Australia. Insurers and reinsurers have also had to absorb much greater self-discipline than Canada and Australia.

the impact of the bush fire losses in February.

The Far East is seen by all the established insurers and re-insurers as a growth market, but in the most developed single market in this area — Japan — the build-up of capacity at a time of sluggish economic growth has produced problems comparable to those elsewhere in the world.

Demand for insurance and reinsurance is still growing, however, in the secondary territories of South-East Asia and the People's Republic of China has become much more active in the reinsurance market, both inwards and outwards.

The Middle East has slowed down substantially as a result of the economic pressures which have developed along with falling or stagnant oil revenues.

In addition, the Arab world has sought to develop its own position in the reinsurance market as a counterweight to Lloyd's.

Inevitably, however, early experience has been adverse, and the rate of expansion of Arab reinsurance capacity has lagged considerably behind that which was initially intended.

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1982 RESULTS OF 50 LEADING U.S. REINSURANCE GROUPS

Company	Policyholders' surplus (reinsurers only)	Net reinsurance premiums written	Net reinsurance premiums earned	Losses and loss adjustment expenses incurred	Ratio of losses to net reinsurance premiums earned	Underwriting expenses	Premiums written	Ratio of underwriting expenses to net reinsurance premiums written	Combined ratio 1982
Allendale Mutual	\$2,869	\$2,773	\$2,672	\$9.4	30.4	\$6,008	26.7	116.1	94.2
American Agr. Insur. Co.	56,120	70,077	55,724	52.9	12,233	17.5	161.4	67.2	102.9
American Independent Re	26,988	60,084	55,399	44,313	90.9	19,176	31.9	112.6	114.2
American Re	293,907	358,684	354,118	273,582	77.3	134,636	36.5	113.8	109.5
American Union	23,790	43,559	42,182	32,773	77.7	14,214	32.6	110.3	105.9
Bellefonte Re Insur.	45,269	41,547	40,804	39,354	96.5	12,007	25.9	125.4	130.8
Buffalo Re	86,151	82,929	62,973	46,921	74.6	18,932	38.1	104.7	104.6
Christiania/Switzerland, Gp.	21,841	24,683	41,375	32,771	79.2	15,668	36.7	115.9	106.3
Commercial Union Re	39,724	31,031	32,121	30,273	94.2	9,562	30.8	125.0	105.8
Constitution Re	35,952	72,058	71,776	51,565	72.0	26,630	36.5	108.3	109.5
Constituent State Mutl. Co.	50,214	130,155	124,172	103,625	83.5	43,891	33.7	117.2	108.8
Contin. Cas./Reins. Dept.	55,142	64,318	46,642	72.5	17,094	31.0	103.5	101.2	101.2
Eikhorn Insur. Co.	24,435	23,277	22,006	19,300	90.4	7,242	31.1	121.5	111.9
Employers Re	358,277	466,383	465,065	378,055	80.8	121,668	26.1	106.9	104.2
Farmers Mut'l Hall, Iowa		21,386	20,623	17,289	83.8	6,417	34.8	113.8	98.3
Fremont Re/Fremt. Ind.	43,583	68,781	70,832	59,722	84.1	19,780	28.8	112.9	114.6
Genl. of Trieste & Venice	15,544	27,085	24,972	18,958	75.9	8,840	32.6	108.5	105.7
General Re Group	742,518	830,499	822,476	892,063	72.1	246,398	29.7	101.6	99.1
Gerling Global	25,604	48,209	48,102	35,312	73.4	18,641	35.7	112.1	108.7
Grimmell Mutual		27,823	27,800	22,761	81.9	4,237	15.2	97.1	105.3
Hanseco Insur. Co.	113,775	98,592	90,228	91.2	8,562	7.5	98.7	99.3	111.0
Highlands Insur. Co.		22,328	22,198	19,390	87.4	5,728	25.7	113.1	110.0
Home Insur. Co./Homs Re	78,887	77,072	59,589	77.3	23,172	29.4	106.7	92.7	103.9
INA Re	155,721	293,959	283,130	207,962	73.7	105,043	33.7	109.4	103.9
Kemper Re	108,778	133,378	135,905	110,943	81.6	33,809	25.3	106.9	105.6
Mercantile and General	27,187	20,960	19,391	14,481	74.7	7,361	35.1	109.3	109.8
Metropolitan Re	50,336	47,583	44,496	39,360	88.2	16,534	34.8	123.0	107.7
Munich Re Group	112,974	208,160	207,115	160,517	77.5	71,323	34.3	111.8	102.9
National Re	72,280	72,686	88,075	91,161	104.0	16,106	22.3	126.2	109.9
Nationwide Mutual Insur.		41,580	47,875	87,910	79.2	10,528	25.3	104.5	106.0
New England Re	37,117	60,400	51,401	43,247	84.1	13,406	22.2	106.3	105.0
New York Ins. Exchange	158,970	106,032	85,455	66,923	78.3	37,922	35.8	114.1	110.6
North American/Swiss Re	276,628	511,411	516,597	438,162	84.8	127,791	25.0	109.4	105.6
Northeast of Hifid/1st Re	42,112	59,104	60,824	51,680	85.0	18,958	32.1	117.1	107.7
Philadelphia Re	23,342	36,881	40,624	35,597	87.6	11,865	32.2	119.8	116.4
Prudential Re Group	15,207	23,230	22,748	17,555	77.2	7,548	32.5	108.7	102.1
Prudential Re Group	184,811	426,673	424,746	326,266	75.1	108,304	26.4	106.0	101.9
Reinsurance Corp. of NY	36,447	55,179	55,151	46,305	84.0	19,985	36.3	120.2	108.5
Republic Wtn. Insur. Co.	33,691	21,763	12,668	27,429	84.0	3,166	14.5	98.5	93.0
San Francisco Re	25,455		15,248	15,061	82.5	8,791	11.7	117.4	
SCOR Re	22,579	38,963	37,354	28,588	76.5	14,485	37.2	113.7	110.3
Security Insurance Group		22,673	21,463	17,347	80.8	7,162	31.6	112.4	105.4
Skandia America Group	110,426	183,410	174,879	135,991	77.9	60,886	33.2	111.1	104.7
Transatlantic Re	127,939	122,402	120,744	92.2	38,148	28.8	112.0	103.5	
USF and G Group	76,574	75,820	54,294	71.6	20,043	26.1	97.7	86.3	
Unity Group	29,393	40,514	39,083	27,823	71.2	14,948	36.9	108.1	106.9
Universal Re	63,734	70,615	77,474	79,866	103.1	18,02			

REINSURANCE VI

Vetting the security of reinsurers is assuming greater importance

Central data plan revived

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WHEN AS now, competition for business is at its most intense in both direct insurance and reinsurance markets, all the players in the game feel the need for reliable means of supplementing limited resources for assessing the security underlying transactions in which they may be involved.

Vetting the security of an unfamiliar underwriter or reinsurer has traditionally been considered the province and responsibility of larger brokers and their security committees and departments. Today the interested parties are throughout the insurance/reinsurance system, ranging from the original insured's buyer or risk manager, through primary insurers, intermediaries, main reinsurers, all sorts of agency/pool and offshore managements to the remotest retrocessions.

In a suspicious world and troubled markets — which still continue to work well for 95 per cent of worldwide transactions — all these same players can reckon being themselves the subject of security analysis and scrutiny from other parts of the chain. Security assessment, once thought of as largely an upstream activity, must now address downstream participants as well.

The 1970s and early 1980s in particular produced many events and developments affecting the reinsurance security question: the headlong formation of capacity, offshore and on "innocent" and otherwise; the insolvency of the large U.S. intermediary Pritchard and Baird; the failure of a number of large-scale pool arrangements

Security assessment

ments; and, most recently, irregularities and difficulties surrounding the outward reinsurance of a number of Lloyd's syndicates whose managements were controlled by leading brokers.

These events and the increasing complexity of the international reinsurance system led, among other things, to a new interest among responsible insurance professionals in increasing the reliability and standardisation of company status and performance services, whether in-market or bought-in.

In general, however, attempts to establish market-acceptable scientific security analysis services have been driven by outsiders — insurance publishers, stock market firms, corporate analysts, accountants, and brokers.

At a Reinsurance Officers Association international seminar in 1979 it was coolly received, not only on the grounds of cost and lack of expertise but also because the ideal system would have needed to include specific details of reinsurers' outward reinsurance protections on security tests, and because of the danger of prompting widespread litigation for business defamations.

Many in-market proposals for centralised company status monitoring have had in mind the insurance industry's need to build self-imposed standards of conduct to fend off government intervention and restrictive legislation.

The ROA itself is trying to build up a code of conduct and standards which will stand some chance of acceptance and implementation. But not before markets in several territories (including Lloyd's underwriters) have had to agree to a level of disclosure on outward reinsurance that would have been unthinkable a few years ago.

The current market-sponsored security database idea, however, has now popped up again, though this time on a less worldwide scale.

It is based, several brokers

told us, on an evident increase in the willingness of brokers under present market conditions, to exchange all but the most competitive and sensitive security information about the reinsurers and downstream ceding underwriters with which they do business.

This month, A. V. Alexander, chairman of the British Insurance Brokers' Association, confirmed that EIBA was proposing a central bureau for the analysis of financial information from insurance and reinsurance companies on behalf of any member-organisation which wishes to use that facility. EIBA is now examining how this service might be implemented.

In general, however, attempts to establish market-acceptable scientific security analysis services have been driven by outsiders — insurance publishers, stock market firms, corporate analysts, accountants, and brokers.

Most but not all have used as their starting point the old-established systems of the famous A. M. Best company.

New Jersey which, however, has traditionally done a rather different job on fully admitted insurers in the North American market only.

Reinsurance business nowadays finds its way to little known underwriters in countries not thought of as prominent insurance markets. But most of the "new" security analyst firms have found that international incompatibility of reporting and accounting practices means that they at least start out concentrating on their home territory or on a restricted range of markets.

The names are by now mostly familiar. Probably first in the field in extending U.S.-style analysis systems to more international coverage was the firm of professional banking analysts Conning & Co; and International Insurance Financial Services, also of the U.S., launched by Michael Myerson and partner Robert Dunn, a lead insurance consultant who, among other things, has been involved in the development of the Florida Insurance Exchange.

Conning became known in the London market when, several years ago, it went into partnership with its affiliated firm, Fox-Pitt Kelton, to produce the

initially London-market oriented *International Insurance Security Service*.

Conning and Fox Pitt Kelton have since parted company. Fox Pitt is now developing its own computer-based cumulative hard-copy service providing data sheets for more than 500 companies in nine territories, including the UK (240) and Bermuda (60). Conning, meanwhile, has re-started in Europe with Axco-Conning Ltd., under Alex Cockburn, former Bermuda operator. This, however, is more of a market territory intelligence service, but with intelligence companies in each country analysed.

Axco has so far brought out only a few country surveys, but plans to increase this to about 50 by the end of 1983 and to 100 next year.

Purely London company-based so far, but with international plans in the pipeline, is the experienced firm of corporate analysts, Financial Intelligence and Research of London. Over the past two years, FIR has been adding in-depth analyses of insurance and reinsurance entities to its existing work on banks, other deposit-takers and commodity brokers.

Insight

A feature of the FIR services is the firm's insistence on reliance on original regulatory returns (for UK insurers, both Companies Acts and Insurance Act returns) and on deriving ratios and rankings strictly from these. It has applied this principle to updatable reports on Lloyd's underwriting agencies and Lloyd's brokers' operating companies and subsidiaries, and to the latest edition of its London Market Reinsurers (150 companies) now being issued through FIR Insurance Information Group.

Elsewhere, a different insight into the status and performance of Lloyd's and general broker/underwriter groups, though mainly at holding company level, can be obtained from an annual publication of Inter Company Comparisons Ltd.

At the end of the day, it is a case of "buyer beware," not because the available "outside" security services are anything but excellent but because the producers may not even claim

to satisfy your company's particular need in the security vetting field.

Up-to-date (and up-datable) outside technical analysis systems can normally provide an answer to the basic security question: "Is the reinsurer I am looking at solvent enough and well enough backed financially to be able to pay my claims (and others) in relation to the maximum possible loss it has assumed from the market?"

The better services are beginning to cover many other questions which may not be answered in the company's printed annual report (if there is one) but only in the time-consuming regulatory returns: make-up of assets admitted for solvency; breakdown of business written, by class and length of "tail"; reserves position, notably IBNR; and (nowadays, increasingly) proportion of business retained for own account versus the types and volumes of outward reinsurance protection purchased.

Additionally, official and semi-official bodies in a number of territories publish what amount to statutory returns, company by company, obviating the need for overseas agents to search those returns.

At the end of the day, however, security assessment falls into two main parts: quantitative analysis, which the commercial security services and others bandy; and qualitative intelligence, which they don't.

Most bought-in services can provide the primary tool for deciding whether your reinsurer will pay up and may give you an early warning of any developments to the contrary that can be expressed in numbers and ratios. But they won't tell you whether he is willing to pay or intends to settle under given circumstances. And statistical data cannot say whether he is a true professional in any particular marketplace or class of insurance, is committed to continuity of business, or has been accepted as reliable by others in this complex business.

J. J. Pryor

The author is manager of the FT Insurance Information Group.

DTI intervention hitting hard



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The reinsurance market in the UK makes no distinction in its legislation between direct business and reinsurance where there is separate control. The result was that the solvency provisions applied equally to reinsurance business as they do to direct long term business.

The reinsurance companies operating in the UK were able to secure amendments to the solvency margin formula which impose less of a burden on them.

But the position is still far from satisfactory for UK reinsurers. The feeling is expressed by Mr C. J. Baker in his chairman's statement accompanying the 1982 report and accounts of Victory Insurance Holdings.

He said that UK reinsurers faced the unfavourable impact of minimum solvency requirements deriving from the EEC directive, which would place a burden on companies concentrating on risk business — the business which predominates in a life reinsurer's account.

Mr Baker said that in other EEC countries life reinsurers do not have to meet these requirements.

The reinsurers are continuing their discussions with the DTI, but there are no signs that further concessions have been obtained and time is getting short.

Indeed, the effects of this competitive disadvantage are already being keenly felt by UK reinsurers as the life reinsurance market follows its non-life terms and premiums are made

Life assurance

counterpart in becoming "soft" through overcapacity.

Mr Baker refers to the major growth area in direct life business in the UK being the launch of the new generation of flexible unit-linked whole life products. These plans which combine protection with savings could well be the life assurance products of the future. The UK reinsurers benefit from the risk premium reinsurance arising from the plans.

It is already proving to be big business with a growing number of contracts being taken out for very high amounts of cover.

Hambro Life Assurance, the largest linked life company in the UK, has been to the forefront in the development of these new plans and recently launched the first second-generation product, called the adaptable whole life plan.

But besides the innovations shown in the design, Hambro Life caused a few ripples in life reinsurance circles by negotiating very competitive reinsurance terms.

Up to now, Cologne Re's involvement in the UK life reinsurance market arose mainly through its association with Victory. But Cologne Re is now endeavouring to expand its London life reinsurance presence — a practice quite common for non-life business.

Both Hambro Life and Cologne Re insist that the premiums are based on correct business principles and the lower charges reflect the considerable amount of administration being done by Hambro Life itself on the reinsurance aspects. Cologne Re's premium does not have a life department in London and all life operations are controlled from Cologne.

This example highlights the changes taking place in UK life reinsurance practice. Firstly, the old life companies are using their marketing muscle to secure the best reinsurance terms.

Secondly, the direct insurers are taking an active part in scrutinising the basis on which terms and premiums are made

by the reinsurers.

Thirdly, the direct life companies are integrating part of the reinsurance administration with their own administration and expect this to be reflected in the premiums.

But this integration of direct and reinsurance business is not just one way traffic. For many years, the life reinsurers have been more and more involved in the operations of direct life companies in a variety of ways.

The primary objective of life reinsurance is to spread the risk arising from the death of the life assured.

At present, cover under these plans is restricted to £50,000 a comparatively low figure so that reinsurance is not required. For it is very doubtful if reinsurers would offer terms without medical evidence. Much Re has gone as far as to issue life companies with its estimate of the effect on mortality claims of throwing the underwriting manual out of the window.

Eric Short

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REINSURANCE VII

Lloyd's is still in the throes of putting its house in order.

Reforms have yet to prove their efficacy

Lloyd's of London

LLOYD'S OF LONDON, one of the world's most important reinsurance centres, is fighting its worst ever crisis in its near 300-year history. A series of scandals which surfaced last autumn and have occupied much of the time of the ruling authorities of the Lloyd's market this year have challenged the way in which Lloyd's operates and threatened its position in world reinsurance markets.

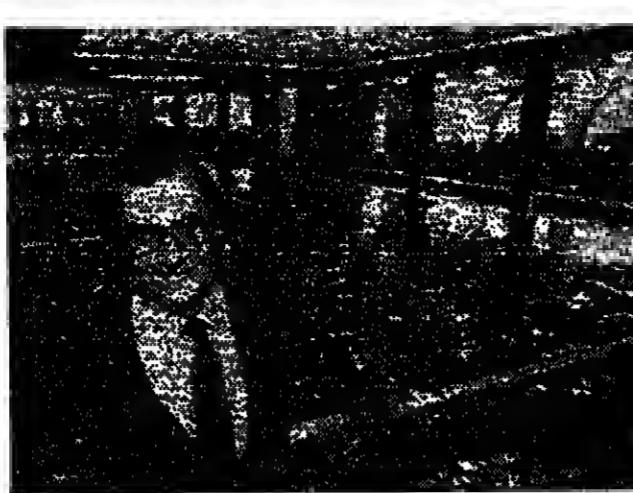
Two of the market's largest firms of insurance brokers, Alexander Howden Group and MetLife Holdings, and their Lloyd's underwriting agency interests, are now in the control of Department of Trade and Industry and City of London Police fraud squad inquiries. Other situations on a smaller scale have emerged during the last year at Lloyd's where money belonging legally to the Lloyd's private membership, which provides the capital to allow Lloyd's to function, has been diverted to companies secretly controlled by the professionals which look after their affairs. In one instance, Lloyd's has found that agency and trust law has been breached.

These transactions, which have led to the allegations, have all been carried out under the guise of reinsurance. The companies to which the money has been diverted through reinsurance transactions have been described as reinsurance companies.

In Lloyd's these activities have evolved over many years as part of the custom and practice of the market. Reinsurance at Lloyd's has been used in a variety of ways other than merely to lay off risks which the market cannot support.

For instance, reinsurance has been used to provide a warehousing arrangement for the premium income of Lloyd's syndicates. Professional underwriters of those syndicates which have taken on enough business to bring the syndicates near to their capacity limits set by Lloyd's have passed some of the premium to a reinsurance company owned by the interests of the underwriting agent managing the syndicates.

In this way the premium income of the syndicate is reduced for the purposes of remaining within Lloyd's limits. The money can always be returned to the syndicate at a later date under a contractual arrangement or through the arrangement of a reinsurance contract from the related company back into the syndicate once the syn-



Mr Ian Hay Davison, chief executive, on the balcony above the Long Room. He wants a code of conduct rather than by-laws.

dicate is within its premium limits.

Within the Lloyd's community reinsurance has been used for tax avoidance purposes. Professional underwriters for profitable syndicates may decide to "equalise" or "smooth" the profits of those syndicates between one underwriting year and the next. Once their normal protections are arranged through conventional reinsurance cover they have often arranged another reinsurance contract, usually with a related interest of the underwriting agency which manages the affairs of the syndicates, which takes out premium from the syndicate and places it in a "volunter" fund of the related interest. In this way the reported taxable profit of the underwriting member is reduced.

Under a contractual arrangement the premium can be returned to the underwriting syndicate in a later underwriting account thereby smoothing the flow of profit reported for Revenue purposes.

But it was a fear that the capital base of Lloyd's—the 21,000 or so members who pledge all their wealth to allow the market to function—could be abused through the freedoms of the Lloyd's market that have led to a wide range of changes in the past year.

The Bank of England, supported by the Department of Trade and Industry, asked Mr Ian Hay Davison, then an accountant with Arthur Andersen, to become Lloyd's first ever chief executive at the end of last year to steer Lloyd's through its troubled period. His entry to the market virtually coincided with the arrival of Lloyd's new self regulatory powers backed by an Act of Parliament which was passed last summer. Lloyd's first major legislative change in more than 100 years.

Since then a range of changes have been introduced and planned in order to stamp out abuse within the market and protect the interests of the 17,000 or so members who do not work in the market. Among the reforms are:

Control of premium income. The premium income calculated for premium income limit purposes will be based on gross premium income rather than a premium income figure net of reinsurance arrangements.

From 1984, when the arrangements come into force, an underwriting member will no longer be able to increase his underwriting capacity in the market by the use of reinsurance.

An "early warning" system is to be introduced to detect potential overwriting on an underwriting account.

But other more serious issues

Underwriting agents will have to disclose their interests which are not transactions with syndicates under their management on two registers and a central register, the latter held by Lloyd's.

The audit and accounting practices of the market are being reviewed.

All Lloyd's insurance brokers are required by the 1983 Act of Parliament to divest themselves of their shareholding links with Lloyd's' managing agency companies by mid 1987.

Lloyd's has ruled that control of the managing agencies should be within the jurisdiction of the market's ruling council.

Not less than two thirds of the voting power should be beneficially owned by the working members of the market, Lloyd's has said, and the market's professionals should form not less than two thirds of the directors, providing that professional representatives do not include a broker.

Rules for brokers are under consideration. Lloyd's has been studying the requirements for brokers before and after their admission to the market. It is also considering introducing a five year review procedure.

Rules governing binding authorities, delegated mechanisms given by underwriters to outsiders in order to produce business for the market, are planned.

Lloyd's central fund—a fund of last resort designed to protect the interests of Lloyd's policyholders—is being strengthened.

The fund currently stands at a gross £120m and Lloyd's plans to increase the levy on the membership to a maximum of 0.45 per cent of their gross premium income before the deduction of outward reinsurance premium.

At the same time, against its background of troubles and controversy, Lloyd's has to introduce a framework of regulation within its market which will support confidence among its major users and ensure that the security of the market is not undermined by the misuse of the funds of Lloyd's members, who have to use those funds to meet insurance claims and provide the security to Lloyd's policyholders.

In order to reconcile these two contrasting demands Lloyd's is now attempting to evolve a system of codes of conduct rather than a strictly codified system of self-regulation under a system of by-laws. Lloyd's fear the second alternative may prove too inflexible and too draconian and inhibiting on the Lloyd's professionals.

This new concept has yet to be implemented and tested. The only problem under the contemplated system of codes is that they are not legally enforceable or regarded as conclusive evidence by a court of law in the event of any alleged breach.

Lloyd's has warned that if the codes prove to be ineffective and the council will have to consider tightening the codes under which persistent breaches have taken place into by-laws.

Yet unless Lloyd's evolves an effective structure of self-regulation, supporting the security and well-being of the community, business may well by-pass the market whether or not Lloyd's is successful in maintaining its jealousy guarded flexibility and freedom.

John Moore

Challenge from North America

London Market

THE PRE-EMINENCE of London as a reinsurance centre no longer goes unchallenged. The challenge, however, comes not so much from the "Lloyd's style" insurance exchanges now being set up in the U.S. (the New York Insurance Exchange, the American Exchange of the Americas in Miami) and the exchange in Illinois) but from North American reinsurers as a whole.

Already, the requirements of North American direct insurance can be handled at home.

Significant reinsurance business, however, continues to come to London, along with direct business which does not fit readily into a domestic portfolio—Lloyd's famous "one-offs" or new types of risks such as satellites. When such risks become more conventional, they will inevitably return to their home markets.

From the North American

viewpoint more on-the-ground intelligence is needed if London is to continue to service successfully the reinsurance business it attracts. London has experienced problems by giving underwriting authority to people in North America who have misused the devices. More monitoring of risk as it passes along the reinsurance chain is required.

Since the enormous expansion of reinsurance in the last decade, the willingness to write must be backed up with a willingness to maintain satisfactory security.

U.S. interest in London has, of course, been shown in its buying into that market, with Marsh and MacLennan's purchase of C. T. Bowring's

obvious example. The subsequent sale of Bowring's underwriting agencies was as much Marsh Mac's response to difficulties in combining broking and underwriting as a demonstration of its commitment to investment.

The trend goes both ways, however. On a smaller scale, British companies such as Pearl Assurance and National Employers Mutual General have taken stakes in individual syndicates on the New York Insurance Exchange.

Companies coming to London now are not in the business of getting rich quick, but are in the consolidation of their position in what remains one of the world's premier reinsurance markets.

Frankrone Rückversicherungs-AG, Munich, for example, has just acquired Hogg Robinson Group PLC's majority in Crosswall Reinsurance Company, London, a small treaty facility founded in 1977 which has now built up annual gross premium income of £6m.

The shape and development of reinsurance markets in London and worldwide depends overall, however, on the central question of whether reinsurers, in search of rewards more commensurate with risks, will attempt to influence ceding commissions in order to obtain meaningful profit and reasonable margins. And if so will ceding firms place business elsewhere?

One London broker feels that if one of the few largest London reinsurers would take a lead, the market as a whole would follow.

Mercantile and General Reinsurance, London, the UK's largest reinsurer, had losses on general business up by £3m to £11m for 1982, and predicts that any return to profitability will be "some way off."

Royal Reinsurance Company, London, has stated that in proportional business it is no longer prepared to support ceding companies if they refuse to accept adjustments to treaty terms to reflect poor recent performance and poor prospects. Royal intends selectively to develop non-proportional business where it can exercise greater influence on primary ratings.

Lynn MacRitchie



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REINSURANCE VIII

'There will be shakeouts—and they may be painful'

Experience the key to survival

THE GROWTH in the number of reinsurance companies operating around the world has been dramatic during the past 20 years.

In the U.S. alone, there has been an increase in the number of licensed reinsurance companies during this period from 44 to 147, producing a twofold increase in the surplus dedicated to reinsurance business.

According to the leading U.S. reinsurance group, General Re Corporation, the number of non-licensed (basically non-U.S.) reinsurance companies has grown at least as fast, and one of the principal dangers to which this has exposed the insurance industry is that experienced reinsurance professionals are very thin on the ground.

To quote General Re's president, Mr Frank Munson, and chairman, Mr Harold Hudson Jr, from their annual statement to shareholders in March: "With more than 75 per cent of the world's reinsurance companies less than 25 years old, experience, the only teacher in this business, has yet to teach all the lessons. There will be shakeouts—and they may be painful."

General Re is not only the largest U.S.-based reinsurer but also one of the largest in the world. Revenues in 1982 totalled US\$1,497.7m, total assets at the end of the year amounted to US\$4,741.3m, and shareholders' funds passed the billion-dollar mark for the first time.

More important than General

Company Profiles

Re's size, however, is the excellence of its underwriting record.

Last year, when most U.S.

insurers and reinsurers reported disastrous underwriting losses, General Re was able to contain the deterioration in its North American business to little more than 1.5 points, bringing it to 101.8 per cent.

This was the first year of unsatisfactory underwriting results for General Re since the catastrophic 1974-75 period and only the third underwriting loss in the past 35 years.

Inevitably, General Re is having to look outside North America for much of its future expansion. As yet, though the group has offices in eight overseas countries, its foreign operations generate less than \$250m per annum in net written premiums.

Because of the unsatisfactory nature of the results from some of these territories, General Re is not likely to push excessively hard in the near term, but it may be significant that at the end of last year a UK subsidiary became operational with the intention of eventually replacing the UK branch.

With U.S. reinsurance premiums increasing only modestly, General Re was nevertheless able to raise property/casualty volume by 6.1 per cent, thanks particularly to the property facultative and financially oriented treaty sectors.

Part of General Re's competitive strength has lain in its ability to develop new products. The facultative department of

the company last year introduced, inter alia, the Interest-Guard cover to borrowers to protect them against loss resulting from fluctuations in borrowing costs.

The composites have been expanding their reinsurance operations in recent years, not always with happy results, and in a few cases these reinsurance offshoots have reached substantial international proportions.

One of the most prominent of these companies is the Prudential's Mercantile and General Reinsurance.

Prominent

By the largest international standards the M and G is still of relatively modest size. Last year total group net premium income amounted to £345m, and published shareholders funds at the end of the year stood at £50m, excluding unrealised investment appreciation and inner reserves.

The M and G's reported results have suffered recently from a decision to strengthen technical reserves considerably as a protection against the unfavourable insurance environment.

Another area where General Re sees an attractive opportunity for earnings growth is the sale of underwriting management services, which it is already marketing through North Star Management Corporation and United States

Reinsurance cover for outstanding claims.

Last year 50m was transferred from inner reserves to deal with the unforeseen development of prior years' claims, including those resulting from such industrial diseases as asbestos and byssinosis.

In addition, £31.4m was transferred from the profit and loss account in respect of current business. These provisions have been calculated on a long-term basis and are expected to be adequate to deal with the adverse situation facing us," stated chairman Mr D. M. C. Donald in the 1982 annual report.

"This position of strength in our technical reserves enables us to offer with confidence the security which our clients need in their reinsurance contracts."

In common with the other long-established specialist reinsurers, M and G has been laying emphasis on the value of its professionalism and the strength of its security at a time when doubt about the strength of much reinsurance cover is proliferating.

It has turned away unprofitable business and, in the last renewal season, was able to complete an encouraging amount of business on the terms proposed by its own underwriters.

Or the massive reinsurance groups which have developed in continental Europe, the two leaders are the Munich Re and the Swiss Re.

The Munich Re now has annual net premiums in excess of DM 8.0bn (almost US\$3.8bn), reinsurance funds and provisions of more than DM 14.0bn (over US\$5.0bn) and general funds in excess of DM 800m (almost US\$300m).

Its size and the vast extent of its undisclosed balance sheet strength have not insulated it

from the depredations of the market, while at the same time its position to spread a return to more responsible reinsurance underwriting.

Broadly the same observations apply to the Swiss Re, which in 1981 reported consolidated net reinsurance

premium income for the group of SFr 5.5bn (US\$2.5bn). Non-life reinsurance underwriting losses have inevitably been increasing, with the collapse of premium rates having been aggravated by selective in traditional lines, and some cases (for example quota share motor reinsurance treaties) involving a substantial reduction in volume.

Where growth has come, it has generally been in more diversified and complicated areas. In recent years there has, for example, been quite strong growth in U.S. gross accident premiums.

Trevor Humphries



Staff at work in the M and G's Moorsfields office in London.

Insurers that security is worth paying for is now working in the leaders' favour. With almost 40 per cent of its gross premiums already coming from outside Europe, the Swiss Re has gone a long way towards securing a truly international base.

Recognising that it was futile to continue pushing for strong premium growth in the conditions prevailing in recent years, Swiss Re's approach has been to stress underwriting selectivity in traditional lines, and some cases (for example quota share motor reinsurance treaties) involving a substantial reduction in volume.

Where growth has come, it has generally been in more diversified and complicated areas. In recent years there has, for example, been quite strong growth in U.S. gross accident premiums.

Peter Stokes

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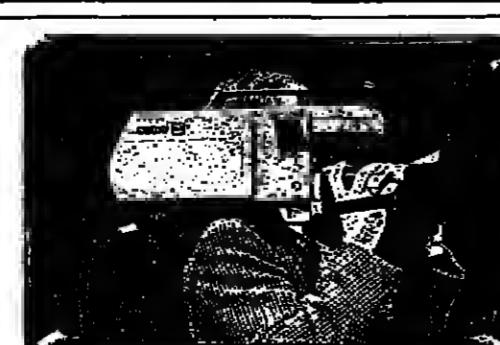
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A guide to the new rules

Accounting

THE FIRST statutory returns have now been filed under the 1982 Insurance Acts and it is an appropriate time to summarise the UK insurance accounting requirements and regulations which crystallised in 1983, following several years of amendment.

In summary, the principal changes which have taken place are: substantial alteration to form and content of returns required to be filed by authorised insurers and re-insure; reinsurance having been brought within the solvency regulations formerly applicable only to direct general business insurers; and life offices are now to be subject to newly introduced solvency regulations.

At the same time financial statements of brokers and other corporate intermediaries have been affected by changes in the Companies Acts.

The commonly known "DOT returns" are the statutory returns required to be filed under the UK Insurance Acts by companies which are authorised to accept UK insurance or reinsurance contracts. Today there are 840 such companies, many of which are branches or subsidiaries of foreign companies.

Hundreds of other foreign insurance companies operate in the UK through representative offices, contact offices and agencies, but such foreign companies do not legally accept in the UK any UK insurance contract and are therefore not subject to regulation by the Department of Trade.

Returns

In addition to the statutory returns required to be filed under the Insurance Acts, all companies operating within the UK are required to file financial returns under the Companies Acts.

Because the supervisory regulations under the Insurance Acts have now been settled and the first returns filed it is possible to identify clearly the principal accounting differences between financial statements filed under the Companies Acts and those filed under the Insurance Acts.

Although recognising these accounting distinctions is of fundamental importance in any serious evaluation of London Market Security, many of the internationally circulated sheets confine themselves to the very limited and superficial information available from UK Companies Acts returns. This approach is often rationalised on the grounds that DOT authorisation is of itself a sufficient

basis for disclosure of major securities and major cedants by name; also now being filed are names of co-insurers within the EEC.

Filing of returns under the Companies Acts is required 10 months after year end for public companies and 13 months after year end for non-public companies engaged in international business, but all insurers and reinsurers must be filed within six months under the Insurance Acts.

In the case of Companies Act returns, supervision and control by the Registrar of Companies remains weak by international standards whereas, under the Insurance Act, supervision and control is taken more seriously.

There are many advantages of Companies Acts returns over Insurance Acts returns, these will continue to be in the area of corporate data generally, rather than in underwriting or security / credit analysis, is details from the chairman's statement and shareholder returns.

Companies Acts returns do not require disclosure of underwriting data, and for that reason Companies Acts returns are being limited to the insurance industry.

There remain several areas under the new Insurance Act returns which continue to allow those so inclined sufficient dis-

cretion to achieve some degree of desired result; that is in the accounting treatment of management expenses, investment income and currency conversion.

Management expenses may be charged to either the revenue account or the corporate profit and loss account and unless one takes account of the exact location it is not possible to compare validly the underwriting performance of one company against another or even a trend within a company.

Further, the definition of investment income remains ambiguous and discretionary and its location within the accounts is also discretionary. For that reason any corporate rate of underwriting result after investment income must necessarily be questionable if used for the purpose of comparative performance.

Nevertheless, pre-interest underwriting results and pre-interest corporate results can, subject to the normal caveats concerning the basis of establishing technical reserves, produce meaningful comparative data across the industry for each class of business.

Investment income may include/exclude investment profits or include/exclude unrecovered investment profits.

Whichever method is used there is no consistency in the method used to account for the resulting "investment income". It may be in the revenue a/c or the corporate profit and loss a/c, or partially in both. Credit to the corporate profit a/c is the norm but there is no consistency on whether this is above or below the line.

Further, some companies account for realised and/or unrealised investment profits directly through reserves. Exchange differences on currency movements also lack consistency in accounting treatment.

For these reasons one must be very sceptical in forming judgments based on corporate pre-tax levels, unless the variable accounting practices and policies are recognised.

Nevertheless, despite minor weaknesses in the new accounting regulations, they are a substantial improvement on previous requirements and the international market interested in London market security now has access to a reliable source of security data. Indeed, the Financial Times itself, through its Business Information division, is now marketing the first independent analysis service of secondary data extracted from the 1979-82 DOT Returns.

Peter Anderson

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